July 25, 2025

Non-consolidated Financial Results for the Nine Months Ended June 20, 2025 (Under Japanese GAAP)

PLANTCo.,Ltd. Company name: Listing: Tokyo Stock Exchange

Securities code: 7646

URL:

https://www.plant-co.jp Mitta Yoshifumi, Representative Director and President Representative:

Inquiries: Yamada Junji, Senior Managing Director

Telephone: +81-776-72-0300

Scheduled date to commence dividend payments: Yes Preparation of supplementary material on financial results: Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the nine months ended June 20, 2025 (from September 21, 2024 to June 20, 2025)

(1) Non-consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 20, 2025	72,317	(1.3)	1,557	(10.1)	1,656	(9.4)	1,173	(7.1)
June 20, 2024	73,238	2.3	1,732	44.6	1,829	31.2	1,263	(0.9)

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
June 20, 2025	169.95	-
June 20, 2024	169.86	-

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	
As of	Millions of yen	Millions of yen	%	
June 20, 2025	36,167	15,144	41.9	
September 20, 2024	38,385	14,388	37.5	

Reference: Equity

As of June 20, 2025 : $\frac{15,144}{14,388}$ million As of September 20, 2024: $\frac{14,388}{14,388}$ million

2 Cash dividends

2. Casii uiviuciius						
	Annual dividends per share					
	First quarter-end Second quarter-end		Third quarter-end	Fiscal year-end	Total	
	Yen	Yen	Yen	Yen	Yen	
Fiscal year ended September 20, 2024	-	20.00	-	30.00	50.00	
Fiscal year ending September 20, 2025	-	30.00	-			
Fiscal year ending September 20, 2025 (Forecast)				45.00	75.00	

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of non-consolidated financial results for the fiscal year ending September 30, 2025 (from September 21, 2024 to September 30, 2025)

(Percentages indicate year-on-year changes.)

	Net sale	es	Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending September 20, 2025	97,465	(1.1)	1,800	(15.4)	1,900	(15.5)	1,350	269.2	195.54

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

- (1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None (ii) Changes in accounting policies due to other reasons: None

 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - Total number of issued shares at the end of the period (including treasury shares)

	As of June 20, 2025	7,729,720 shares
	As of September 20, 2024	7,729,720 shares
(ii)	Number of treasury shares at the end of the period	
	As of June 20, 2025	825,752 shares
	As of September 20, 2024	825,752 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 20, 2025	6,903,968 shares
Nine months ended June 20, 2024	7,437,960 shares

Review of the Japanese-language originals of the attached quarterly non-consolidated financial statements by certified public accountants or an audit firm: nil

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company believes to be reasonable, and the Company does not promise that it will achieve these goals. Actual financial results, etc. may differ substantially due to various factors. Please refer to "(3) Explanation on earnings forecasts and other forward-looking statements" of "1, Qualitative Information on Quarterly Financial Results" on page 2 of the attached materials for the conditions that form the assumptions for the earnings forecasts and cautions concerning the use thereof.

	As of September 20, 2024	As of June 20, 2025
Assets		
Current assets		
Cash and deposits	5,617	2,895
Accounts receivable - trade	2,220	2,306
Merchandise	8,878	9,305
Other	668	477
Total current assets	17,385	14,984
Non-current assets		, , , , , , , , , , , , , , , , , , ,
Property, plant and equipment		
Buildings, net	6,315	6,481
Land	7,254	7,272
Other, net	2,850	2,881
Total property, plant and equipment	16,420	16,635
Intangible assets	1,473	1,486
Investments and other assets	3,106	3,061
Total non-current assets	21,000	21,183
Total assets	38,385	36,167
Liabilities		30,107
Current liabilities		
Accounts payable - trade	6,800	6,367
Electronically recorded obligations - operating	587	557
Current portion of long-term borrowings	480	480
Income taxes payable	244	313
Provision for bonuses	554	783
Other	5,021	2,761
Total current liabilities	13,688	11,262
Non-current liabilities	13,000	11,202
Long-term borrowings	5,520	5,280
Provision for retirement benefits	547	505
Asset retirement obligations	3,025	3,057
Other	1,215	916
Total non-current liabilities	10,308	9,760
Total liabilities	23,997	21,023
Net assets		
Shareholders' equity	1.425	1 425
Share capital Capital surplus	1,425	1,425
	1,585	1,585
Retained earnings	12,674	13,433
Treasury shares	(1,301)	(1,301)
Total shareholders' equity	14,383	15,142
Valuation and translation adjustments		•
Valuation difference on available-for-sale securities	4	2
Total valuation and translation adjustments	4	2
Total net assets	14,388	15,144
Total liabilities and net assets	38,385	36,167

Quarterly statement of income

		(Millions of yen)
	Nine months ended June 20, 2024	Nine months ended June 20, 2025
Net sales	73,238	72,317
Cost of sales	56,300	55,788
Gross profit	16,937	16,529
Selling, general and administrative expenses	15,205	14,971
Operating profit	1,732	1,557
Non-operating income		
Commission income	110	103
Subsidy income	25	21
Support money income	-	17
Other	33	36
Total non-operating income	169	178
Non-operating expenses		
Interest expenses	44	57
Other	27	22
Total non-operating expenses	72	79
Ordinary profit	1,829	1,656
Extraordinary income		
Subsidy income	9	-
Total extraordinary income	9	-
Profit before income taxes	1,838	1,656
Income taxes - current	582	491
Income taxes - deferred	(6)	(7)
Total income taxes	575	483
Profit	1,263	1,173