July 28, 2026

Non-consolidated Financial Results for the Nine Months Ended June 20, 2026 (Under Japanese GAAP)

Company name: PLANTCo.Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7646
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Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the nine months ended June 20, 2026 (from September 21, 2025 to June 20, 2026)

(1) Non-consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 20, 2026	71,325	(1.4)	1,227	(21.2)	1,300	(21.5)	867	(26.0)
June 20, 2025	72,317	(1.3)	1,557	(10.1)	1,656	(9.4)	1,173	(7.1)

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
June 20, 2026	125.69	-
June 20, 2025	169.95	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 20, 2026	36,574	15,638	42.8
September 20, 2025	37,009	15,321	41.4

Reference: Equity
As of June 20, 2026: ¥15,638 million
As of September 20, 2025: ¥15,321 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 20, 2025	-	30.00	-	45.00	75.00
Fiscal year ending September 20, 2026	-	40.00	-		
Fiscal year ending September 20, 2026 (Forecast)				55.00	95.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of non-consolidated financial results for the fiscal year ending September 30, 2026 (from September 21, 2025 to September 20, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending September 20, 2026	95,500	(2.3)	1,500	(25.2)	1,600	(24.9)	1,100	(18.3)	159.33

Note: Revisions to the earnings forecasts most recently announced: None

* **Notes**

(1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

   (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

   (ii) Changes in accounting policies due to other reasons: None

   (iii) Changes in accounting estimates: None

   (iv) Restatement: None

(3) Number of issued shares (common shares)

   (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 20, 2026	7,482,720 shares
As of September 20, 2025	7,729,720 shares

   (ii) Number of treasury shares at the end of the period

As of June 20, 2026	578,753 shares
As of September 20, 2025	825,753 shares

   (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 20, 2026	6,903,967 shares
Nine months ended June 20, 2025	6,903,968 shares

* Review of the Japanese-language originals of the attached quarterly non-consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are based on information available to the Company and certain assumptions that the Company deems reasonable, and the Company does not promise to realize them. Actual financial results, etc. may differ substantially due to various factors. Please refer to “(3) Explanation on earnings forecasts and other forward-looking statements” of “1. Qualitative Information on Quarterly Financial Results” on page 2 of the attached materials for the conditions that form the assumptions for the earnings forecasts and cautions concerning the use thereof.

Quarterly balance sheet

(Millions of yen)

	As of September 20, 2025	As of June 20, 2026
Assets		
Current assets		
Cash and deposits	3,699	2,521
Accounts receivable - trade	2,638	2,850
Merchandise	8,774	9,528
Other	688	477
Total current assets	15,800	15,377
Non-current assets		
Property, plant and equipment		
Buildings, net	6,948	6,820
Land	7,283	7,285
Other, net	2,691	2,851
Total property, plant and equipment	16,924	16,958
Intangible assets	1,462	1,433
Investments and other assets	2,821	2,804
Total non-current assets	21,208	21,196
Total assets	37,009	36,574
Liabilities		
Current liabilities		
Accounts payable - trade	6,587	6,405
Electronically recorded obligations - operating	604	641
Current portion of long-term borrowings	480	480
Income taxes payable	381	186
Provision for bonuses	581	666
Other	2,985	2,752
Total current liabilities	11,620	11,133
Non-current liabilities		
Long-term borrowings	5,040	4,800
Provision for retirement benefits	496	472
Asset retirement obligations	3,630	3,669
Other	899	860
Total non-current liabilities	10,067	9,802
Total liabilities	21,688	20,936
Net assets		
Shareholders' equity		
Share capital	1,425	1,425
Capital surplus	1,585	1,585
Retained earnings	13,605	13,497
Treasury shares	(1,301)	(912)
Total shareholders' equity	15,314	15,595
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	6	42
Total valuation and translation adjustments	6	42
Total net assets	15,321	15,638
Total liabilities and net assets	37,009	36,574

Quarterly statement of income

(Millions of yen)

	Nine months ended June 20, 2025	Nine months ended June 20, 2026
Net sales	72,317	71,325
Cost of sales	55,788	55,090
Gross profit	16,529	16,234
Selling, general and administrative expenses	14,971	15,006
Operating profit	1,557	1,227
Non-operating income		
Commission income	103	112
Subsidy income	21	18
Support money income	17	-
Other	36	36
Total non-operating income	178	167
Non-operating expenses		
Interest expenses	57	70
Other	22	23
Total non-operating expenses	79	93
Ordinary profit	1,656	1,300
Extraordinary income		
Subsidy income	-	99
Total extraordinary income	-	99
Extraordinary losses		
Loss on tax purpose reduction entry of non-current assets	-	96
Total extraordinary losses	-	96
Profit before income taxes	1,656	1,303
Income taxes - current	491	415
Income taxes - deferred	(7)	20
Total income taxes	483	436
Profit	1,173	867

(Notes on segment information, etc.)

Segment Information

Since we are in a single segment, which is the retail industry, we have omitted the description.