

June 26, 2026

## Consolidated Financial Results for the Three Months Ended May 31, 2026 (Under Japanese GAAP)

Company name: ICHIBANYA CO., LTD.  
 Listing: Tokyo Stock Exchange / Nagoya Stock Exchange  
 Securities code: 7630  
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 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: None  
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended May 31, 2026 (from March 1, 2026 to May 31, 2026)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended								
May 31, 2026	16,976	7.8	1,085	(14.3)	1,144	(15.8)	728	(21.1)
May 31, 2025	15,750	10.5	1,266	17.2	1,359	18.2	922	8.8

Note: Comprehensive income For the three months ended May 31, 2026: ¥790 million [9.6%]  
 For the three months ended May 31, 2025: ¥721 million [(33.7)%]

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Three months ended				
May 31, 2026	4.56		-	
May 31, 2025	5.78		-	

#### (2) Consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio		Net assets per share	
	Millions of yen		Millions of yen		%		Yen	
As of								
May 31, 2026	46,997		32,399		67.6		199.10	
February 28, 2026	48,171		32,885		67.0		202.33	

Reference: Equity  
 As of May 31, 2026: ¥31,777 million  
 As of February 28, 2026: ¥32,292 million

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2026	-	8.00	-	8.00	16.00
Fiscal year ending February 28, 2027	-				
Fiscal year ending February 28, 2027 (Forecast)		8.00		8.00	16.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated financial results for the fiscal year ending February 28, 2027 (from March 1, 2026 to February 28, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Six months ending August 31, 2026	35,840	11.9	2,160	(14.5)	2,130	(21.4)	1,210	(12.6)		7.58
Fiscal year ending February 28, 2027	72,600	10.8	5,000	6.0	5,040	1.1	2,720	6.1		17.04

Note: Revisions to the earnings forecasts most recently announced: None

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of May 31, 2026	159,630,000 shares
As of February 28, 2026	159,630,000 shares

(ii) Number of treasury shares at the end of the period

As of May 31, 2026	24,680 shares
As of February 28, 2026	24,680 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended May 31, 2026	159,605,320 shares
Three months ended May 31, 2025	159,559,974 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. For the assumptions on which earnings forecasts are based and precautions for the use of earnings forecasts, please refer to Appendix P.3 "1. Qualitative Information on the Financial Results for the this quarter (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

## Quarterly consolidated balance sheet

(Millions of yen)

	As of February 28, 2026	As of May 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	13,279	11,145
Accounts receivable - trade	3,860	4,350
Merchandise and finished goods	1,048	1,058
Work in process	43	58
Raw materials and supplies	328	369
Other	1,385	1,572
<b>Total current assets</b>	<b>19,945</b>	<b>18,554</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	7,382	7,598
Machinery, equipment and vehicles, net	861	864
Land	5,112	5,112
Leased assets, net	1,506	1,440
Other, net	1,219	1,182
<b>Total property, plant and equipment</b>	<b>16,082</b>	<b>16,199</b>
Intangible assets		
Goodwill	3,273	3,434
Other	1,987	1,992
<b>Total intangible assets</b>	<b>5,260</b>	<b>5,426</b>
Investments and other assets		
Investment securities	605	606
Deferred tax assets	1,234	1,102
Guarantee deposits	4,617	4,684
Other	430	431
Allowance for doubtful accounts	(6)	(6)
<b>Total investments and other assets</b>	<b>6,882</b>	<b>6,817</b>
<b>Total non-current assets</b>	<b>28,225</b>	<b>28,443</b>
<b>Total assets</b>	<b>48,171</b>	<b>46,997</b>

	As of February 28, 2026	As of May 31, 2026
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	3,014	3,386
Current portion of long-term borrowings	51	42
Accounts payable - other	2,711	2,258
Income taxes payable	696	349
Provision for bonuses	426	224
Provision for shareholder benefit program	308	255
Other	1,248	1,364
Total current liabilities	8,457	7,881
Non-current liabilities		
Long-term borrowings	173	105
Lease liabilities	1,209	1,140
Retirement benefit liability	1,045	1,060
Asset retirement obligations	671	693
Long-term guarantee deposits	3,394	3,396
Other	333	318
Total non-current liabilities	6,828	6,716
Total liabilities	15,285	14,598
Net assets		
Shareholders' equity		
Share capital	1,503	1,503
Capital surplus	1,388	1,388
Retained earnings	27,850	27,301
Treasury shares	(25)	(25)
Total shareholders' equity	30,716	30,167
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	213	213
Foreign currency translation adjustment	1,229	1,275
Remeasurements of defined benefit plans	133	120
Total accumulated other comprehensive income	1,576	1,609
Non-controlling interests	592	622
Total net assets	32,885	32,399
Total liabilities and net assets	48,171	46,997

## Quarterly consolidated statement of income

(Millions of yen)

	Three months ended May 31, 2025	Three months ended May 31, 2026
Net sales	15,750	16,976
Cost of sales	7,922	8,601
Gross profit	7,828	8,374
Selling, general and administrative expenses	6,562	7,289
Operating profit	1,266	1,085
Non-operating income		
Interest and dividend income	54	10
Rental income from buildings	228	222
Other	47	57
Total non-operating income	331	290
Non-operating expenses		
Interest expenses	17	17
Rental expenses	174	167
Other	45	46
Total non-operating expenses	238	230
Ordinary profit	1,359	1,144
Extraordinary income		
Gain on sales of stores	14	2
Other	2	0
Total extraordinary income	17	2
Extraordinary losses		
Loss on retirement of non-current assets	9	2
Impairment losses	9	-
Other	1	0
Total extraordinary losses	21	2
Profit before income taxes	1,355	1,144
Income taxes - current	335	264
Income taxes - deferred	88	130
Total income taxes	423	395
Profit	931	748
Profit attributable to non-controlling interests	8	20
Profit attributable to owners of parent	922	728

## Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended May 31, 2025	Three months ended May 31, 2026
Profit	931	748
Other comprehensive income		
Valuation difference on available-for-sale securities	37	0
Foreign currency translation adjustment	(242)	54
Remeasurements of defined benefit plans, net of tax	(5)	(13)
Total other comprehensive income	(210)	41
Comprehensive income	721	790
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	745	761
Comprehensive income attributable to non-controlling interests	(24)	29

(Notes on segment information, etc.)

Segment Information

The three months of the previous fiscal year (March 1, 2025 to May 31, 2025) and the three months of the current fiscal year (March 1, 2026 to May 31, 2026)

Since the Group is a single segment of the food and beverage business and its ancillary businesses, the description is omitted.