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May 7, 2026

Consolidated Financial Results for the Three Months Ended March 31, 2026 (Under Japanese GAAP)

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 Listing: Tokyo Stock Exchange
 Securities code: 7609
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Scheduled date to commence dividend payments: –
 Preparation of supplementary materials for financial results: Yes
 Holding of a financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended								
March 31, 2026	30,338	29.9	2,465	57.0	2,531	68.2	1,740	67.2
March 31, 2025	23,352	10.7	1,570	41.6	1,504	27.2	1,041	35.3

Note: Comprehensive income For the three months ended March 31, 2026: ¥2,105 million [192.3%]
 For the three months ended March 31, 2025: ¥720 million [(36.0)%]

	Basic net income per share	Diluted net income per share
Three months ended	Yen	Yen
March 31, 2026	82.64	–
March 31, 2025	48.22	–

Notes: 1. Diluted net income per share is not presented, as there are no potential shares.

2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Basic net income per share has been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	75,864	36,427	48.0	1,727.23
December 31, 2025	79,295	35,586	44.8	1,687.18

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)

As of March 31, 2026: ¥36,383 million

As of December 31, 2025: ¥35,540 million

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Net assets per share have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

2. Dividends

	Annual dividends per share				
	Q1-end	Q2-end	Q3-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	70.00	–	120.00	190.00
Fiscal year ending December 31, 2026	–				
Fiscal year ending December 31, 2026 (forecast)		40.00	–	55.00	95.00

Notes: 1. Revisions to the forecast of cash dividends most recently announced: None

2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. For the fiscal years ended December 31, 2025, the actual dividend amounts before the stock split are presented. For the fiscal year ending December 31, 2026 (forecast), the amounts after the stock split are presented. If the stock split were not taken into account, the forecast annual dividends per share for the fiscal year ending December 31, 2026 would be ¥190.00.

3. Consolidated earnings forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Net income attributable to owners of parent		Basic net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	56,500	15.7	3,655	(1.9)	3,720	1.9	2,510	(1.8)	119.16
Full year	110,000	6.6	7,550	7.7	7,640	6.7	5,250	6.6	249.23

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	21,266,698 shares
As of December 31, 2025	21,266,698 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	202,052 shares
As of December 31, 2025	201,432 shares

- (iii) Average number of shares outstanding during the period

Three months ended March 31, 2026	21,064,712 shares
Three months ended March 31, 2025	21,592,677 shares

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. The total number of issued shares at the end of the period, the number of treasury shares at the end of the period, and the average number of shares outstanding during the period have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

- * Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

- * Proper use of earnings forecasts, and other special matters

Cautionary statement regarding forward-looking statements

Forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable by the Company, and are not intended as a commitment by the Company to achieve such results. Actual results may differ materially from these forecasts due to various factors. For the assumptions underlying the earnings forecasts and notes on the use of such forecasts, please refer to the attached materials on page 4, "1. Overview of Financial Performance (3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts."

How to obtain supplementary materials for financial results

The supplementary materials will be posted promptly on the Company's website following the announcement of financial results.

Change in unit of presentation for yen amounts

Effective from the first quarter ended March 31, 2026 and the three months ended March 31, 2026, the Company has changed the unit of presentation for amounts reported for line items and other disclosures in its quarterly consolidated financial statements from thousands of yen to millions of yen. For ease of comparison, figures for the previous fiscal year, and the corresponding period of the previous fiscal year have also been restated in millions of yen.

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1. Overview of Financial Performance

(1) Overview of Operating Results

During the three months ended March 31, 2026 (the “period under review”), the Japanese economy showed a moderate recovery, supported by improvements in employment and income conditions, despite the impact of rising prices and heightening tensions in the Middle East. Corporate capital investment increased moderately against the backdrop of labor shortages, and production activity remained firm, although it was affected by persistently high prices for resources and raw materials.

As for the global economy, while the economy in the United States remained strong mainly in the consumer spending, China experienced weak growth as a result of domestic demand deficiency and oversupply having become challenges as well as prolonged sluggishness of the real estate market. In addition, heightened uncertainty persisted amid geopolitical risks, including the policy trends in the United States, the Ukraine conflict and tensions in the Middle East.

In the electronics industry in which the Group operates, capital investment for increasing production capacity of cutting-edge semiconductors was strong against the backdrop of rapid expansion of generative AI utilization, and the related demand for electronic components and manufacturing equipment was robust.

Under these circumstances, based on the basic policy of the 11th Medium-Term Business Plan (FY2024–FY2026), the Group worked to expand sales of original products, grow overseas business, and create new businesses that will serve as new earnings pillars.

As a result, for the period under review, the Group recorded net sales of ¥30,338 million (up 29.9% year on year), operating income of ¥2,465 million (up 57.0% year on year), ordinary income of ¥2,531 million (up 68.2% year on year), and net income attributable to owners of parent of ¥1,740 million (up 67.2% year on year).

Overview of segments is as follows.

