

Supplementary Material on the Financial Results for the Fiscal Year Ended August 2025



(Tokyo Stock Exchange, Prime Market: 7513)

[Important Notes Regarding This Document]

This document has been prepared as supplementary material to the “Summary of Financial Results for the Year Ended August 31, 2025,” based on information available as of October 9, 2025.

This document is not intended for the purpose of soliciting investments. We kindly ask that any investment decisions be made based on your own judgment.

This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

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 2. Earnings Forecast for the Fiscal Year Ending August 2026

Summary of Financial Results

■ Net sales and profits at all levels increased year-on-year, but fell below the forecast.

(million yen, %)	FY2024/8		FY2025/8					
	Results	% to sales	Forecast	% to sales	Results	% to sales	YoY	vs. Forecast
Net sales	269,868	100.0	278,700	100.0	282,790	100.0	104.8	101.5
Gross profit	74,198	27.49	77,250	27.72	76,830	27.17	103.5	99.5
SG&A expenses	67,838	25.1	69,700	25.0	69,505	24.6	102.5	99.7
Personnel expenses	24,869	9.2	25,693	9.2	25,784	9.1	103.7	100.4
Advertising expenses	1,354	0.5	1,652	0.6	1,570	0.6	115.9	95.0
Promotion expenses	2,367	0.9	2,457	0.9	2,509	0.9	106.0	102.1
Logistics expenses (Shipping)	11,092	4.1	11,118	4.0	10,973	3.9	98.9	98.7
Rent expenses	9,037	3.3	9,042	3.2	9,019	3.2	99.8	99.7
Utilities	1,832	0.7	2,002	0.7	1,970	0.7	107.5	98.4
Depreciation	1,496	0.6	1,430	0.5	1,507	0.5	100.7	105.3
Others	15,790	5.9	16,302	5.8	16,170	5.7	102.4	99.2
Operating profit	6,359	2.4	7,550	2.7	7,325	2.6	115.2	97.0
Non-operating income	390	0.1	450	0.2	541	0.2	138.7	120.3
Non-operating expenses	122	0.0	150	0.1	134	0.0	109.5	89.6
Ordinary profit	6,627	2.5	7,850	2.8	7,732	2.7	116.7	98.5
Extraordinary income	12	0.0	—	—	0	0.0	2.3	—
Extraordinary losses	1,214	0.5	241	0.1	1,137	0.4	93.7	472.1
Profit before income taxes	5,425	2.0	7,609	2.7	6,595	2.3	121.6	86.7
Corporate, inhabitant and business tax	846	0.3	1,341	0.5	1,404	0.5	165.9	104.7
Income taxes – deferred	577	0.2	1,118	0.4	481	0.2	83.4	43.0
Profit income	4,001	1.5	5,150	1.8	4,709	1.7	117.7	91.4

Financial Results Highlights (FY2025 1H, 3Q, 4Q, Full year)



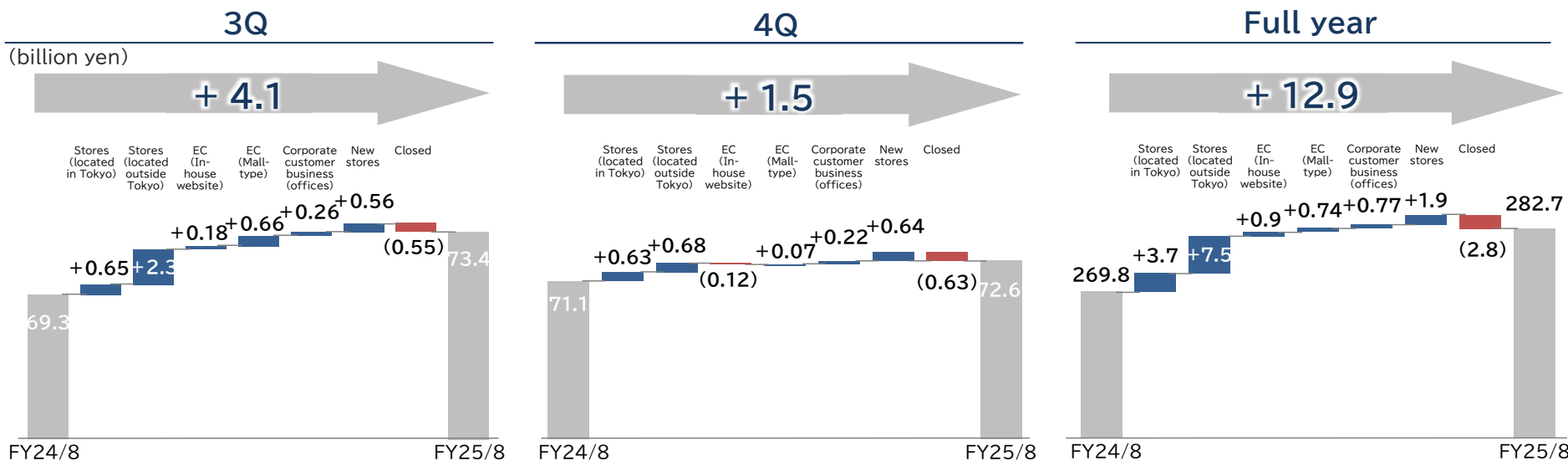
■ In 4Q, while net sales increased, profits at all levels fell short of the forecast, mainly due to a decline in gross profit margin.

(million yen, %)		1H			3Q			4Q			Full year		
		Results	YoY	vs. Forecast	Results	YoY	vs. Forecast	Results	YoY	vs. Forecast	Results	YoY	vs. Forecast
Net sales		136,667	105.6	101.6	73,455	106.0	104.9	72,666	102.1	100.9	282,790	104.8	101.5
Operating profit		3,440	+1,252	+1,040	2,077	(236)	+615	1,807	(49)	(840)	7,325	+965	(224)
Ordinary profit		3,688	+1,353	+1,188	2,127	(226)	+631	1,916	(21)	(749)	7,732	+1,104	(117)
Profit income		2,491	+858	+941	1,483	(135)	+483	734	(15)	(924)	4,709	+707	(440)
% to sales	Gross profit	27.2	+0.2	(0.3)	27.1	(0.6)	(0.8)	27.2	(1.0)	(1.4)	27.2	(0.3)	(0.5)
	SG&A expenses	24.7	(0.6)	(1.1)	24.2	(0.1)	(1.5)	24.7	(0.9)	(0.2)	24.6	(0.6)	(0.4)
	Operating profit	2.5	+0.8	+0.7	2.8	(0.5)	+0.7	2.5	(0.1)	(1.2)	2.6	+0.2	(0.1)
	Ordinary profit	2.7	+0.9	+0.8	2.9	(0.5)	+0.8	2.6	(0.1)	(1.1)	2.7	+0.3	(0.1)
	Profit income	1.8	+0.6	+0.7	2.0	(0.3)	+0.6	1.0	(0.0)	(1.3)	1.7	+0.2	(0.2)

Net Sales (By Sales Channel)

■ Sales increased across all existing sales channels. Stores in Tokyo and the in-house website in particular experienced growth.

