July 27, 2026

To Whom It May Concern:

Company: SUGI Holdings Co., Ltd.
Representative: Katsunori Sugiura, Representative Director and President
(Stock Code: 7649, TSE PRIME / NSE PREMIER)
Inquiries: Makoto Kasai, Executive Managing Officer,
Responsible for corporate strategy, finance and accounting & CFO
(Phone: +81-562-45-2744)

Notice Concerning Completion of Payment for the Issuance of New Shares through Third-Party Allotment

SUGI Holdings Co., Ltd. (the "Company") hereby announces that, the payment for the issuance of new shares (the "New Shares") through a third-party allotment to GIC Private Limited (the "Third-Party Allotment"), resolved at a meeting of the Company's Board of Directors dated July 9, 2026 and disclosed in the "Notice Concerning the Issuance of New Shares through Third-Party Allotment" dated the same day, has been completed as of today. The details are described below.

1. Overview of the Third-Party Allotment

(1) Payment date	July 27, 2026
(2) Number of new shares	5,082,000 shares
(3) Issue price	3,195 yen per share
(4) Total amount paid in for the New Shares	16,236,990,000 yen
(5) Amount of increase in capital and capital surplus	Amount of increase in capital: 8,118,495,000 yen (1,597.5 yen per share) Amount of increase in capital surplus: 8,118,495,000 yen (1,597.5 yen per share)
(6) Form of issuance or allotment (the allottee)	The shares were allotted by means of a third-party allotment, as follows. GIC Private Limited 5,082,000 shares
(7) Others	The Company entered into a short-form subscription agreement for the New Shares with GIC Private Limited.

2. Changes in the Company's total number of issued shares and the amount of capital through the Third-Party Allotment

(1) Total number of issued shares prior to the capital increase (Amount of capital prior to the capital increase)	189,992,514 shares (15,434,588,000 yen)
(2) Number of shares increased by the capital increase (Amount of increased capital)	5,082,000 shares (8,118,495,000 yen)
(3) Total number of issued shares after the capital increase (Amount of capital after the capital increase)	195,074,514 shares (23,553,083,000 yen)

(Note) 1. The total number of issued shares and the amount of capital after the capital increase are calculated by adding the number of shares and the amount of capital increased resulting from the capital increase to the total number of issued shares and the amount of capital prior to the capital increase (as of May 31, 2026).

2. In the "Announcement of Stock Split and Partial Amendment to the Articles of Incorporation in Relation to the Stock Split, and Revision to Dividend Forecast and Changes in Shareholders Benefit Program" dated April 9, 2026, the Company had stated that the total number of issued shares after the stock split would be 379,985,028 shares, effective on September 1, 2026. However, as a result of the Third-Party Allotment, the total number of issued shares after the stock split will increase to 390,149,028 shares, reflecting an increase of 10,164,000 shares.