From the first quarter ended March 31, 2026, the Group has changed the names and classification of the product segments under manufacturing equipment, which is included in the Domestic Sales Business and the Global Business. This is to conduct numerical management and information disclosure in accordance with “enhancement of original product development” and “enhancement of overseas business expansion,” which are our business strategies of the 11th Medium-Term Business Plan.

Domestic Sales Business

In the electronic equipment & components business, sales increased for industrial network boards in embedded systems, cameras and lenses in automotive image-related equipment & components, communication systems in information systems used for online meetings, and UPS systems for data centers in green facility. In the manufacturing equipment business, sales increased for electronic parts, semiconductors, substrate and wafer equipment used in the production of semiconductor materials and optical devices, substrate and wafer equipment used in the production of communications devices for data centers. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥23,721 million (up 36.1% year on year), and segment profit (operating income) was ¥2,034 million (up 73.4 % year on year).

Domestic Manufacturing Business

In the Components Business Operation engaged in the electronic equipment & components business, sales of specialty connectors increased. In the Equipment Business Operation engaged in the manufacturing equipment business, sales of processing machines for communications devices rose. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment, including intersegment sales, amounted to ¥3,099 million (up 17.7% year on year). Net sales to external customers were ¥1,367 million (up 39.3% year on year), and segment profit (operating income) was ¥235 million (up 66.8% year on year).

Global Business

In the U.S. market, sales increased for image-related equipment & components in the electronic equipment & components business and power devices, substrate and wafer equipment in the manufacturing equipment business, while sales of other electronic equipment and components in the electronic equipment & components business declined. In the Chinese market, sales increased for electronic components & assembly products in the electronic equipment & components business. In the Southeast Asian market, sales declined for electronic parts, semiconductors, substrate and wafer equipment in the manufacturing equipment business. As a result of these factors, net sales exceeded the results for the same period of the previous fiscal year, while profit fell short of the results for the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥5,249 million (up 6.3% year on year), and segment profit (operating income) was ¥242 million (down 9.6% year on year).

(2) Overview of Financial Position

Assets

At the end of the period under review, current assets amounted to ¥66,929 million, a decrease of ¥3,947 million compared with the end of the previous fiscal year. This was mainly attributable to decreases of ¥2,271 million in cash and deposits and ¥849 million in merchandise and finished goods. Non-current assets amounted to ¥8,934 million, an increase of ¥516 million compared with the end of the previous fiscal year, mainly due to an increase of ¥507 million in investments and other assets.

As a result, total assets amounted to ¥75,864 million, a decrease of ¥3,431 million compared with the end of the previous fiscal year.

Liabilities

At the end of the period under review, current liabilities amounted to ¥36,085 million, a decrease of ¥4,226 million compared with the end of the previous fiscal year. This was mainly attributable to decreases of ¥2,936 million in electronically recorded obligations – operating and ¥1,657 million in contract liabilities. Non-current liabilities amounted to ¥3,351 million, a decrease of ¥45 million compared with the end of the previous fiscal year.

As a result, total liabilities amounted to ¥39,436 million, a decrease of ¥4,272 million compared with the end of the previous fiscal year.

Net assets

At the end of the period under review, total net assets amounted to ¥36,427 million, an increase of ¥841 million compared with the end of the previous fiscal year. This was mainly attributable to the recognition of ¥1,740 million in net income attributable to owners of parent, partially offset by a decrease of ¥1,263 million due to dividends of surplus.

As a result, the equity ratio came in at 48.0%, representing an increase of 3.1 percentage points compared with the end of the previous fiscal year.

(3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts

In light of the financial results for the three months ended March 31, 2026, the Company revised the consolidated earnings forecasts for the six months and the full year of the fiscal year ending December 31, 2026, which had been described in the “Consolidated Financial Results for the Fiscal Year Ended December 31, 2025” announced on February 5, 2026.

For further details of the earnings forecasts, please refer to the “Notice Concerning Revisions to Consolidated Financial Results Forecasts for the First Half and Full Year of the Fiscal Year Ending December 31, 2026,” announced today (May 7, 2026).

2. Quarterly Consolidated Financial Statements and Principal Notes

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	21,803	19,532
Notes and accounts receivable – trade, and contract assets	19,342	18,663
Electronically recorded monetary claims – operating	10,122	9,644
Merchandise and finished goods	8,369	7,520
Work in process	4,340	4,832
Raw materials	1,109	877
Other	5,791	5,858
Allowance for doubtful accounts	(1)	(0)
Total current assets	70,877	66,929
Non-current assets		
Property, plant and equipment	4,355	4,380
Intangible assets	409	394
Investments and other assets		
Other	3,661	4,169
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	3,652	4,160
Total non-current assets	8,418	8,934
Total assets	79,295	75,864