(million yen, %)	3Q				4Q				Full year					
	FY2024/8	FY2025/8			FY2024/8	FY2025/8			FY2024/8	FY2025/8				
	Results	Results	Difference	YoY	Results	Results	Difference	YoY	Results	Results	Difference	YoY		
Total	69,324	73,455	+4,131	106.0	71,159	72,666	+1,507	102.1	269,868	282,790	+12,921	104.8		
Existing stores	67,257	71,372	+4,114	106.1	69,213	70,711	+1,498	102.2	261,574	275,377	+13,803	105.3		
	Stores	54,855	57,855	+3,000	105.5	58,203	59,521	+1,318	102.3	214,717	226,087	+11,370	105.3	
		29 stores located in Tokyo	14,075	14,734	+658	104.7	14,775	15,408	+632	104.3	54,449	58,223	+3,774	106.9
		106 stores located outside Tokyo	40,779	43,121	+2,341	105.7	43,427	44,113	+686	101.6	160,267	167,863	+7,595	104.7
	EC	8,974	9,828	+854	109.5	8,566	8,521	(45)	99.5	35,219	36,876	+1,657	104.7	
		In-house website	2,322	2,508	+186	108.0	2,589	2,468	(120)	95.4	9,156	10,064	+908	109.9
		Mall-type EC site	6,651	7,319	+667	110.0	5,977	6,052	+75	101.3	26,063	26,811	+748	102.9
	Corporate customer business (offices)	3,427	3,688	+260	107.6	2,443	2,667	+224	109.2	11,638	12,413	+775	106.7	
	New stores, Closed	2,066	2,083	+16	100.8	1,945	1,955	+9	100.5	8,293	7,412	(881)	89.4	



Net Sales (By Product: 1H, 2H, Full year)

- Net sales increased, driven by sales of cellular phones and housing equipment.
Sales of PCs and air conditioners remained steady as well.

(million yen, %)	1H					2H					Full year				
	FY2024/8		FY2025/8			FY2024/8		FY2025/8			FY2024/8		FY2025/8		
	Amount	Composition ratio	Amount	Composition ratio	YoY	Amount	Composition ratio	Amount	Composition ratio	YoY	Amount	Composition ratio	Amount	Composition ratio	YoY
Audio visual products	20,116	15.5	20,106	14.7	99.9	20,006	14.2	18,837	12.9	94.2	40,122	14.9	38,943	13.8	97.1
Cameras	3,200	2.5	3,329	2.4	104.0	3,745	2.7	3,675	2.5	98.1	6,946	2.6	7,005	2.5	100.9
TVs ④	9,251	7.2	9,472	6.9	102.4	9,285	6.6	8,552	5.9	92.1	18,537	6.9	18,024	6.4	97.2
Recorders and video cameras	1,909	1.5	1,729	1.3	90.6	1,493	1.1	1,475	1.0	98.8	3,403	1.3	3,205	1.1	94.2
Audios	1,916	1.5	1,726	1.3	90.1	1,868	1.3	1,704	1.2	91.2	3,785	1.4	3,430	1.2	90.6
Home appliances	55,298	42.7	56,826	41.6	102.8	64,706	46.1	63,738	43.6	98.5	120,005	44.5	120,564	42.6	100.5
Refrigerators	9,357	7.2	9,372	6.9	100.2	11,493	8.2	10,661	7.3	92.8	20,850	7.7	20,033	7.1	96.1
Washing machines	9,619	7.4	9,933	7.3	103.3	10,565	7.5	10,291	7.0	97.4	20,185	7.5	20,224	7.2	100.2
Kitchen appliances	8,278	6.4	8,135	6.0	98.3	7,645	5.4	7,596	5.2	99.4	15,923	5.9	15,732	5.6	98.8
Seasonal home electronics	11,639	9.0	12,503	9.1	107.4	19,203	13.7	19,246	13.2	100.2	30,843	11.4	31,749	11.2	102.9
(Air conditioners) ③	6,700	5.2	7,282	5.3	108.7	15,903	11.3	16,041	11.0	100.9	22,603	8.4	23,333	8.3	103.2
Personal care electronics	6,282	4.9	6,432	4.7	102.4	6,019	4.3	6,110	4.2	101.5	12,302	4.6	12,543	4.4	102.0
Information communications equipment products	38,409	29.7	43,222	31.6	112.5	37,787	26.9	43,830	30.0	116.0	76,196	28.2	87,053	30.8	114.2
PCs ②	7,491	5.8	7,411	5.4	98.9	8,533	6.1	9,260	6.3	108.5	16,024	5.9	16,672	5.9	104.0
PC peripherals	4,926	3.8	5,334	3.9	108.3	4,789	3.4	5,291	3.6	110.5	9,715	3.6	10,625	3.8	109.4
Cellular phones ①	17,858	13.8	22,190	16.2	124.3	16,557	11.8	21,241	14.5	128.3	34,416	12.8	43,431	15.4	126.2
Other products	14,839	11.5	15,799	11.6	106.5	17,258	12.3	19,013	13.0	110.2	32,098	11.9	34,813	12.3	108.5
Video games	4,744	3.7	5,068	3.7	106.8	4,230	3.0	4,564	3.1	107.9	8,974	3.3	9,633	3.4	107.3
Sporting goods	982	0.8	1,115	0.8	113.6	1,183	0.8	1,234	0.8	104.3	2,166	0.8	2,350	0.8	108.5
Toys	2,216	1.7	2,315	1.7	104.5	1,755	1.2	1,892	1.3	107.8	3,971	1.5	4,207	1.5	105.9
Medicine and daily goods	757	0.6	755	0.6	99.8	802	0.6	820	0.6	102.3	1,559	0.6	1,576	0.6	101.1
Retail goods sales	128,665	99.4	135,955	99.5	105.7	139,757	99.5	145,419	99.5	104.1	268,423	99.5	281,374	99.5	104.8
Other business	720	0.6	712	0.5	98.9	725	0.5	702	0.5	96.9	1,445	0.5	1,415	0.5	97.9
Total	129,385	100.0	136,667	100.0	105.6	140,483	100.0	146,122	100.0	104.0	269,868	100.0	282,790	100.0	104.8
(Housing equipment)*	4,282	3.3	4,670	3.4	109.1	4,492	3.2	5,732	3.9	127.6	8,775	3.3	10,403	3.7	118.6

