

To Whom It May Concern:

Company: SUGI Holdings Co., Ltd.
 Representative: Katsunori Sugiura, Representative Director
 & President
 (Stock code: 7649, TSE Prime / NSE Premier)
 Contact: Makoto Kasai, Executive Managing Officer,
 Responsible for corporate planning and finance
 (TEL: +81-562-45-2744)

Notice Regarding Financial Results of Parent Company, etc.

SUGI Holdings Co., Ltd. (hereinafter, the “Company”) hereby discloses information related to the financial results of Sugi Shoji Co., Ltd., the Company’s parent company, etc. (other affiliated company), for the fiscal year ended September 2025. The details are as follows.

1 . Outline of the other affiliated company

| | |
|--------------------------------------|---|
| (1) Name | Sugi Shoji Co., Ltd. |
| (2) Location | 1-8-4 Mikawa Anjo-cho, Anjo, Aichi |
| (3) Name and title of representative | Hirokazu Sugiura, Representative Director & President |
| (4) Business description | Holding of securities |
| (5) Capital | 20 million yen |

2 . Financial statements of the other affiliated company

The financial statements of the other affiliated company are as shown in the attached Balance Sheet and Statement of Income.

3 . Shareholdings by shareholder type, major shareholders, and officers of the other affiliated company

(1) Shareholdings by shareholder type

Common stock

As of September 30, 2025

| Category | Shareholding status | | | | | | | Total |
|---------------------------|--------------------------------|------------------------|--|--------------------|----------------------------|-------------|------------------------|--------|
| | National and local governments | Financial institutions | Financial instruments business operators | Other corporations | Foreign corporations, etc. | | Individuals and others | |
| | | | | | Non-individuals | Individuals | | |
| Number of shareholders | — | — | — | — | — | — | 4 | 4 |
| Number of shares held | — | — | — | — | — | — | 32,000 | 32,000 |
| Percentage of shares held | — | — | — | — | — | — | 100.00 | 100.00 |

Class 1 preferred stock

As of September 30, 2025

As of September 30, 2020

| Category | Shareholding status | | | | | | | |
|---------------------------|--------------------------------|------------------------|--|--------------------|----------------------------|-------------|------------------------|--------|
| | National and local governments | Financial institutions | Financial instruments business operators | Other corporations | Foreign corporations, etc. | | Individuals and others | Total |
| | | | | | Non-individuals | Individuals | | |
| Number of shareholders | — | — | — | 1 | — | — | — | 1 |
| Number of shares held | — | — | — | 30,252 | — | — | — | 30,252 |
| Percentage of shares held | — | — | — | 100.00 | — | — | — | 100.00 |

(2) Major shareholders
By number of shares held

As of September 30, 2025

| Name | Address | Number of shares held | Proportion of number of shares held to total number of shares outstanding (%) |
|-----------------------------|--------------------------------------|-----------------------|---|
| Sugiura Memorial Foundation | 62-1 Shin'e, Yokonemachi, Obu, Aichi | 30,252 | 48.59 |
| Katsunori Sugiura | Kariya, Aichi | 15,000 | 24.09 |
| Shinya Sugiura | Kariya, Aichi | 15,000 | 24.09 |
| Hirokazu Sugiura | Nishio, Aichi | 1,000 | 1.60 |
| Akiko Sugiura | Nishio, Aichi | 1,000 | 1.60 |
| Total | — | 62,252 | 100.00 |

By number of voting rights held

As of September 30, 2025

| Name | Address | Number of voting rights held | Proportion of number of voting rights held to number of voting rights of all shareholders (%) |
|-------------------|---------------|------------------------------|---|
| Katsunori Sugiura | Kariya, Aichi | 15,000 | 46.87 |
| Shinya Sugiura | Kariya, Aichi | 15,000 | 46.87 |
| Hirokazu Sugiura | Nishio, Aichi | 1,000 | 3.12 |
| Akiko Sugiura | Nishio, Aichi | 1,000 | 3.12 |
| Total | — | 32,000 | 100.00 |

(3) Officers

| Position | Name | Date of birth | Career summary | Number of shares held |
|-------------------------------------|--------------------|------------------------|--|-----------------------|
| Representative Director & President | Hirokazu Sugiura | Born July 22, 1950 | March 1982: Representative Director & President, Sugi Pharmacy Co., Ltd. (now SUGI Holdings Co., Ltd.) April 1996: Representative Director & President of the Company (current position) May 2009: Representative Director & Chairman, SUGI Holdings Co., Ltd. May 2021: Advisor, SUGI Holdings Co., Ltd. (current position) | 1,000 common shares |
| Director | Akiko Sugiura | Born November 11, 1953 | March 1982: Director, Sugi Pharmacy Co., Ltd. (now SUGI Holdings Co., Ltd.) April 1993: Senior Managing Director, Sugi Pharmacy Co., Ltd. April 1996: Director of the Company (current position) August 1997: Director & Senior Vice President, Sugi Pharmacy Co., Ltd. May 2001: Representative Director & Senior Vice President, Sugi Pharmacy Co., Ltd. September 2011: Representative Director, Sugiura Community Healthcare Promotion Foundation (now Sugiura Memorial Foundation) (current position) May 2018: Advisor, SUGI Holdings Co., Ltd. (current position) | 1,000 common shares |
| Director | Katsunori Sugiura | Born October 14, 1978 | March 2006: Joined Sugi Pharmacy Co., Ltd. (now SUGI Holdings Co., Ltd.) March 2011: Managing Director, Sugi Pharmacy Co., Ltd. May 2015: Director of the Company (current position) March 2017: Representative Director & President, Sugi Pharmacy Co., Ltd. (current position) May 2018: Representative Director & Senior Vice President, SUGI Holdings Co., Ltd. May 2021: Representative Director & President, SUGI Holdings Co., Ltd. (current position) | 15,000 common shares |
| Director | Shinya Sugiura | Born November 30, 1979 | April 2004: Joined Sugi Pharmacy Co., Ltd. (now SUGI Holdings Co., Ltd.) March 2010: Director, Sugi Pharmacy Co., Ltd. May 2015: Director of the Company (current position) March 2017: Managing Director, Sugi Pharmacy Co., Ltd. May 2017: Director, SUGI Holdings Co., Ltd. March 2020: Deputy Representative Director, Sugiura Memorial Foundation (current position) March 2023: Director & Senior Vice President, Sugi Pharmacy Co., Ltd. May 2023: Director & Senior Vice President, SUGI Holdings Co., Ltd. March 2025: Representative Director & Senior Vice President, Sugi Pharmacy Co., Ltd. (current position) May 2025: Representative Director & Senior Vice President, SUGI Holdings Co., Ltd. (current position) | 15,000 common shares |
| Auditor | Toshihiko Sakamoto | Born October 25, 1946 | May 2012: Auditor, SUGI Holdings Co., Ltd. March 2017: Auditor, Sugi Pharmacy Co., Ltd. (current position) May 2017: Full-time Auditor, SUGI Holdings Co., Ltd. (current position) November 2017: Auditor of the Company (current position) | — |

Note: The “Company” in the career summary above refers to Sugi Shoji Co., Ltd.