

Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

**Summary of Non-Consolidated Financial Results
for the Three Months Ended November 30, 2025
(Based on Japanese GAAP)**

January 9, 2026

Company name: Kojima Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 7513 URL <https://www.kojima.net/corporation/>

Representative: Representative Director and President Yuji Nakazawa

Inquiries: Representative Senior Managing Director, Tadashi Arakawa
General Manager of Corporate Planning
Division

Scheduled date to commence dividend payments: —

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Non-consolidated financial results for the three months ended November 30, 2025 (from September 1, 2025 to November 30, 2025)

(1) Non-consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended November 30, 2025	65,668	5.4	1,211	118.5	1,267	100.2	832	106.4
Three months ended November 30, 2024	62,305	3.9	554	163.9	632	141.1	403	117.1

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended November 30, 2025	10.77	10.72
Three months ended November 30, 2024	5.24	5.21

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of November 30, 2025	121,539	69,396	57.0
As of August 31, 2025	120,786	70,247	58.0

Reference: Equity As of November 30, 2025 ¥69,237 million

As of August 31, 2025 ¥70,105 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
Year ended August 31, 2025	Yen —	Yen 0.00	Yen —	Yen 22.00	Yen 22.00
Year ending August 31, 2026	—	—	—	—	—
Year ending August 31, 2026 (Forecast)		0.00	—	22.00	22.00

Note: Revisions to the forecast of cash dividends most recently announced: No

Breakdown of the year-end dividend for the year ended August 31, 2025

Common dividend: ¥20.00

Commemorative dividend: ¥2.00 (commemorative dividend to celebrate the Company's 70th anniversary)

3. Forecast of non-consolidated financial results for the year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending February 28, 2026	143,000	4.6	3,500	1.7	3,700	0.3	2,500	0.4	32.34
Full year	294,000	4.0	7,600	3.7	7,900	2.2	4,900	4.1	63.38

Note: Revisions to the forecast of non-consolidated financial results most recently announced: No

4. Notes

(1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025	77,912,716 shares	As of August 31, 2025	77,912,716 shares
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Number of treasury shares at the end of the period

As of November 30, 2025	606,308 shares	As of August 31, 2025	606,308 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended November 30, 2025	77,306,408 shares	Three months ended November 30, 2024	76,995,593 shares
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* Review of the Japanese-language originals of the attached quarterly financial statements by certified public accountants or an audit corporation: No

* Proper use of forecasts of financial results, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including the earnings forecasts, shown in this document are based on information currently available and on certain assumptions currently made pertaining to uncertain factors that may have an effect on future performance. Actual financial results may differ due to various factors.

(How to obtain supplementary materials on quarterly financial results)

The supplementary materials on quarterly financial results will be posted on the Company's website on the same day.

Non-consolidated financial statements
Non-consolidated balance sheets

(Millions of yen)

	As of August 31, 2025	As of November 30, 2025
Assets		
Current assets		
Cash and deposits	26,854	19,339
Accounts receivable - trade	11,780	13,860
Securities	–	3,000
Merchandise	37,083	40,445
Supplies	181	177
Prepaid expenses	2,088	2,140
Accounts receivable - other	2,173	1,934
Other	3,997	3,927
Allowance for doubtful accounts	(134)	(146)
Total current assets	84,024	84,678
Non-current assets		
Property, plant and equipment		
Buildings, net	6,036	6,094
Land	8,415	8,415
Other, net	2,396	2,691
Total property, plant and equipment	16,847	17,201
Intangible assets		
Other	814	827
Total intangible assets	814	827
Investments and other assets		
Prepaid pension costs	3,014	3,024
Deferred tax assets	4,827	4,727
Long-term prepaid expenses	1,740	1,698
Guarantee deposits	9,436	9,300
Other	118	117
Allowance for doubtful accounts	(36)	(36)
Total investments and other assets	19,099	18,831
Total non-current assets	36,761	36,860
Total assets	120,786	121,539

(Millions of yen)

	As of August 31, 2025	As of November 30, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	12,810	14,921
Current portion of long-term borrowings	2,609	2,409
Lease liabilities	40	29
Accounts payable - other	5,983	5,560
Income taxes payable	1,308	503
Provision for bonuses	1,603	2,359
Provision for loss on store closings	34	18
Asset retirement obligations	142	123
Other	11,297	12,123
Total current liabilities	<hr/> 35,829	<hr/> 38,050
Non-current liabilities		
Long-term borrowings	6,892	6,343
Lease liabilities	44	35
Provision for loss on store closings	80	90
Asset retirement obligations	3,666	3,672
Other	4,023	3,950
Total non-current liabilities	<hr/> 14,708	<hr/> 14,092
Total liabilities	<hr/> 50,538	<hr/> 52,142
Net assets		
Shareholders' equity		
Share capital	25,975	25,975
Capital surplus	15,904	15,904
Retained earnings	28,703	27,835
Treasury shares	(477)	(477)
Total shareholders' equity	<hr/> 70,105	<hr/> 69,237
Share acquisition rights	<hr/> 142	<hr/> 159
Total net assets	<hr/> 70,247	<hr/> 69,396
Total liabilities and net assets	<hr/> 120,786	<hr/> 121,539

Non-consolidated statements of income

(Millions of yen)

	Three months ended November 30, 2024	Three months ended November 30, 2025
Net sales	62,305	65,668
Cost of sales	45,383	47,532
Gross profit	16,921	18,135
Selling, general and administrative expenses	16,366	16,923
Operating profit	554	1,211
Non-operating income		
Interest income	3	13
Commission income	23	12
Insurance claim income	65	62
Subsidy income	3	4
Other	4	5
Total non-operating income	101	98
Non-operating expenses		
Interest expenses	13	28
Interest expenses on bonds	0	–
Commission expenses	4	4
Rental costs	3	1
Other	1	9
Total non-operating expenses	23	43
Ordinary profit	632	1,267
Extraordinary income		
Gain on sale of non-current assets	–	25
Total extraordinary income	–	25
Extraordinary losses		
Loss on sale of non-current assets	–	25
Loss on retirement of non-current assets	7	3
Total extraordinary losses	7	29
Profit before income taxes	625	1,262
Income taxes - current	71	330
Income taxes - deferred	150	99
Total income taxes	221	430
Profit	403	832