*The figures included in each product category are separately aggregated.

Note) The details for each product category are excerpts.

Net Sales (By Product: 3Q, 4Q, 2H)

■ In 4Q, sales of air conditioners, which had previously shown strong performance, declined year-on-year due to demand being pulled forward, while sales of PCs grew.

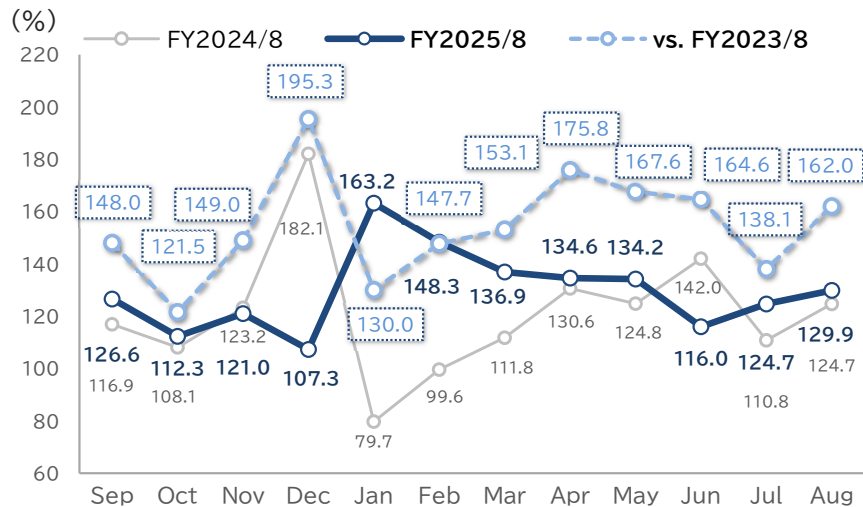
(million yen, %)	3Q					4Q					2H				
	FY2024/8		FY2025/8			FY2024/8		FY2025/8			FY2024/8		FY2025/8		
	Amount	Composition ratio	Amount	Composition ratio	YoY	Amount	Composition ratio	Amount	Composition ratio	YoY	Amount	Composition ratio	Amount	Composition ratio	YoY
Audio visual products	10,034	14.5	9,683	13.2	96.5	9,971	14.0	9,154	12.6	91.8	20,006	14.2	18,837	12.9	94.2
Cameras	1,998	2.9	1,867	2.5	93.5	1,746	2.5	1,807	2.5	103.5	3,745	2.7	3,675	2.5	98.1
TVs ④	4,406	6.4	4,316	5.9	98.0	4,879	6.9	4,236	5.8	86.8	9,285	6.6	8,552	5.9	92.1
Recorders and video cameras	793	1.1	790	1.1	99.6	700	1.0	685	0.9	97.9	1,493	1.1	1,475	1.0	98.8
Audios	965	1.4	885	1.2	91.7	903	1.3	818	1.1	90.6	1,868	1.3	1,704	1.2	91.2
Home appliances	29,806	43.0	29,864	40.7	100.2	34,900	49.0	33,873	46.6	97.1	64,706	46.1	63,738	43.6	98.5
Refrigerators	5,496	7.9	5,032	6.9	91.6	5,996	8.4	5,628	7.7	93.9	11,493	8.2	10,661	7.3	92.8
Washing machines	5,584	8.1	5,499	7.5	98.5	4,981	7.0	4,791	6.6	96.2	10,565	7.5	10,291	7.0	97.4
Kitchen appliances	4,103	5.9	4,183	5.7	101.9	3,542	5.0	3,413	4.7	96.4	7,645	5.4	7,596	5.2	99.4
Seasonal home electronics	6,837	9.9	7,067	9.6	103.4	12,366	17.4	12,178	16.8	98.5	19,203	13.7	19,246	13.2	100.2
(Air conditioners) ③	5,678	8.2	5,837	7.9	102.8	10,224	14.4	10,203	14.0	99.8	15,903	11.3	16,041	11.0	100.9
Personal care electronics	2,886	4.2	3,050	4.2	105.7	3,132	4.4	3,059	4.2	97.7	6,019	4.3	6,110	4.2	101.5
Information communications equipment products	21,248	30.7	25,322	34.5	119.2	16,538	23.2	18,507	25.5	111.9	37,787	26.9	43,830	30.0	116.0
PCs ②	5,327	7.7	5,667	7.7	106.4	3,205	4.5	3,593	4.9	112.1	8,533	6.1	9,260	6.3	108.5
PC peripherals	2,611	3.8	2,993	4.1	114.6	2,178	3.1	2,297	3.2	105.5	4,789	3.4	5,291	3.6	110.5
Cellular phones ①	9,125	13.2	12,325	16.8	135.1	7,432	10.4	8,916	12.3	120.0	16,557	11.8	21,241	14.5	128.3
Other products	7,869	11.4	8,233	11.2	104.6	9,389	13.2	10,779	14.8	114.8	17,258	12.3	19,013	13.0	110.2
Video games	1,948	2.8	1,455	2.0	74.7	2,281	3.2	3,109	4.3	136.3	4,230	3.0	4,564	3.1	107.9
Sporting goods	613	0.9	669	0.9	109.2	570	0.8	564	0.8	98.9	1,183	0.8	1,234	0.8	104.3
Toys	862	1.2	915	1.2	106.1	892	1.3	977	1.3	109.5	1,755	1.2	1,892	1.3	107.8
Medicine and daily goods	399	0.6	410	0.6	102.8	402	0.6	410	0.6	101.8	802	0.6	820	0.6	102.3
Retail goods sales	68,957	99.5	73,104	99.5	106.0	70,799	99.5	72,315	99.5	102.1	139,757	99.5	145,419	99.5	104.1
Other business	366	0.5	351	0.5	96.0	359	0.5	351	0.5	97.8	725	0.5	702	0.5	96.9
Total	69,324	100.0	73,455	100.0	106.0	71,159	100.0	72,666	100.0	102.1	140,483	100.0	146,122	100.0	104.0
(Housing equipment)*	2,106	3.0	2,798	3.8	132.9	2,386	3.4	2,934	4.0	123.0	4,492	3.2	5,732	3.9	127.6

*The figures included in each product category are separately aggregated.

