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April 2, 2026

Consolidated Financial Results for the Fiscal Year Ended February 20, 2026 (Under Japanese GAAP)



Company name: NISHIMATSUYA CHAIN Co., Ltd.

Listing: Tokyo Stock Exchange

Securities code: 7545

URL: <https://www.24028.jp/>

Representative: Koichi Ohmura

President and Representative Director

Inquiries: Norihide Uda

Executive Officer, Manager of General Affairs headquarters

Telephone: +81-79-252-3300

Scheduled date of annual general meeting of shareholders: May 12, 2026

Scheduled date to commence dividend payments: April 21, 2026

Scheduled date to file annual securities report: May 13, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended February 20, 2026 (from February 21, 2025 to February 20, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended February 20, 2026	193,365	-	9,941	-	10,566	-	6,847	-
February 20, 2025	-	-	-	-	-	-	-	-

Note: Comprehensive income For the fiscal year ended February 20, 2026: ¥ 9,610 million [-%]
For the fiscal year ended February 20, 2025: ¥ - million [-%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
	Yen	Yen	%	%	%
Fiscal year ended February 20, 2026	114.17	113.70	7.2	6.8	5.1
February 20, 2025	-	-	-	-	-

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended February 20, 2026: ¥ - million

For the fiscal year ended February 20, 2025: ¥ - million

Note: As the Company began preparing consolidated financial statements from the fiscal year ended February 20, 2026, figures for the fiscal year ended February 20, 2025 and year-on-year changes are not presented.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 20, 2026	160,251	98,669	61.3	1,639.57
February 20, 2025	-	-	-	-

Reference: Equity

As of February 20, 2026: ¥ 98,260 million

As of February 20, 2025: ¥ - million

Note: As the Company began preparing consolidated financial statements from the fiscal year ended February 20, 2026, figures for the fiscal year ended February 20, 2025 are not presented.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended February 20, 2026	10,655	(2,564)	(2,671)	72,932
February 20, 2025	-	-	-	-

Note: As the Company began preparing consolidated financial statements from the fiscal year ended February 20, 2026, figures for the fiscal year ended February 20, 2025 are not presented.

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended February 20, 2025	-	15.00	-	16.00	31.00	1,869	-	-
Fiscal year ended February 20, 2026	-	16.00	-	16.00	32.00	1,926	28.0	2.0
Fiscal year ending February 20, 2027 (Forecast)	-	16.00	-	16.00	32.00		22.9	

Note: As the Company began preparing consolidated financial statements from the fiscal year ended February 20, 2026, Payout ratio (Consolidated) and Ratio of dividends to net assets (Consolidated) for the fiscal year ended February 20, 2025 are not presented.

3. Consolidated financial result forecasts for the fiscal year ending February 20, 2027 (from February 21, 2026 to February 20, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 20, 2026	102,934	6.1	7,460	2.1	7,700	2.6	5,083	2.3	84.82
Full year	205,000	6.0	12,540	26.1	13,000	23.0	8,377	22.3	139.78

* Notes

- (1) Significant changes in the scope of consolidation during the period: Yes
 Newly included: 1 company (TAIWAN NISHIMATSUYA CO., LTD.)
 Excluded: -
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 (ii) Changes in accounting policies due to other reasons: None
 (iii) Changes in accounting estimates: None
 (iv) Restatement: None

(3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of February 20, 2026	69,588,856 shares
As of February 20, 2025	69,588,856 shares

- (ii) Number of treasury shares at the end of the period

As of February 20, 2026	9,658,439 shares
As of February 20, 2025	9,558,938 shares

- (iii) Average number of shares outstanding during the period

Fiscal Year ended February 20, 2026	59,974,564 shares
Fiscal Year ended February 20, 2025	60,046,280 shares

(Note) The average number of treasury shares during the period used to calculate the number of treasury shares at the end of the period and the average number of shares outstanding during the period includes the Company's shares held by Japan Custody Bank, Ltd. (Trust Account E) as trust property pertaining to the "Stock Benefit Trust (J-ESOP)" plan.

[Reference] Overview of non-consolidated financial results**1. Non-consolidated financial results for the fiscal year ended February 20, 2026 (from February 21, 2025 to February 20, 2026)****(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
February 20, 2026	193,365	4.0	10,074	(17.3)	10,701	(15.4)	6,955	(15.1)
February 20, 2025	185,974	5.0	12,180	2.1	12,651	0.5	8,195	(0.1)

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
February 20, 2026	115.98	115.50
February 20, 2025	136.48	135.49

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
February 20, 2026	160,305	98,734	61.3	1,640.66
February 20, 2025	148,947	91,269	61.0	1,513.29

Reference: Equity

As of February 20, 2026: ¥ 98,325 million

As of February 20, 2025: ¥ 90,842 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The above forecasts are based on management's assumptions and beliefs in light of information currently available to it. Actual results may differ from the forecast due to various factors.