

May 13, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: G-7 Holdings, Inc.
 Listing: Tokyo Stock Exchange
 Securities code: 7508
 URL: <https://www.g-7holdings.co.jp/>
 Representative: Tatsumi Kaneda, Representative Director, Chairman and CEO
 Inquiries: Yasumasa Kishimoto, Representative Director, President
 Telephone: +81-78-797-7705
 Scheduled date of annual general meeting of shareholders: June 26, 2026
 Scheduled date to commence dividend payments: June 10, 2026
 Scheduled date to file annual securities report: June 25, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	232,199	8.4	7,270	2.1	7,727	3.5	4,767	(3.5)
March 31, 2025	214,129	11.0	7,122	2.9	7,466	2.0	4,939	(4.6)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥4,627 million [(10.2)%]
 For the fiscal year ended March 31, 2025: ¥5,152 million [4.1%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
March 31, 2026	109.04	-	14.0	10.2	3.1
March 31, 2025	112.72	-	15.8	11.3	3.3

(2) Consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	81,560	35,524	43.6	811.96
March 31, 2025	70,693	32,574	46.1	745.37

Reference: Equity
 As of March 31, 2026: ¥35,524 million
 As of March 31, 2025: ¥32,574 million

(3) Consolidated cash flows

Fiscal year ended	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	7,067	(7,317)	4,162	20,733
March 31, 2025	7,508	(8,835)	999	16,809

2. Cash dividends

Fiscal year ended	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
March 31, 2025	-	20.00	-	20.00	40.00	1,747	35.5	5.6
March 31, 2026	-	20.00	-	50.00	70.00	3,061	64.2	9.0
March 31, 2027 (Forecast)		35.00		35.00	70.00		52.8	

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	250,000	7.7	8,900	22.4	9,000	16.5	5,800	21.7	132.66

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (G-7 Meat Planning Co., Ltd.)

Excluded: 1 company (Bonne Sante Corporation)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	44,071,454 shares
As of March 31, 2025	44,071,454 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	319,956 shares
As of March 31, 2025	368,766 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	43,720,097 shares
Fiscal year ended March 31, 2025	43,817,306 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Operating revenues		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	9,690	52.6	6,430	104.6	6,326	105.3	5,853	103.0
March 31, 2025	6,351	6.3	3,143	16.7	3,082	14.5	2,884	11.2

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	133.89	-
March 31, 2025	65.82	-

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	38,782	15,033	38.8	343.61
March 31, 2025	28,137	10,860	38.6	248.50

Reference: Equity

As of March 31, 2026: ¥15,033 million

As of March 31, 2025: ¥10,860 million

<Reasons for the differences between non-consolidated financial results and previous fiscal year results>

The main reason for the increase in operating revenue, operating income, ordinary income, and net income for the fiscal year ended March 31, 2026 was an increase of 3,268 million yen in dividends received from consolidated subsidiaries compared to the previous fiscal year. Dividends received from consolidated subsidiaries will not have an impact on consolidated financial statements because they will be offset in the consolidated financial statements.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The earnings forecasts described above and in the materials are forecasts based on assumptions, forecasts, and plans regarding the future as of the date of this release, and include risks and uncertainties. Actual results may vary due to a variety of important factors. Matters related to the above earnings forecasts are described in the attached document "1. Please refer to "Summary of Business Results, etc. (1) Analysis of Operating Results and Outlook for the Next Fiscal Year."

Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	16,869	20,793
Accounts receivable - trade	6,893	7,722
Merchandise and finished goods	9,108	10,772
Other	2,041	2,828
Allowance for doubtful accounts	(16)	(24)
Total current assets	34,898	42,093
Non-current assets		
Property, plant and equipment		
Buildings and structures	30,830	32,687
Accumulated depreciation	(18,747)	(19,642)
Buildings and structures, net	12,082	13,044
Machinery, equipment and vehicles	2,615	2,852
Accumulated depreciation	(1,898)	(2,019)
Machinery, equipment and vehicles, net	716	832
Land	6,346	7,061
Construction in progress	321	155
Other	9,835	10,607
Accumulated depreciation	(7,621)	(8,315)
Other, net	2,213	2,291
Total property, plant and equipment	21,681	23,386
Intangible assets		
Goodwill	4,617	5,860
Other	350	469
Total intangible assets	4,967	6,329
Investments and other assets		
Investment securities	123	363
Leasehold and guarantee deposits	6,145	6,163
Deferred tax assets	2,734	2,971
Other	211	321
Allowance for doubtful accounts	(69)	(68)
Total investments and other assets	9,145	9,751
Total non-current assets	35,795	39,467
Total assets	70,693	81,560