Note) The details for each product category are excerpts.

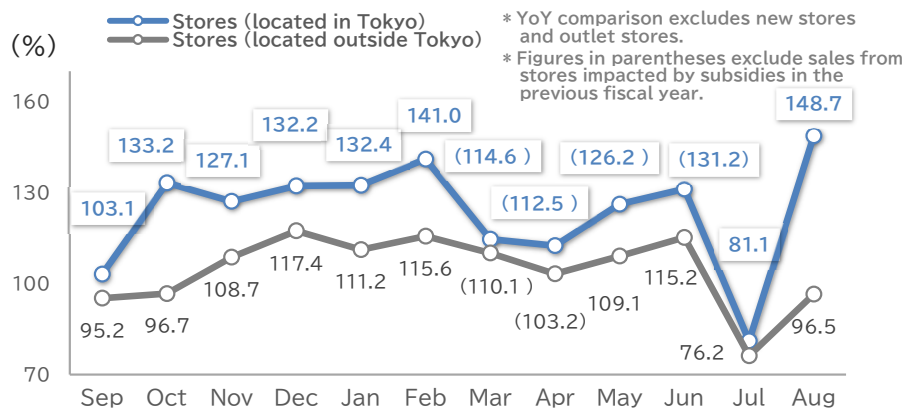
Net Sales (By Product)* YoY Comparison of Orders Received (POS basis)

① Cellular phones



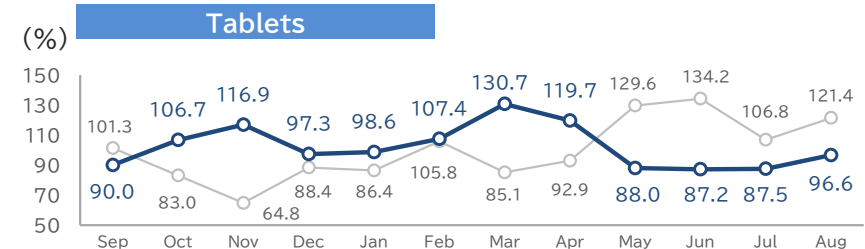
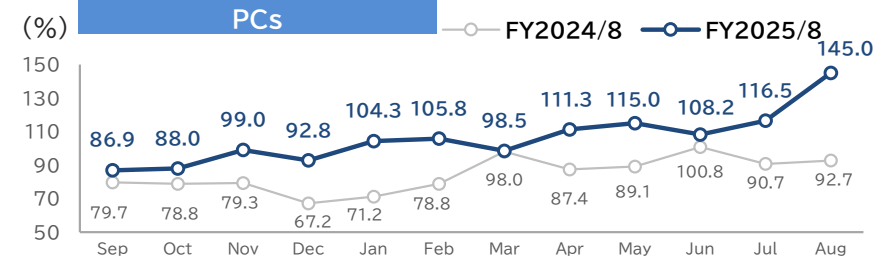
- FY2024 In December 2023, the revision of the Telecommunications Business Act led to a rush of demand, and the reactionary fall in demand caused sales to drop after January.
 - FY2025 The impact of the re-regulation due to the revision of the same Act in December 2024 was minor, and sales continued to be strong.
- * Sales remained strong compared to the fiscal year before last.

③ Air conditioners



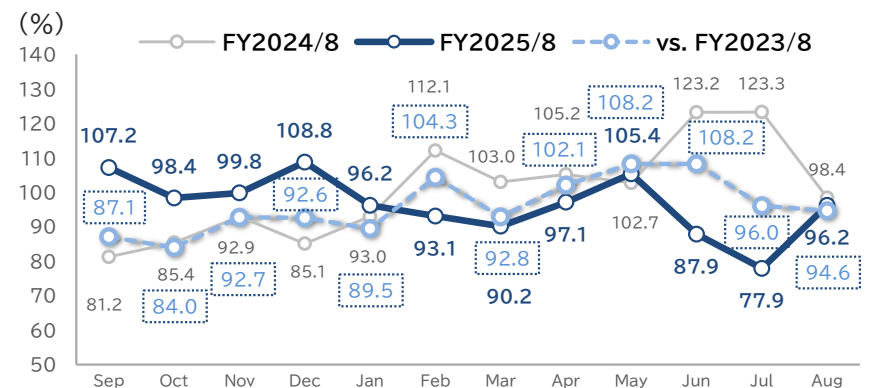
- FY2025 Changes in the Zero Emission Tokyo Strategy led to strong sales, mainly at stores in Tokyo. The June heatwave pulled forward demand, leading to a slump in July. Nevertheless, sales remained strong in August, partly due to the expansion of the Zero Emission Tokyo Strategy.

② PCs/tablets



- FY2024 Sales continued to be sluggish due to the ongoing reactionary fall from teleworking and other demands.
- FY2025 Tablets: 4Q saw a reactionary decline, following the previous year's new product launch. PCs: Increased rush demand before the end of Windows 10 support led to growth in sales of notebook PCs and other products.