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable – trade	11,602	11,586
Electronically recorded obligations – operating	11,403	8,466
Short-term borrowings	258	363
Income taxes payable	1,157	1,183
Provision for bonuses	188	921
Other provisions	63	72
Contract liabilities	13,674	12,017
Other	1,963	1,474
Total current liabilities	40,312	36,085
Non-current liabilities		
Retirement benefit liability	3,199	3,184
Asset retirement obligations	53	53
Other	143	113
Total non-current liabilities	3,397	3,351
Total liabilities	43,709	39,436
Net assets		
Shareholders' equity		
Share capital	2,200	2,200
Capital surplus	2,487	2,487
Retained earnings	27,946	28,423
Treasury shares	(258)	(258)
Total shareholders' equity	32,375	32,852
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,594	1,844
Deferred gains or losses on hedges	–	(1)
Foreign currency translation adjustment	1,042	1,165
Remeasurements of defined benefit plans	527	521
Total accumulated other comprehensive income	3,165	3,530
Non-controlling interests	45	43
Total net assets	35,586	36,427
Total liabilities and net assets	79,295	75,864

(2) Quarterly Consolidated Statements of Income and Comprehensive Income
Quarterly Consolidated Statements of Income

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net sales	23,352	30,338
Cost of sales	18,695	24,158
Gross profit	4,657	6,180
Selling, general and administrative expenses	3,087	3,714
Operating income	1,570	2,465
Non-operating income		
Interest income	1	6
Dividend income	3	6
Subsidy income	23	0
Gain on sale of scraps	0	5
Foreign exchange gains	–	27
Miscellaneous income	14	30
Total non-operating income	42	76
Non-operating expenses		
Interest expenses	6	5
Commission expenses	1	3
Foreign exchange losses	94	–
Miscellaneous losses	6	2
Total non-operating expenses	108	11
Ordinary income	1,504	2,531
Extraordinary income		
Gain on sale of non-current assets	0	–
Total extraordinary income	0	–
Extraordinary losses		
Loss on sale and retirement of non-current assets	0	0
Total extraordinary losses	0	0
Income before income taxes	1,504	2,531
Income taxes – current	662	1,056
Income taxes – deferred	(193)	(265)
Total income taxes	468	790
Net income	1,036	1,740
Net loss attributable to non-controlling interests	(4)	(0)
Net income attributable to owners of parent	1,041	1,740

Quarterly Consolidated Statements of Comprehensive Income

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net income	1,036	1,740
Other comprehensive income		
Valuation difference on available-for-sale securities	(62)	250
Deferred gains or losses on hedges	5	(1)
Foreign currency translation adjustment	(260)	122
Remeasurements of defined benefit plans	1	(5)
Total other comprehensive income	(315)	365
Comprehensive income	720	2,105
Comprehensive income attributable to:		
Owners of parent	726	2,107
Non-controlling interests	(5)	(1)

(3) Notes to Quarterly Consolidated Financial Statements
Segment information etc.

Segment information

I For the three months ended March 31, 2025 (January 1, 2025 to March 31, 2025)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segment				Adjustments (Note 1)	Amount recorded in quarterly consolidated statements of income (Note 2)
	Domestic Sales Business	Domestic Manufacturing Business	Global Business	Total		
Net sales						
Electronic equipment & components	14,500	972	2,943	18,416	–	18,416
Manufacturing equipment	2,933	8	1,993	4,935	–	4,935
Revenue from contracts with customers	17,433	981	4,937	23,352	–	23,352
Other revenues	–	–	–	–	–	–
Net sales to external customers	17,433	981	4,937	23,352	–	23,352
Intersegment sales and transfers	771	1,652	44	2,467	(2,467)	–
Total	18,204	2,633	4,981	25,820	(2,467)	23,352
Segment profit	1,173	141	268	1,583	(12)	1,570

- (Notes) 1. The adjustment to segment profit of minus ¥12 million includes elimination of intersegment transactions of ¥20 million and corporate expenses of minus ¥33 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.
2. Segment profit is reconciled with operating income in the quarterly consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment
Not applicable.

II For the three months ended March 31, 2026 (January 1, 2026 to March 31, 2026)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segment				Adjustments (Note 1)	Amount recorded in quarterly consolidated statements of income (Note 2)
	Domestic Sales Business	Domestic Manufacturing Business	Global Business	Total		
Net sales						
Electronic equipment & components	19,218	1,355	3,300	23,875	–	23,875
Manufacturing equipment	4,502	11	1,949	6,463	–	6,463
Revenue from contracts with customers	23,721	1,367	5,249	30,338	–	30,338
Other revenues	–	–	–	–	–	–
Net sales to external customers	23,721	1,367	5,249	30,338	–	30,338
Intersegment sales and transfers	941	1,731	46	2,719	(2,719)	–
Total	24,662	3,099	5,296	33,058	(2,719)	30,338
Segment profit	2,034	235	242	2,512	(46)	2,465

- (Notes) 1. The adjustment to segment profit of minus ¥46 million includes elimination of intersegment transactions of minus ¥7 million and corporate expenses of minus ¥38 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.
2. Segment profit is reconciled with operating income in the quarterly consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment
Not applicable.

In case of significant changes in the amount of shareholders' equity

Not applicable.

Going concern assumption

Not applicable.

Quarterly consolidated statements of cash flows

Quarterly consolidated statements of cash flows were not prepared for the three months ended March 31, 2026. Depreciation (including amortization of intangible assets) for the three months ended March 31, 2025 and March 31, 2026 were as follows.

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Depreciation	112	116