Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Non-Consolidated Financial Results for the Nine Months Ended May 31, 2025 (Based on Japanese GAAP)

July 10, 2025

Company name:	Kojima Co., Ltd.			
Stock exchange listing:	Tokyo			
Stock code:	7513 URL https://www.kojima.net/	corporation/		
Representative:	Representative Director and President	Yuji Nakazawa		
Inquiries:	Representative Senior Managing Director,	Tadashi Arakawa	TEL	03-6907-3113
	General Manager of Corporate Planning			
	Division			
Scheduled date to com	nence dividend payments:	_		
Preparation of supplem	entary material on financial results:	Yes		
Holding of financial res	sults meeting:	No		

(Amounts less than one million yen are rounded down)

1. Non-consolidated financial results for the nine months ended May 31, 2025 (from September 1, 2024 to May 31, 2025) (1) Non-consolidated operating results (cumulative)

(1) Non-consolidated operating results	Percentag	ges indic	ate year-on-year c	hanges				
	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended May 31, 2025	210,123	5.7	5,517	22.6	5,816	24.0	3,974	22.2
Nine months ended May 31, 2024	198,709	(1.4)	4,502	38.7	4,689	35.3	3,252	50.0

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended May 31, 2025	51.57	51.40
Nine months ended May 31, 2024	42.12	41.97

### (2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of May 31, 2025	120,827	69,494	57.4
As of August 31, 2024	114,660	66,479	57.9

Reference: Equity

As of May 31, 2025 As of August 31, 2024 ¥69,370 million ¥66,359 million

#### 2. Cash dividends

		Annual dividends per share						
	1st quarter-end	st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end						
	Yen	Yen	Yen	Yen	Yen			
Year ended August 31, 2024	-	0.00	-	16.00	16.00			
Year ending August 31, 2025	-	0.00	-					
Year ending August 31, 2025 (Forecast)				20.00	20.00			

Note: Revisions to the forecast of cash dividends most recently announced: Yes

Breakdown of the year-end dividend for the year ending August 31, 2025 (forecast) ¥18.00

Common dividend:

Commemorative dividend: ¥2.00 (commemorative dividend to celebrate the Company's 70th anniversary)

Regarding revisions to the cash dividend forecasts, please refer to "Notice Concerning Revision of Dividend Forecast (Commemorative Dividend to Celebrate the Company's 70th Anniversary)" announced on July 10, 2025.

3. Forecast of non-consolidated financial results for the year ending August 31, 2025 (from September 1, 2024 to August 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	278,700	3.3	7,550	18.7	7,850	18.4	5,150	28.7	66.76

Note: Revisions to the forecast of non-consolidated financial results most recently announced: No

#### 4. Notes

(1) Adoption of accounting treatment specific to the preparation of quarterly non-consolidated financial statements: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:	No
Changes in accounting policies due to other reasons:	No
Changes in accounting estimates:	No
Restatement of prior period financial statements:	No

### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

		5 /			
As of May 31, 2025	77,912,716 shares	As of August 31, 2024	77,912,716 shares		
Number of treasury shares at the end of the period					
As of May 31, 2025	608,664 shares	As of August 31, 2024	917,123 shares		
Average number of shares during the period (cumulative from the beginning of the fiscal year)					
Nine months ended May 31, 2025	77,083,903 shares	Nine months ended May 31, 2024	77,213,763 shares		

\* Review of the Japanese-language originals of the attached quarterly financial statements by certified public accountants or an audit corporation: No

\* Proper use of forecasts of financial results, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including the earnings forecasts, shown in this document are based on information currently available and on certain assumptions currently made pertaining to uncertain factors that may have an effect on future performance. Actual financial results may differ due to various factors.

(How to obtain supplementary materials on quarterly financial results) The supplementary materials on quarterly financial results will be posted on the Company's website on the same day.

# Non-consolidated financial statements

Non-consolidated balance sheets

As of August 31, 2024 As of May 31, 2025 Assets Current assets Cash and deposits 24,458 21,953 Accounts receivable - trade 10,886 12,705 Merchandise 35,459 40,827 Supplies 163 182 Prepaid expenses 2,010 2,192 Accounts receivable - other 2,328 1,900 Other 2,503 3,912 Allowance for doubtful accounts (129)(136) Total current assets 77,679 83,537 Non-current assets Property, plant and equipment 6,328 6,419 Buildings, net Land 8,420 8,415 Other, net 1,547 2,510 Total property, plant and equipment 16,296 17,345 Intangible assets Other 833 860 Total intangible assets 833 860 Investments and other assets Prepaid pension costs 2,986 3,006 Deferred tax assets 5,308 4,778 Long-term prepaid expenses 1,768 1,731 Guarantee deposits 9,703 9,484 Other 109 119 Allowance for doubtful accounts (24)(36)19,851 19,083 Total investments and other assets 36,981 Total non-current assets 37,289 Total assets 114,660 120,827

(Millions of yen)

	As of August 31, 2024	As of May 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	13,128	14,218
Current portion of long-term borrowings	3,396	2,594
Current portion of bonds payable	200	_
Lease liabilities	88	55
Accounts payable - other	6,190	5,692
Income taxes payable	902	1,035
Provision for bonuses	1,582	2,289
Provision for loss on store closings	73	19
Asset retirement obligations	94	179
Other	10,794	10,767
Total current liabilities	36,450	36,852
Non-current liabilities		
Long-term borrowings	3,633	6,605
Lease liabilities	85	51
Provision for goods warranties	30	26
Provision for loss on store closings	95	88
Asset retirement obligations	3,795	3,707
Other	4,089	4,000
Total non-current liabilities	11,730	14,480
Total liabilities	48,181	51,332
Net assets		
Shareholders' equity		
Share capital	25,975	25,975
Capital surplus	15,880	15,904
Retained earnings	25,226	27,969
Treasury shares	(722)	(479)
Total shareholders' equity	66,359	69,370
Share acquisition rights	119	124
Total net assets	66,479	69,494
Total liabilities and net assets	114,660	120,827

## Non-consolidated statements of income

(Millions of yen)

	Nine months ended May 31, 2024	Nine months ended May 31, 2025
Net sales	198,709	210,123
Cost of sales	144,605	153,078
Gross profit	54,103	57,044
Selling, general and administrative expenses	49,601	51,527
Operating profit	4,502	5,517
Non-operating income		
Interest income	15	29
Commission income	54	44
Insurance claim income	150	167
Subsidy income	1	3
Reversal of provision for loss on store closings	3	56
Other	56	80
Total non-operating income	281	381
Non-operating expenses		
Interest expenses	29	60
Interest expenses on bonds	0	0
Commission expenses	40	13
Rental costs	11	7
Other	12	2
Total non-operating expenses	94	83
Ordinary profit	4,689	5,816
Extraordinary income		
Gain on sale of non-current assets	2	-
Compensation for expropriation	9	_
Total extraordinary income	11	_
Extraordinary losses		
Loss on sale of non-current assets	2	5
Loss on retirement of non-current assets	21	34
Impairment losses	41	—
Loss on cancellation of leases	_	0
Total extraordinary losses	66	40
Profit before income taxes	4,635	5,775
Income taxes - current	614	1,270
Income taxes - deferred	768	530
Total income taxes	1,382	1,800
Profit	3,252	3,974