④ TVs

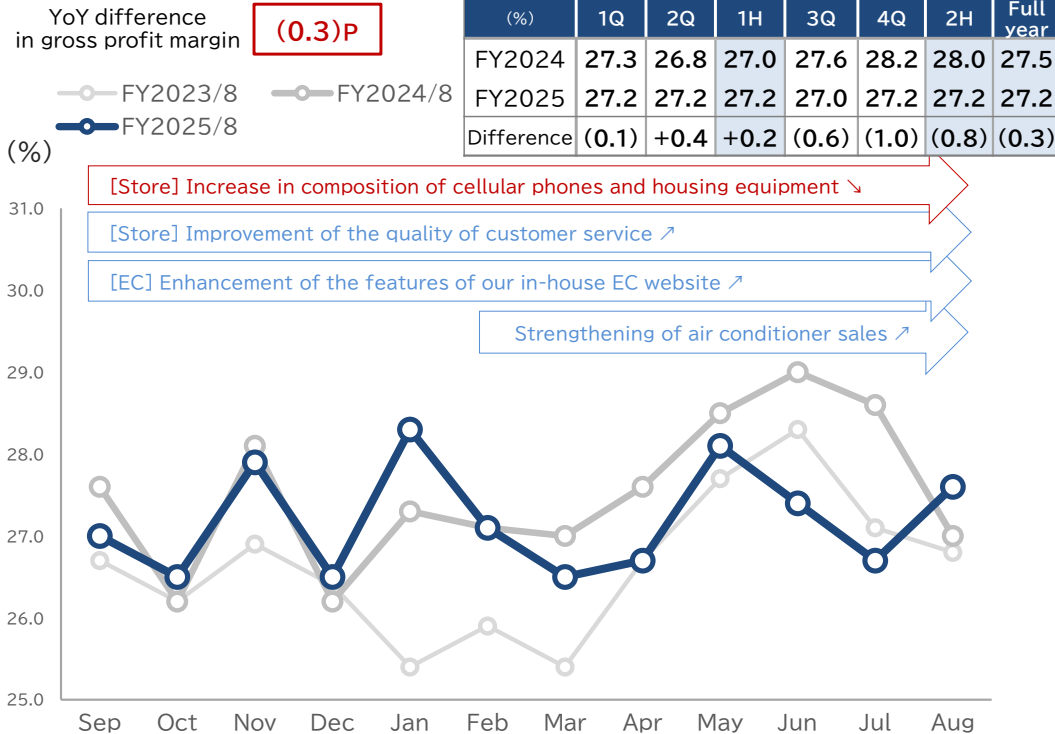


- FY2025 In May, sales exceeded those of the previous year, boosted by the 70th anniversary sale. However, 4Q remained sluggish due to the reactionary effect of special demand from the Paris Olympics.
- * Sales revenue showed a recovery trend compared to the year before last, reaching 91.7% in the first half and 100.3% in the second half.

Gross Profit Margin

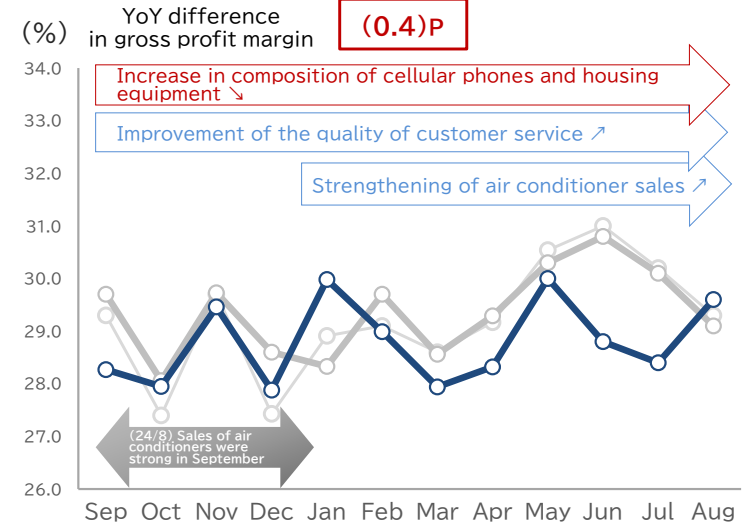
- Gross profit margin declined due to an increased sales composition of cellular phones and other products, which have relatively lower profit margins.

Total

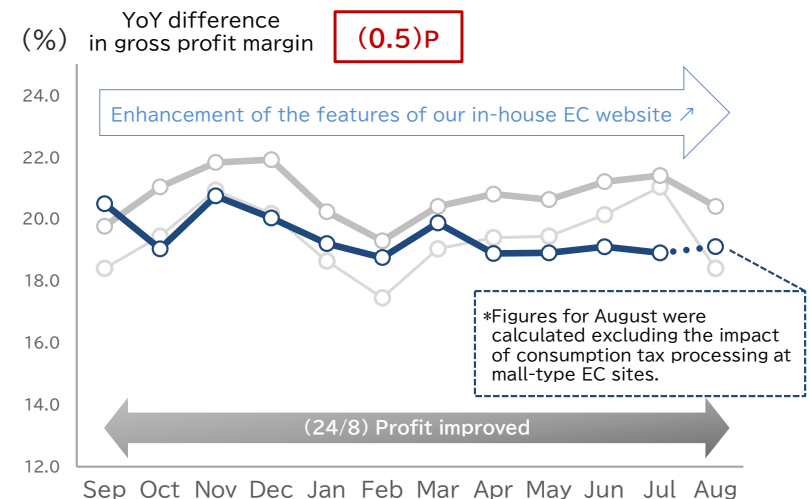


- FY2024 Full year** (EC) We implemented the optimization of the product mix on each EC site and other measures.
- (Stores) We strengthened the sales of high value-added products, primarily white goods, by enhancing our customer service and expertise.
- FY2025 Full year** (EC) The enhanced features of our in-house EC website, such as improved content and expanded payment options, primarily drove strong sales of large white goods.
- (Stores) Sales declined due to an increased sales composition of cellular phones and housing equipment, which have relatively lower profit margins.

Stores



EC



SG&A Expenses

- In addition to investments in human capital and systems, expenses for rebranding were recorded. We proactively invested for future growth.