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	9,877	10,702
Short-term borrowings	9,360	10,019
Income taxes payable	1,184	1,784
Provision for bonuses	1,048	1,052
Other	5,917	6,124
Total current liabilities	27,387	29,682
Non-current liabilities		
Long-term borrowings	4,650	10,290
Deferred tax liabilities for land revaluation	43	43
Provision for retirement benefits for directors (and other officers)	78	78
Asset retirement obligations	4,346	4,369
Retirement benefit liability	790	733
Other	822	838
Total non-current liabilities	10,731	16,353
Total liabilities	38,118	46,036
Net assets		
Shareholders' equity		
Share capital	1,791	1,791
Capital surplus	2,789	2,789
Retained earnings	29,007	32,014
Treasury shares	(625)	(542)
Total shareholders' equity	32,964	36,053
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	37	(26)
Revaluation reserve for land	(515)	(515)
Foreign currency translation adjustment	22	1
Remeasurements of defined benefit plans	65	10
Total accumulated other comprehensive income	(389)	(529)
Total net assets	32,574	35,524
Total liabilities and net assets	70,693	81,560

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	214,129	232,199
Cost of sales	162,189	176,291
Gross profit	51,939	55,907
Selling, general and administrative expenses	44,816	48,637
Operating profit	7,122	7,270
Non-operating income		
Interest income	5	13
Dividend income	3	3
Commission income	175	187
Sponsorship money income	289	301
Foreign exchange gains	34	98
Other	88	192
Total non-operating income	596	797
Non-operating expenses		
Interest expenses	72	154
Loss on disposal of non-current assets	123	151
Other	57	34
Total non-operating expenses	253	340
Ordinary profit	7,466	7,727
Extraordinary income		
Reversal of allowance for doubtful accounts	108	-
Total extraordinary income	108	-
Extraordinary losses		
Impairment losses	251	623
Loss on valuation of investment securities	2	-
Loss on liquidation of subsidiaries and associates	193	-
Total extraordinary losses	447	623
Profit before income taxes	7,127	7,103
Income taxes - current	2,125	2,463
Income taxes - deferred	62	(128)
Total income taxes	2,188	2,335
Profit	4,939	4,767
Profit attributable to non-controlling interests	-	-
Profit attributable to owners of parent	4,939	4,767

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	4,939	4,767
Other comprehensive income		
Valuation difference on available-for-sale securities	(22)	(63)
Revaluation reserve for land	(1)	-
Foreign currency translation adjustment	173	(21)
Remeasurements of defined benefit plans, net of tax	63	(55)
Total other comprehensive income	213	(140)
Comprehensive income	5,152	4,627
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,152	4,627
Comprehensive income attributable to non-controlling interests	-	-

Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,785	2,783	26,006	(0)	30,576
Changes during period					
Issuance of new shares	6	6			12
Dividends of surplus			(1,755)		(1,755)
Profit attributable to owners of parent			4,939		4,939
Change in scope of consolidation			(178)		(178)
Purchase of treasury shares				(643)	(643)
Disposal of treasury shares			(4)	18	13
Net changes in items other than shareholders' equity					
Total changes during period	6	6	3,000	(625)	2,388
Balance at end of period	1,791	2,789	29,007	(625)	32,964

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	60	(514)	(150)	2	(602)	29,973
Changes during period						
Issuance of new shares						12
Dividends of surplus						(1,755)
Profit attributable to owners of parent						4,939
Change in scope of consolidation						(178)
Purchase of treasury shares						(643)
Disposal of treasury shares						13
Net changes in items other than shareholders' equity	(22)	(1)	173	63	213	213
Total changes during period	(22)	(1)	173	63	213	2,601
Balance at end of period	37	(515)	22	65	(389)	32,574

Consolidated statement of changes in equity

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,791	2,789	29,007	(625)	32,964
Changes during period					
Dividends of surplus			(1,748)		(1,748)
Profit attributable to owners of parent			4,767		4,767
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares			(12)	83	70
Net changes in items other than shareholders' equity					
Total changes during period	-	-	3,006	83	3,089
Balance at end of period	1,791	2,789	32,014	(542)	36,053

