Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



December 10, 2025

To whom it may concern,

Company name: UORIKI CO.,LTD.

Name of representative: Takahide Kurokawa, Representative

Director and President

(Securities code: 7596; TSE Prime)

Inquiries: Torao Yamada, Managing Director,

General Manager of Corporate Planning

Department

(Telephone: +81-42-525-5600)

Notice Concerning Conclusion of Business Alliance Agreement with Country Hill International LLC and Investment in Single-Asset Fund (Country Hill LP) for Acquisition of Shares of Country Hill International LLC

UORIKI CO.,LTD. (the "Company") hereby announces that, at a meeting of the Board of Directors held on December 10, 2025, it has resolved to conclude a business alliance agreement with Country Hill International LLC ("CHI") and to invest in a single-asset fund (Country Hill LP) for the acquisition of shares of CHI. The details are as follows.

1. Purpose and reason for the resolution

CHI is a leading food import wholesaler and retailer in Dubai (United Arab Emirates), primarily dealing in high-quality meat and seafood products. In addition to wholesaling to its customers, such as upscale hotels and restaurants and high-end supermarkets, CHI operates upscale meat retail stores of its own brand (Prime Gourmet). In recent years, CHI has been expanding the offering of marine products, for example, by opening a retail store (The Fishmonger) selling high-quality marine products in December 2024.

Since 2021, the Company has supplied CHI with Japanese marine products through its wholly owned subsidiary Uoriki Trading Co., Ltd. ("Uoriki Trading"), and provided assistance to CHI. For example, the Company assisted CHI with its launch of The Fishmonger by training store staff and holding a demonstration of tuna slicing at the opening ceremony. While CHI's marine products business is growing, expectations for high-quality Japanese marine products are rising. Thus, the Company has decided to enter into a business alliance agreement to further leverage the Company's knowledge and procurement capabilities in marine products.

In addition, the Company resolved to invest in a single-asset fund (Country Hill LP) slated to acquire CHI shares, which is managed by Mizuho Gulf Capital Partners, a subsidiary of Mizuho Bank.

2. Details of CHI

(1) Name	Country Hill Internati	onal LLC
(2) Location	177 Umm Suqeim St,	Al Quoz Industrial Area 4, Dubai, UAE
(3) Job title and name of	Dariush Rakshani, CEO	
representative		
(4) Description of business	Import, distribution and	retail of mainly meat and marine products
(5) Share capital	AED2.3 million (about	JPY97 million)
(6) Date of establishment	July 12, 2000	
(7) Relationship between the	Capital relationship	Not applicable
Company and said	Personnel relationship	Not applicable
company	Business relationship	Said company has a seafood business
		relationship with Uoriki Trading, a wholly
		owned subsidiary of the Company.

(Note) "Operating results and financial positions for the last three years" are not disclosed because said company is a privately held company and the Company assumes a confidentiality obligation.

3. Overview of the business alliance agreement

(1) Purpose of the	To jointly expand wholesale and retail marine products business in		
agreement	Dubai and surrounding regions with CHI engaging in cross-selling		
	operations using its own meat sales channels and the Company		
	supplying CHI with high-quality natural marine products and farmed		
	fish from Japan and providing its technologies and knowledge to		
	support CHI's sales activities.		
(2) Details of the alliance	For Japanese marine products procured by CHI, the Company's group		
	shall be given preferential supply opportunities unless existing		
	customers explicitly request alternative suppliers.		
	The Company and CHI shall leverage CHI's strong customer base and		
	the Company group's expertise in seafood retail and wholesale to		
	jointly expand their businesses. To that end, the Company shall provide		
	CHI with advice and consultation on seafood retail and wholesale.		

4. Overview of the fund and amount of investment by the Company

(1) Name	Country Hill LP (Cayman)
(2) Location	Maples Corporate Services Limited, PO Box 309, Ugland House,
	Grand Cayman, KY1-1104, Cayman Islands
(3) Basis of establishment,	A limited partnership under the Cayman Islands Exempted Limited
etc.	Partnership Law
(4) Purpose of formation	It was formed as a single-asset fund for the acquisition of shares in
	Country Hill International LLC.
(5) Date of formation	July 3, 2024
(6) Total investment	USD57.14 million
amount	
(7) Amount of investment	USD10.00 million
by the Company	

5. Timetable

(1) Date of resolution at	December 10, 2025
the meeting of the	
Board of Directors	
(2) Date of conclusion of	December 10, 2025
investment agreement	
(3) Date of execution of	Scheduled between December 2025 and January 2026
investment	
(4) Date of conclusion of	Immediately after execution of investment
the business alliance	
agreement	

6. Future outlook

This project and this initiative are expected to contribute to the Company group's business results over the medium to long term, and the impact on the consolidated business results for the current fiscal year is expected to be minor. Any future matters requiring disclosure will be promptly made public.