



March 2, 2026

Notice Regarding Recognition of Extraordinary Loss and Revision of Full-Year Consolidated Earnings
and Dividend Forecasts (Increase in Dividend)

We hereby announce that UNITED ARROWS LTD. expects to record an extraordinary loss for the fiscal year ending March 31, 2026 (April 1, 2025 – March 31, 2026), and has revised the consolidated earnings forecast and dividend forecast for the same fiscal year announced on May 8, 2025, as outlined below.

1. Recognition of Extraordinary Loss

As stated in the “Notice Regarding Completion of Share Transfer of Consolidated Subsidiary and Resignation of Director (Progress of Disclosure Items)” dated March 2, 2026, all shares of our consolidated subsidiary COEN CO., LTD. were transferred to Gyet Co., Ltd.

As a result of this transfer, we expect to record a loss on liquidation of subsidiary of 1,000 million yen as an extraordinary loss in the consolidated full-year financial results.

2. Revision of Earnings Forecast

Full-Year Consolidated Earnings Forecast for FY2026 (April 1, 2025 – March 31, 2026)

| | Net Sales | Operating Income | Ordinary Income | Profit Attributable to Owners of Parent | Net Income per Share |
|---------------------------|------------------------|----------------------|----------------------|---|----------------------|
| Previous Forecast (A) | million yen 165,677 | million yen 9,000 | million yen 9,034 | million yen 5,084 | yen 184.11 |
| Revised Forecast (B) | 164,235 | 9,000 | 9,100 | 5,643 | 204.39 |
| Change (B-A) | △1,442 | - | 66 | 559 | |
| Change (%) | -0.9 | - | 0.7 | 11.0 | |
| Reference: FY2025 Results | 150,910 | 7,984 | 8,539 | 4,282 | 155.13 |

Notes:

The above forecasts are based on information available as of the announcement date and include elements of uncertainty. Actual results may differ depending on various factors.

Reasons for Revision

In connection with the share transfer, we expect to record an extraordinary loss related to the liquidation of the subsidiary. However, tax-deductible recognition is expected regarding the stock valuation loss and allowance for doubtful accounts related to the subsidiary, which had been treated as non-deductible in prior years.

As a result, the corporate tax burden is expected to decrease. Consequently, profit attributable to owners of parent is expected to reach 5,643 million yen, representing 131.8% of the previous year and an increase of 11.0% compared with the previous forecast.

3. Revision of Dividend Forecast (Increase in Dividend)

| | Annual Cash Dividend (Yen per Share) | | | | |
|------------------------|--------------------------------------|--------|--------|----------|-------|
| | Q1-end | Q2-end | Q3-end | Year-end | Total |
| Previous Forecast | - | - | - | 54.00 | 74.00 |
| Revised Forecast | - | - | - | 62.00 | 82.00 |
| Actual (FY2026) | - | 20.00 | - | | |
| Previous Year (FY2025) | - | 17.00 | - | 46.00 | 63.00 |

Reasons for Revision

We position the maximization of shareholder value as a key management priority.

Our basic policy aims to:

- expand earnings per share through sustainable growth and higher profitability, and
- enhance shareholder value through measures such as maintaining a payout ratio target of 40% or higher, a stable progressive dividend*, stock splits, and share buybacks and cancellations.

Based on the revised earnings forecast and the above dividend policy, the year-end dividend forecast is revised upward by 8 yen from the initial forecast to 62 yen. Together with the interim dividend of 20 yen, the annual dividend per share for FY2026 is expected to be 82 yen, an increase of 19 yen compared with the previous fiscal year.

The year-end dividend will be submitted for approval at the 37th Annual General Meeting of Shareholders.

* Progressive dividend: A dividend policy that, in principle, avoids reducing dividends and maintains or increases dividend levels.