	Accumulated other comprehensive income					Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	37	(515)	22	65	(389)	32,574
Changes during period						
Dividends of surplus						(1,748)
Profit attributable to owners of parent						4,767
Purchase of treasury shares						(0)
Disposal of treasury shares						70
Net changes in items other than shareholders' equity	(63)	-	(21)	(55)	(140)	(140)
Total changes during period	(63)	-	(21)	(55)	(140)	2,949
Balance at end of period	(26)	(515)	1	10	(529)	35,524

Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	7,127	7,103
Depreciation	2,722	2,809
Amortization of goodwill	348	597
Impairment losses	251	623
Increase (decrease) in allowance for doubtful accounts	(8)	3
Increase (decrease) in provision for bonuses	(42)	(9)
Increase (decrease) in retirement benefit liability	(56)	(56)
Interest and dividend income	(8)	(17)
Interest expenses	72	154
Loss on retirement of property, plant and equipment	123	151
Loss (gain) on sale of property, plant and equipment	(3)	(66)
Loss (gain) on valuation of investment securities	2	-
Loss (gain) on liquidation of subsidiaries and associates	193	-
Reversal of allowance for doubtful accounts	(108)	-
Decrease (increase) in guarantee deposits	(28)	(76)
Foreign exchange losses (gains)	(34)	(98)
Decrease (increase) in trade receivables	(676)	(488)
Decrease (increase) in inventories	(53)	(1,310)
Decrease (increase) in other assets	409	(349)
Increase (decrease) in trade payables	(142)	602
Increase (decrease) in accrued consumption taxes	(52)	(201)
Increase (decrease) in other liabilities	(64)	372
Other, net	(9)	(160)
Subtotal	9,962	9,583
Interest and dividends received	8	17
Interest paid	(73)	(154)
Income taxes refund	238	150
Income taxes paid	(2,627)	(2,529)
Net cash provided by (used in) operating activities	7,508	7,067

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Purchase of property, plant and equipment	(3,788)	(4,441)
Proceeds from sale of property, plant and equipment	21	103
Purchase of investment securities	(0)	(0)
Proceeds from sale of investment securities	-	5
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(4,802)	(2,600)
Proceeds from collection of loans receivable	5	5
Payments of leasehold and guarantee deposits	(151)	(120)
Proceeds from refund of leasehold and guarantee deposits	63	107
Guarantee deposits received	7	42
Other, net	(190)	(420)
Net cash provided by (used in) investing activities	(8,835)	(7,317)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,820	300
Proceeds from long-term borrowings	2,000	8,000
Repayments of long-term borrowings	(1,100)	(2,356)
Redemption of bonds	(305)	(5)
Purchase of treasury shares	(643)	(0)
Dividends paid	(1,753)	(1,746)
Other payments	(17)	(29)
Net cash provided by (used in) financing activities	999	4,162
Effect of exchange rate change on cash and cash equivalents	2	12
Net increase (decrease) in cash and cash equivalents	(324)	3,924
Cash and cash equivalents at beginning of period	17,133	16,809
Cash and cash equivalents at end of period	16,809	20,733

(Notes on segment information, etc.)

Segment Information

1. Overview of Reporting Segments

The Company's reporting segments are those of the Company's constituent units for which segregated financial information is available and subject to periodic review by the Board of Directors to determine the allocation of management resources and evaluate performance.

The Group is mainly engaged in the Automotive-Related Business, which sells automobile-related goods, parts, and vehicles, the Supermarket Business, which sells frozen and processed foods, and the Meat Business, which sells meat and processed livestock products.

Accordingly, we have identified three reporting segments: the automobile-related business, the supermarket business, and the meat business.

2. Method of calculating the amount of sales, profit or loss, assets, and other items for each reporting segment

The method of accounting for the reported business segments is generally the same as described in the "Fundamental Important Matters for the Preparation of Consolidated Financial Statements".

Profit in the reporting segment is a figure based on ordinary income.

Internal revenues and transfers between segments are based on prevailing market prices.

3. Information on the amount of sales, profits or losses, assets, and other items for each reported segment, as well as information on the breakdown of revenue.