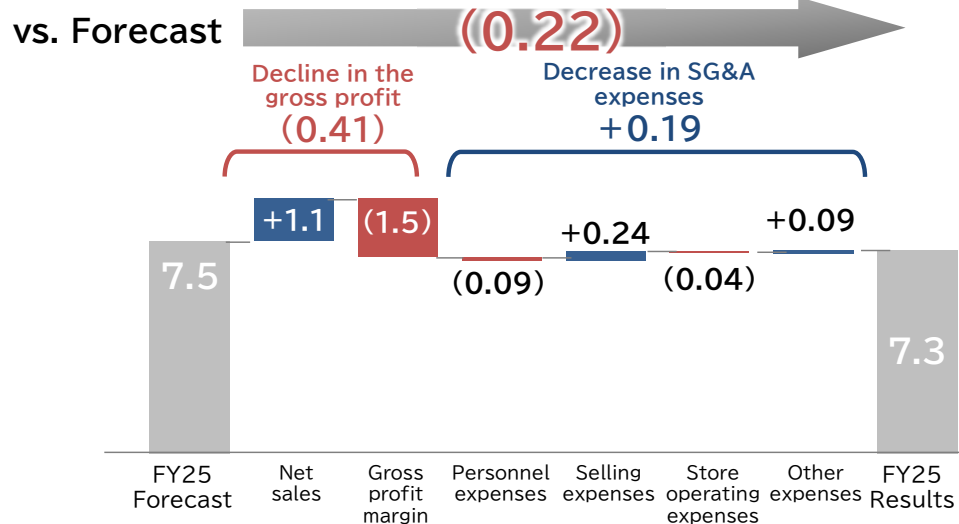
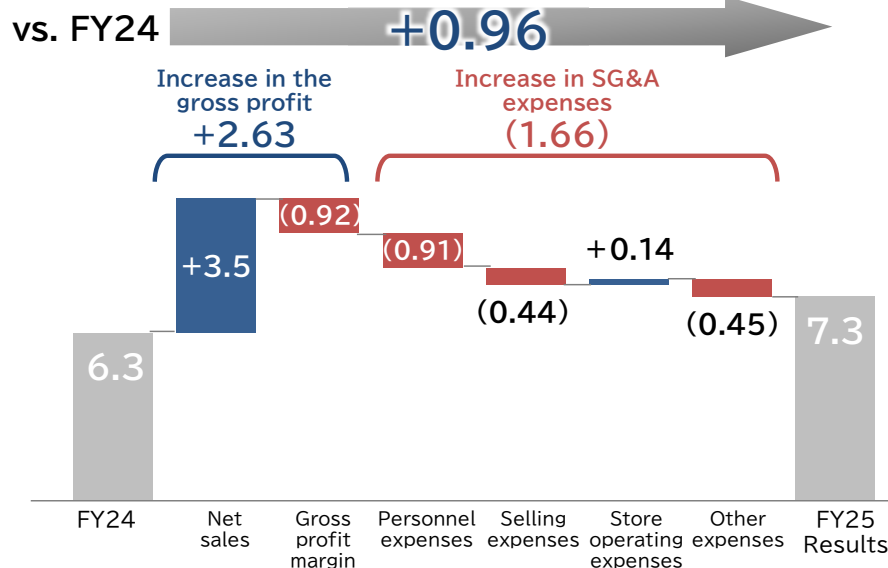
(million yen, %)	FY2024/8		FY2025/8					
	Results	% to sales	Forecast	% to sales	Results	% to sales	YoY	vs. Forecast
SG&A expenses	67,838	25.1	69,700	25.0	69,505	24.6	102.5	99.7
Personnel expenses	24,869	9.2	25,693	9.2	25,784	9.1	103.7	100.4
Advertising expenses	1,354	0.5	1,652	0.6	1,570	0.6	115.9	95.0
Promotion expenses	2,367	0.9	2,457	0.9	2,509	0.9	106.0	102.1
Logistics expenses (Shipping)	11,092	4.1	11,118	4.0	10,973	3.9	98.9	98.7
Rent expenses	9,037	3.3	9,042	3.2	9,019	3.2	99.8	99.7
Utilities	1,832	0.7	2,002	0.7	1,970	0.7	107.5	98.4
Depreciation	1,496	0.6	1,430	0.5	1,507	0.5	100.7	105.3
Others	15,790	5.9	16,302	5.8	16,170	5.7	102.4	99.2
(System maintenance expenses)	1,991	0.7	2,076	0.7	2,076	0.7	104.3	100.0

	YoY difference	vs. Forecast	Factors for YoY difference
■ Personnel expenses	+915 million yen	+91 million yen	Personnel expenses increased due to proactive investments in improving employee compensation and creating better working environments, as well as a campaign to grant employees special incentive of 70 shares through the Employee Shareholding Association, etc.
■ Advertising expenses Promotion expenses (Including the expenses for exhibited products)	+358 million yen	(31) million yen	The Company's 70th anniversary project rebranding initiative incurred additional expenses (celebrity contracts, commercial production, promotions, etc.).
■ Logistics expenses (Shipping)	(119) million yen	(145) million yen	Logistics center expenses declined due to reduced inbound quantities of small and medium-sized items, and lower installation and delivery fees resulting from fewer deliveries of large appliances (TVs, refrigerators).
■ Others (System maintenance expenses)	+380 million yen +85 million yen	(132) million yen +0 million yen	System maintenance expenses increased due to system investments (+85 million yen). Payment processing fees increased due to growth in EC sales (+94 million yen).
Total	+1,667 million yen	(195) million yen	

