

May 8, 2025

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: UORIKI CO.,LTD.  
 Listing: Tokyo Stock Exchange  
 Securities code: 7596  
 URL: <https://uoriki.co.jp/>  
 Representative: Takahide Kurokawa, Representative Director and President  
 Inquiries: Takashi Ogonuki, Executive Officer and Chief of Administration Headquarters  
 Telephone: +81-42-525-5600  
 Scheduled date of annual general meeting of shareholders: June 26, 2025  
 Scheduled date to commence dividend payments: June 11, 2025  
 Scheduled date to file annual securities report: June 27, 2025  
 Preparation of supplementary material on financial results: None  
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	36,629	0.8	1,493	(5.6)	2,082	2.1	1,593	17.1
March 31, 2024	36,344	7.7	1,582	45.6	2,039	43.8	1,361	69.6

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥1,190 million [(24.9)%]  
 For the fiscal year ended March 31, 2024: ¥1,585 million [75.9%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	114.22	-	9.1	9.4	4.1
March 31, 2024	97.59	-	8.1	9.9	4.4

Reference: Share of profit (loss) of entities accounted for using equity method  
 For the fiscal year ended March 31, 2025: ¥58 million  
 For the fiscal year ended March 31, 2024: ¥(15) million

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	23,029	17,947	76.8	1,266.89
March 31, 2024	21,398	17,250	80.6	1,235.44

Reference: Equity  
 As of March 31, 2025: ¥17,679 million  
 As of March 31, 2024: ¥17,238 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	2,168	589	(764)	11,085
March 31, 2024	1,925	(288)	(669)	9,089

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	24.00	-	28.00	52.00	725	53.3	4.3
Fiscal year ended March 31, 2025	-	26.00	-	26.00	52.00	725	45.5	4.2
Fiscal year ending March 31, 2026 (Forecast)	-	26.00	-	26.00	52.00		62.6	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	20,600	20.5	490	(11.7)	610	(37.6)	410	(37.8)	29.38
Fiscal year ending March 31, 2026	44,300	20.9	1,820	21.8	2,090	0.3	1,160	(27.2)	83.12

\* **Notes**

- (1) Significant changes in the scope of consolidation during the period: Yes  
Newly included: 1 company (MOGAMI SENGYO CO., LTD. (consolidated subsidiary of an equity-method affiliate))
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	14,620,000 shares
As of March 31, 2024	14,620,000 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2025	664,809 shares
As of March 31, 2024	666,309 shares

- (iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	13,954,714 shares
Fiscal year ended March 31, 2024	13,953,374 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	33,107	2.8	1,443	(0.3)	1,968	(1.4)	1,517	12.1
March 31, 2024	32,198	10.4	1,447	60.7	1,996	54.8	1,353	86.5

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	108.77	-
March 31, 2024	97.00	-

**(2) Non-consolidated financial position**

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	21,515	17,232	80.1	1,234.82
March 31, 2024	20,526	16,856	82.1	1,208.03

Reference: Equity

As of March 31, 2025: ¥17,232 million

As of March 31, 2024: ¥16,856 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to “(4) Future outlook” of “1. Overview of Operating Results and Others” on page 4 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

## Consolidated balance sheet

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	9,091,816	11,092,206
Accounts receivable - trade	3,405,737	2,905,603
Merchandise and finished goods	289,387	401,116
Raw materials and supplies	13,734	11,650
Other	143,777	199,514
Allowance for doubtful accounts	-	(763)
<b>Total current assets</b>	<b>12,944,452</b>	<b>14,609,327</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures	1,718,791	1,819,855
Accumulated depreciation	(981,364)	(999,270)
Buildings and structures, net	737,426	820,585
Machinery, equipment and vehicles	29,108	33,054
Accumulated depreciation	(17,887)	(8,031)
Machinery, equipment and vehicles, net	11,221	25,023
Land	-	60,404
Other	1,770,758	1,861,459
Accumulated depreciation	(1,466,084)	(1,482,555)
Other, net	304,674	378,903
<b>Total property, plant and equipment</b>	<b>1,053,322</b>	<b>1,284,916</b>
Intangible assets		
Other	25,488	32,071
<b>Total intangible assets</b>	<b>25,488</b>	<b>32,071</b>
Investments and other assets		
Investment securities	5,568,572	5,251,895
Deferred tax assets	153,642	360,162
Leasehold and guarantee deposits	1,345,147	1,375,875
Other	307,662	115,350
Allowance for doubtful accounts	(250)	(250)
<b>Total investments and other assets</b>	<b>7,374,774</b>	<b>7,103,034</b>
<b>Total non-current assets</b>	<b>8,453,585</b>	<b>8,420,022</b>
<b>Total assets</b>	<b>21,398,038</b>	<b>23,029,350</b>