The previous fiscal year (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	Car related Business	Business Supermarket Business	Meat Business	Total				
Sales								
Revenue generated from customer contracts	45,748	123,679	21,026	190,454	22,815	213,269	-	213,269
Other Earnings	302	49	-	351	508	859	-	859
Revenues from external customers	46,050	123,728	21,026	190,805	23,324	214,129	-	214,129
Transactions with other segments	9	1,543	9	1,562	31	1,593	(1,593)	-
Total	46,059	125,271	21,036	192,367	23,356	215,723	(1,593)	214,129
Segment Profit	2,006	4,863	213	7,083	294	7,377	89	7,466
Segment Assets	23,953	29,024	4,727	57,705	8,452	66,157	4,535	70,693
Other items								
Depreciation	717	1,583	121	2,423	170	2,593	128	2,722
Impairment losses	103	89	40	233	18	251	-	251
Increase in property, plant and equipment and intangible assets	1,409	7,273	65	8,747	712	9,460	64	9,525

Note: 1. The "Other" category is a business segment that is not included in the reporting segments, and includes the specialty food business, the agri-business business, the mini supermarket business, and the real estate leasing business.

2. The amount of adjustment is as follows:

(1) Segment profit adjustment of 89 million yen includes 1,979 million yen for inter-segment transaction elimination and (1,890) million yen for company-wide expenses. Company-wide expenses are mainly expenses related to the Company's general affairs, finance departments, and other administrative divisions that are not attributable to the reporting segment.

(2) Adjustments to segment assets of 4,535 million yen include (18,452) million yen in elimination of receivables related to inter-segment transactions and 22,987 million yen in company-wide assets. Company-wide assets are mainly assets related to the Company's surplus funds under management (cash and deposits) and the administrative division that are not attributable to the reporting segment.

(3) Adjustment for depreciation and amortization of 128 million yen is amortization of company-wide assets.

(4) Adjustment of the increase in property, plant and equipment and intangible assets 64 million yen is the increase in company-wide assets. Company-wide assets are the increase in assets related to the Company's administrative divisions, which are not primarily attributable to the reporting segment.

3. Segment profit is adjusted to ordinary income in the consolidated statements of income. In addition, depreciation and amortization, impairment loss, and increase in property, plant and equipment and intangible assets include amortization expenses, impairment losses and increases related to long-term advance expenses.

	Reportable segments				Other (Note) 1	Total	Adjustment amount (Note) 2	Amount recorded in consolidated financial statements (Note)3
	Car related Business	Business Supermarket Business	Meat Business	Total				
Sales								
Revenue generated from customer contracts	49,324	132,792	24,091	206,208	25,177	231,385	-	231,385
Other Earnings	327	48	-	375	437	813	-	813
Revenues from external customers	49,651	132,840	24,091	206,583	25,615	232,199	-	232,199
Transactions with other segments	4	1,613	13	1,631	32	1,663	(1,663)	-
Total	49,655	134,454	24,104	208,214	25,647	233,862	(1,663)	232,199
Segment Profit	2,256	4,745	267	7,269	275	7,544	182	7,727
Segment Assets	24,352	29,861	7,897	62,111	8,258	70,370	11,189	81,560
Other items								
Depreciation	683	1,708	125	2,517	160	2,678	131	2,809
Impairment losses	31	528	21	581	42	623	-	623
Increase in property, plant and equipment and intangible assets	1,292	3,135	1,991	6,419	185	6,605	300	6,905

Note: 1. The "Other" category is a business segment that is not included in the reporting segments, and includes the specialty food business, the agri-business business, the mini supermarket business, and the real estate leasing business.

2. The amount of adjustment is as follows:

(1) Segment profit adjustment of 182 million yen includes 2,108 million yen for inter-segment transaction elimination and (1,926) million yen for company-wide expenses. Company-wide expenses are mainly expenses related to the Company's general affairs, finance departments, and other administrative divisions that are not attributable to the reporting segment.

(2) Adjustments to segment assets of 11,189 million yen include the elimination of receivables related to inter-segment transactions of (22,299) million yen and the company-wide assets of 33,489 million yen. Company-wide assets are mainly assets related to the Company's surplus funds under management (cash and deposits) and the administrative division that are not attributable to the reporting segment.

(3) Adjustment for depreciation and amortization of 131 million yen is amortization of company-wide assets.

(4) Adjustment of the increase in property, plant and equipment and intangible assets 300 million yen is the increase in company-wide assets. Company-wide assets are the increase in assets related to the Company's administrative divisions, which are not primarily attributable to the reporting segment.

3. Segment profit is adjusted to ordinary income in the consolidated statements of income. In addition, depreciation and amortization, impairment loss, and increase in property, plant and equipment and intangible assets include amortization expenses, impairment losses and increases related to long-term advance expenses.