Operating Profit

Factors for increase/decrease

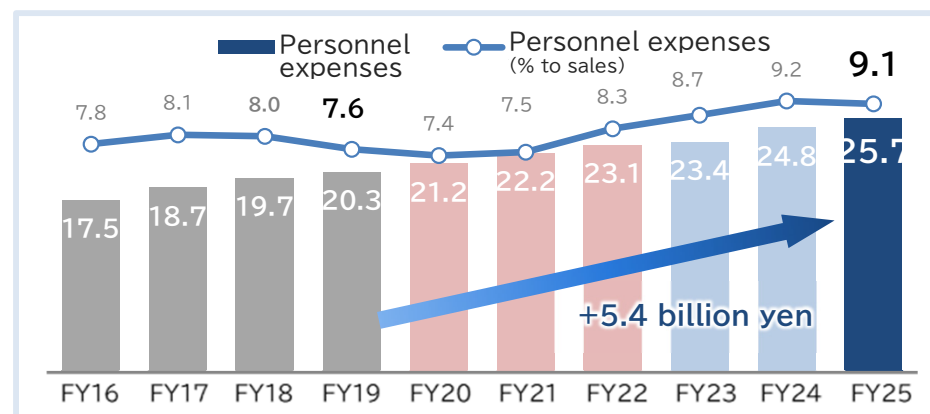
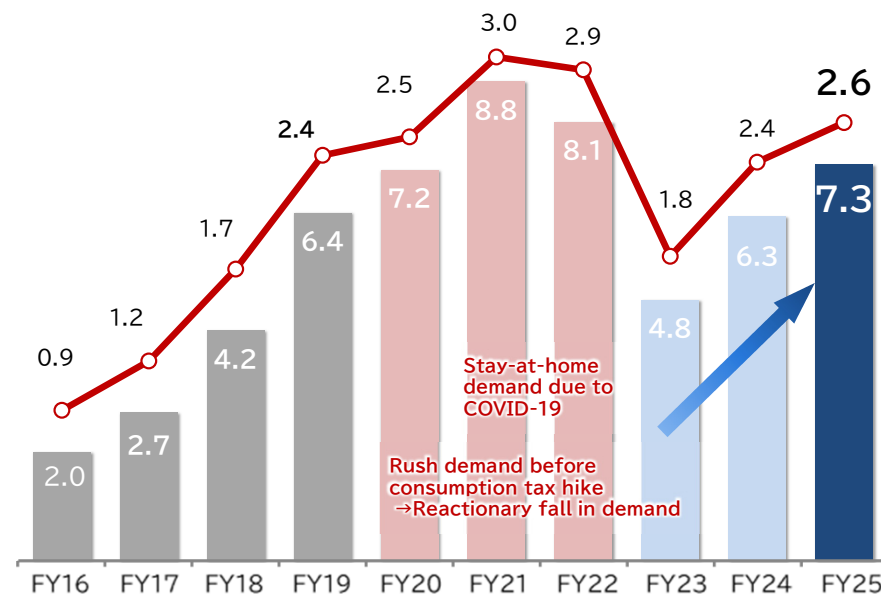
(billion yen)



Changes in operating profit

(billion yen, %) ■ Operating profit —○— Operating profit margin

Sep. 2019 (FY2020 1H) : Rush demand before consumption tax hike
From Oct. 2019 (FY2020 1H) : Reactionary fall in demand following rush demand before consumption tax hike
From Mar. 2020 (FY2020 2H) : Stay-at-home demand and teleworking-related demand due to COVID-19



Balance Sheet

(million yen)	As of Aug 31, 2024	As of Aug 31, 2025	Increase / Decrease
Total current assets	77,679	84,024	6,345
Cash and deposits	24,458	26,854	2,396
Accounts receivable – trade	10,886	11,780	893
Merchandise	35,459	37,083	1,624
Total non-current assets	36,981	36,761	(220)
Total property, plant and equipment	16,296	16,847	550
Total intangible assets	833	814	(19)
Total investments and other assets	19,851	19,099	(751)
Total assets	114,660	120,786	6,125
Total current liabilities	36,450	35,829	(621)
Accounts payable – trade	13,128	12,810	(318)
Current portion of long-term borrowings / bonds payable	3,596	2,609	(987)
Accounts payable – other	8,563	8,150	(413)
Total non-current liabilities	11,730	14,708	2,978
Long-term borrowings	3,633	6,892	3,259
Total liabilities	48,181	50,538	2,357
Total retained earnings	25,226	28,703	3,477
Total net assets	66,479	70,247	3,768
Total liabilities and net assets	114,660	120,786	6,125

Assets

Cash and deposits

- Increase in profit
- Increase due to procurement of borrowings
- Decrease due to payments for product procurement
- Decrease due to the payment of dividends

Merchandise

- Increase in PCs and peripherals preparing for rush demand before the end of Windows 10 support
- Increase in sales of well-performing cellular phones

Total property, plant and equipment

- Increase due to the introduction of electronic shelf labels
- Increase accompanying new store openings
- Increase associated with equipment renewal for store lighting and air conditioning

Liabilities

Interest-bearing debt (Long-term borrowings)

- Increase due to financing for capital investment

(million yen, %)	As of Aug 31, 2024	As of Feb 28, 2025	As of Aug 31, 2025
Interest-bearing debt	7,230	10,513	9,501
D/E ratio	0.11	0.16	0.14

Net assets

Retained earnings

- Payment of dividends (1,231)
- Profit income +4,709

Store Development

Number of stores	FY2024 Aug. 31	FY2025				
		1Q	2Q	3Q	4Q	FY2025 Aug. 31
All stores	139	140	140	141	139	139
New Open	—	+1		+1		+2
Closed	—				(2)	(2)

New Open

- On November 30, 2024 Kojima & BicCamera CiiNA CiiNA Tonden Store (Sapporo City, Hokkaido)
- On April 26, 2025 Kojima & BicCamera Kohnan Tanashi Store (Nishitokyo City, Tokyo)

Closed

- On June 8, 2025 Kojima Outlet Sakai Store (Sakai City, Osaka)
- On July 27, 2025 Kojima & BicCamera Atsugi Sakaecho Store (Atsugi City, Kanagawa)

Renewal opening

- On July 19, 2025 Kojima RE.OUTLET Komanyu Store (Utsunomiya City, Tochigi)
*Changed business format from Kojima & BicCamera Komanyu Store

Reuse sales floor

- Introduced in 25 stores In 4Q, introduced in 6 stores including Kojima & BicCamera Kohoku Ekimae Store

Number of stores, %		Full year	Composition ratio
All stores		139	—
Store format	Stand-alone stores	81	58.2
	Supermarket complex	15	10.8
	Shopping mall	34	24.5
	Other complex stores	9	6.9

Number of stores, %		Full year	Composition ratio
All stores		139	—
Region	Hokkaido/Tohoku	18	12.9
	North Kanto *Includes 1 outlet store	15	10.8
	South Kanto (Tokyo, etc.) *Includes 31 stores in Tokyo	69	49.6
	Chubu	15	10.8
	Kinki/Chugoku	13	9.4
	Kyushu/Okinawa	9	6.5