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,309,491	1,824,200
Current portion of long-term borrowings	-	13,793
Accounts payable - other	1,111,706	1,394,796
Income taxes payable	436,792	426,438
Provision for bonuses	485,176	481,655
Other	497,876	470,426
Total current liabilities	3,841,043	4,611,310
Non-current liabilities		
Long-term borrowings	-	21,000
Retirement benefit liability	19,707	133,966
Asset retirement obligations	235,356	266,827
Other	51,792	48,296
Total non-current liabilities	306,856	470,090
Total liabilities	4,147,899	5,081,400
Net assets		
Shareholders' equity		
Share capital	1,563,620	1,563,620
Capital surplus	1,470,505	1,472,107
Retained earnings	14,281,486	15,121,899
Treasury shares	(960,617)	(958,454)
Total shareholders' equity	16,354,994	17,199,171
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	902,021	509,968
Foreign currency translation adjustment	1,133	16,995
Remeasurements of defined benefit plans	(19,158)	(46,476)
Total accumulated other comprehensive income	883,996	480,487
Non-controlling interests	11,148	268,290
Total net assets	17,250,138	17,947,949
Total liabilities and net assets	21,398,038	23,029,350

# Consolidated statement of income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	36,344,859	36,629,490
Cost of sales	21,704,966	21,766,755
Gross profit	14,639,892	14,862,735
Selling, general and administrative expenses	13,057,735	13,369,083
Operating profit	1,582,157	1,493,652
Non-operating income		
Interest income	15,359	17,115
Dividend income	163,808	144,318
Foreign exchange gains	32,216	1,750
Gain on valuation of derivatives	-	10,214
Gain on sale of investment securities	221,425	300,011
Reversal of allowance for doubtful accounts	723	-
Share of profit of entities accounted for using equity method	-	58,749
Other	57,651	57,955
Total non-operating income	491,184	590,114
Non-operating expenses		
Share of loss of entities accounted for using equity method	15,245	-
Loss on valuation of investment securities	500	-
Loss on valuation of derivatives	18,578	-
Other	-	1,000
Total non-operating expenses	34,324	1,000
Ordinary profit	2,039,018	2,082,766
Extraordinary income		
Gain on sale of non-current assets	456	3,102
Gain on sale of investment securities	-	567,259
Total extraordinary income	456	570,362
Extraordinary losses		
Loss on retirement of non-current assets	1,598	1,660
Impairment losses	142,289	201,331
Loss on sale of investment securities	-	122,434
Loss on valuation of investment securities	-	55,980
Loss on reversal of foreign currency translation adjustment	-	5,566
Loss on step acquisitions	-	11,263
Total extraordinary losses	143,887	398,237
Profit before income taxes	1,895,587	2,254,891
Income taxes - current	602,837	644,439
Income taxes - deferred	(65,559)	16,276
Total income taxes	537,278	660,715
Profit	1,358,308	1,594,176
Profit (loss) attributable to non-controlling interests	(3,362)	225
Profit attributable to owners of parent	1,361,671	1,593,950

# Consolidated statement of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,358,308	1,594,176
Other comprehensive income		
Valuation difference on available-for-sale securities	187,776	(392,052)
Foreign currency translation adjustment	866	5,563
Remeasurements of defined benefit plans, net of tax	37,752	(27,317)
Share of other comprehensive income of entities accounted for using equity method	400	10,298
Total other comprehensive income	226,795	(403,508)
Comprehensive income	1,585,104	1,190,667
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,588,466	1,190,441
Comprehensive income attributable to non-controlling interests	(3,362)	225

## Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,563,620	1,469,762	13,589,568	(962,059)	15,660,891
Dividends of surplus			(669,753)		(669,753)
Profit attributable to owners of parent			1,361,671		1,361,671
Disposal of treasury shares		743		1,442	2,185
Net changes in items other than shareholders' equity					
Total changes during period	-	743	691,918	1,442	694,103
Balance at end of period	1,563,620	1,470,505	14,281,486	(960,617)	16,354,994

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	714,244	(133)	(56,910)	657,200	14,510	16,332,602
Dividends of surplus						(669,753)
Profit attributable to owners of parent						1,361,671
Disposal of treasury shares						2,185
Net changes in items other than shareholders' equity	187,776	1,266	37,752	226,795	(3,362)	223,432
Total changes during period	187,776	1,266	37,752	226,795	(3,362)	917,535
Balance at end of period	902,021	1,133	(19,158)	883,996	11,148	17,250,138

## Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,563,620	1,470,505	14,281,486	(960,617)	16,354,994
Dividends of surplus			(753,538)		(753,538)
Profit attributable to owners of parent			1,593,950		1,593,950
Disposal of treasury shares		1,602		2,163	3,765
Net changes in items other than shareholders' equity					
Total changes during period	-	1,602	840,412	2,163	844,177
Balance at end of period	1,563,620	1,472,107	15,121,899	(958,454)	17,199,171

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	902,021	1,133	(19,158)	883,996	11,148	17,250,138
Dividends of surplus						(753,538)
Profit attributable to owners of parent						1,593,950
Disposal of treasury shares						3,765
Net changes in items other than shareholders' equity	(392,052)	15,861	(27,317)	(403,508)	257,142	(146,366)
Total changes during period	(392,052)	15,861	(27,317)	(403,508)	257,142	697,810
Balance at end of period	509,968	16,995	(46,476)	480,487	268,290	17,947,949



# Consolidated statement of cash flows

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,895,587	2,254,891
Depreciation	231,616	216,949
Impairment losses	142,289	201,331
Share-based payment expenses	7,307	3,370
Increase (decrease) in provision for bonuses	160,576	(60,385)
Increase (decrease) in retirement benefit liability	11,070	(227)
Increase (decrease) in allowance for doubtful accounts	(723)	-
Interest and dividend income	(179,168)	(161,433)
Loss on reversal of foreign currency translation adjustment	-	5,566
Foreign exchange losses (gains)	(8,644)	(1,774)
Loss (gain) on valuation of derivatives	18,578	(10,214)
Share of loss (profit) of entities accounted for using equity method	15,245	(58,749)
Loss (gain) on step acquisitions	-	11,263
Loss (gain) on sale of investment securities	(221,425)	(744,836)
Loss (gain) on valuation of investment securities	500	55,980
Loss (gain) on sale of non-current assets	(456)	(3,102)
Loss on retirement of non-current assets	1,598	1,660
Decrease (increase) in trade receivables	(631,960)	599,764
Decrease (increase) in inventories	50,409	(22,624)
Increase (decrease) in trade payables	160,438	406,216
Increase (decrease) in accounts payable - other	182,179	212,570
Other, net	301,012	(219,881)
Subtotal	2,136,031	2,686,334
Interest and dividends received	183,164	163,628
Income taxes paid	(393,594)	(681,001)
Net cash provided by (used in) operating activities	1,925,601	2,168,962
Cash flows from investing activities		
Purchase of property, plant and equipment	(599,647)	(231,611)
Proceeds from sale of property, plant and equipment	2,855	4,407
Purchase of intangible assets	(11,785)	(605)
Payments for asset retirement obligations	(12,000)	(27,270)
Purchase of investment securities	(3,977,718)	(3,878,648)
Proceeds from sale of investment securities	3,922,682	4,336,438
Proceeds from redemption of investment securities	500,000	-
Payments of leasehold and guarantee deposits	(55,192)	(1,234)
Proceeds from refund of leasehold and guarantee deposits	24,535	12,673
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	-	375,560
Purchase of shares of subsidiaries and associates	(82,200)	-
Net cash provided by (used in) investing activities	(288,470)	589,709
Cash flows from financing activities		
Dividends paid	(669,491)	(752,770)
Liquidation dividends paid to non-controlling interests	-	(11,373)
Net cash provided by (used in) financing activities	(669,491)	(764,144)
Effect of exchange rate change on cash and cash equivalents	9,443	1,781
Net increase (decrease) in cash and cash equivalents	977,082	1,996,308
Cash and cash equivalents at beginning of period	8,112,566	9,089,648
Cash and cash equivalents at end of period	9,089,648	11,085,957