Stand-alone stores



Supermarket complex



Shopping mall

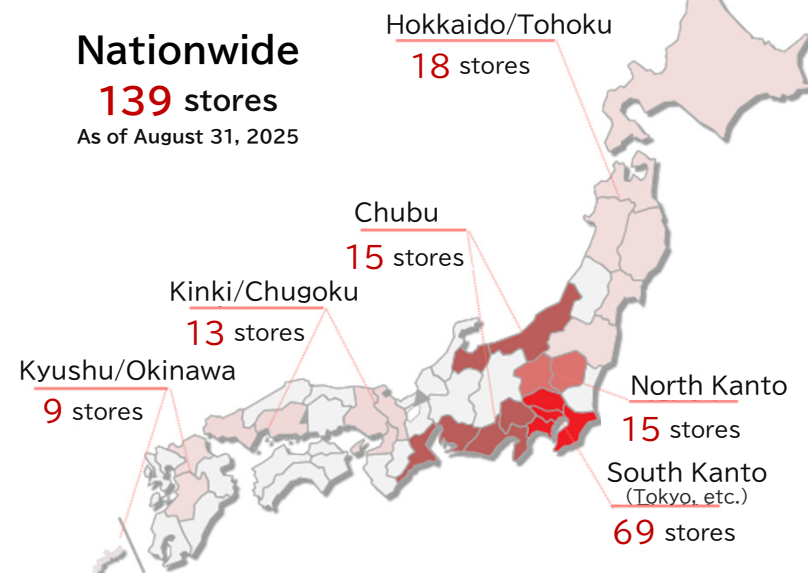


Other complex stores



Nationwide

139 stores
As of August 31, 2025



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1. Summary of the Financial Results for the Fiscal Year Ended August 2025
 2. Earnings Forecast for the Fiscal Year Ending August 2026

Earnings Forecast (FY2026/8)

(million yen, %)		1H			2H			Full year		
		FY2025/8	FY2026/8		FY2025/8	FY2026/8		FY2025/8	FY2026/8	
		Results	Forecast	YoY	Results	Forecast	YoY	Results	Forecast	YoY
Net sales		136,667	143,000	104.6	146,122	151,000	103.3	282,790	294,000	104.0
Operating profit		3,440	3,500	101.7	3,884	4,100	105.5	7,325	7,600	103.7
Ordinary profit		3,688	3,700	100.3	4,043	4,200	103.9	7,732	7,900	102.2
Profit income		2,491	2,500	100.4	2,217	2,400	108.2	4,709	4,900	104.1
% to sales	Gross profit	27.2	27.2	+0.0	27.1	27.2	+0.1	27.2	27.2	+0.1
	SG&A expenses	24.7	24.8	+0.1	24.5	24.5	+0.0	24.6	24.6	+0.1
	Operating profit	2.5	2.4	(0.1)	2.7	2.7	+0.1	2.6	2.6	+0.0
	Ordinary profit	2.7	2.6	(0.1)	2.8	2.8	+0.0	2.7	2.7	+0.0
	Profit income	1.8	1.7	(0.1)	1.5	1.6	+0.1	1.7	1.7	+0.0

Dividends and Purchase of Treasury Shares

		FY2019/8	FY2020/8	FY2021/8	FY2022/8	FY2023/8	FY2024/8	FY2025/8 (Scheduled)	FY2026/8 (Forecast)
Dividends per share (yen)	Total	10	12	14	14	14	16	22	22
	1H	0	0	0	0	0	0	0	0
	Commemorative	0	0	0	0	0	0	2	0
	2H	10	12	14	14	14	16	20	22
Total cash dividends (million yen)		776	931	1,079	1,079	1,080	1,231	1,700	1,700
Dividend payout ratio (%)		11.7	15.4	17.1	18.7	37.7	30.8	36.0	34.7
Purchase of treasury shares	Number of shares (in thousands)	300	—	500	—	—	300	—	—
	Total acquisition (million yen)	154	—	419	—	—	279	—	—

Dividend of Surplus (Dividend Increase)

“Notice Concerning Dividend of Surplus (Dividend Increase)” (released on October 9, 2025)

The Company's basic policy is to distribute profits for results that reflect the Company's business performance, taking fully into account profitability with regard to its shareholders, company performance forecast going forward, the strengthening of the corporate profit base, etc.

Based on this policy and following a comprehensive assessment of its business performance, financial conditions, and other factors, the Company has determined to increase the ordinary dividend by 2 yen per share from the dividend forecast announced on July 10, 2025, for a total dividend of 22 yen, comprising an ordinary dividend of 20 yen and a commemorative dividend of 2 yen.

For immediate release
October 9, 2025

Company name: Kosmos Co., Ltd.
Representative: Taka Nakamura
Representative Director and President
(Tokyo Stock Exchange Prime Market: 7513)
Inquiries: Taka Nakamura
Representative Senior Managing Director,
General Manager of Corporate Planning Division
TEL: +81-45-4801-3114

Notice Concerning Dividend of Surplus (Dividend Increase)

Kosmos Co., Ltd. (the “Company”) hereby announces that, at today's Board of Directors' meeting, the Company has resolved to pay a dividend of surplus with a record date of August 31, 2025, as outlined below.
This matter will be formally determined and implemented upon the resolution of the First Annual General Meeting of Shareholders, which is scheduled for November 19, 2025.

Item	Amount determined	Most recent dividend forecast announced on July 10, 2025	Actual results for the previous fiscal year ended August 31, 2024
Record date	August 31, 2025	August 31, 2025	August 31, 2024
Dividend per share	22.00 yen (Ordinary dividend: 20.00 yen, Commemorative dividend: 2.00 yen)	20.00 yen (Ordinary dividend: 18.00 yen, Commemorative dividend: 2.00 yen)	16.00 yen
Total amount of dividends	1,700 million yen	—	1,231 million yen
Effective date	November 20, 2025	—	November 21, 2024
Source of dividends	Retained earnings	—	Retained earnings

2. Remarks
The Company's basic policy is to distribute profits for results that reflect the Company's business performance, taking fully into account profitability with regard to its shareholders, company performance forecast going forward, the strengthening of the corporate profit base, etc.
Based on this policy and following a comprehensive assessment of its business performance, financial conditions, and other factors, the Company has determined to increase the ordinary dividend by 2 yen per share from the dividend forecast announced on July 10, 2025, for a total dividend of 22 yen, comprising an ordinary dividend of 20 yen and a commemorative dividend of 2 yen.

