Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 7504 Date of sending by postal mail: June 5, 2024 Start date of measures for electronic provision: May 29, 2024

To our shareholders:

Koki Terashi Representative Director and Chairman KOHSOKU CORPORATION 4-20, Ogimachi 7-chome, Miyagino-ku, Sendai-shi, Miyagi

Notice of the 61st Annual General Meeting of Shareholders

We are pleased to announce the 61st Annual General Meeting of Shareholders of KOHSOKU CORPORATION (the "Company"), which will be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and has posted the information on the Company's website, etc. Please access the following websites, etc. to view the information.

The Company's website: https://www.kohsoku.com (in Japanese)

(From the above website, select "Investor Information," "IR News," and then "IR Materials.")

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/7504/teiji/ (in Japanese)

In addition to the Company's website, etc. mentioned above, the Electronic Provision Measures Matters are also posted on the website of the Tokyo Stock Exchange (TSE) at the internet address shown below.

TSE website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website by using the internet address shown above, enter "KOHSOKU" in "Issue name (company name)" or the Company's securities code "7504" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting].")

If you are unable to attend the meeting, you may exercise your voting rights via the internet or in writing (by mail). Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 6:00 p.m. on Wednesday, June 19, 2024.

[Exercise of voting rights via the internet, etc.]

Please <u>access the Company's designated voting rights website (https://soukai.mizuho-tb.co.jp/)</u>, use the "Voting Rights Exercise Code" and "Password" displayed on the voting form sent with this Convocation Notice, and enter your approval or disapproval of each proposal according to the on-screen instructions by the above deadline for exercise of voting rights.

When exercising your voting rights via the internet, please refer to the "Instructions for Exercising Voting Rights via the Internet, Etc."

[Exercise of voting rights in writing (mail)]

Please **indicate your approval or disapproval of each proposal on the voting form** and return it so that it arrives by the above deadline for exercise of voting rights.

- 1. Date and time: Thursday, June 20, 2024, at 10:30 a.m. (JST)
- 2. Venue: SENDAI Hall, 4th Floor, HOTEL METROPOLITAN SENDAI 1-1-1, Chuo Aoba-ku, Sendai-shi, Miyagi Please be aware that the venue is different from the previous meeting.

3. Purpose of the Meeting

Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 61st fiscal year (from April 1, 2023 to March 31, 2024) and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 61st fiscal year (from April 1, 2023 to March 31, 2024)

Matters to be resolved:

- Proposal No. 1
 Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
- Proposal No. 2 Election of Four Directors Who Are Audit and Supervisory Committee Members

4. Decisions Made at the Time of Convocation (Information on the Exercise of Voting Rights)

- (1) If you exercise your voting rights in writing (by mail) and there is no indication of approval or disapproval of the proposal on the voting form, we will treat it as an indication of approval.
- (2) If you exercise your voting rights more than once via the internet, only the last vote shall be deemed effective.
- (3) If you exercise your voting rights both via the internet and in writing (via postal mail), your voting via the internet shall be deemed valid regardless of the date and time of arrival.
- (4) If you exercise your voting rights by proxy, one other shareholder with voting rights may attend the General Meeting of Shareholders as your proxy. Please note, however, that a written document certifying the authority of representation must be submitted.

Proposal No. 3 Election of One Substitute Director Who Is an Audit and Supervisory Committee Member

^{*} If attending the meeting in person, please present voting form at the reception desk.

^{*} If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's aforementioned website, the website for the General Meeting of Shareholders, and the TSE website.

^{*} Paper-based documents stating Electronic Provision Measures Matters are sent to shareholders who have requested the delivery of paper-based documents; however, those documents do not include the following matters in accordance with the provisions of laws and regulations and Article 14 of the Company's Articles of Incorporation.

- (1)Business Report "Status of Financial Auditor," "System to Ensure the Properness of Operations," "Overview of Operational Status of System to Ensure the Properness of Operations," "Basic Policy Concerning Control of the Company"
- (2)Notes to Consolidated Financial Statements(3)Notes to Non-consolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements included in the documents provided with this document are a part of the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Financial Auditor or the Audit and Supervisory Committee in preparing the Accounting Audit Report or Audit Report.

Reference Documents for the General Meeting of Shareholders Proposals and Reference Information

Proposal No. 1 Election of Seven Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all seven Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of seven Directors.

This proposal complies with the relevant revised policy and was deemed reasonable by the Board of Directors after deliberation by the Nomination and Remuneration Advisory Committee. With respect to this proposal, the Audit and Supervisory Committee of the Company has determined that all of the candidates for Director are suitable for the position.

The candidates for Director are as follows:

Candidate No.	Name (Date of birth)	Career su	Number of the Company's shares owned			
		Apr. 2000	Registered with the Osaka Bar Association			
		June 2003	Audit & Supervisory Board Member of the Company			
		June 2006	Director and Vice President			
		Apr. 2013	Director and Vice Chairman			
	Koki Terashi	June 2013	Representative Director and Vice Chairman	500 shares		
	(May 20, 1969)	June 2015	June 2015 Representative Director and Chairman (current position)			
	Reelection	Significant o	concurrent positions outside the Company			
1	Tenure as Director	Attorney of Kansai Law & Patent Office				
	18 years	Outside Director of SUPER TOOL CO., LTD.				
	Attendance at Board of	Reasons for nomination as candidate for Director				
	Directors meetings 13/13	He has a wealth of experience in the execution of business in the administrative division, 18 years of management experience as a Director and 11 years as Representative Director, as well as professional knowledge as an attorney, and has ably fulfilled the roles of important decision-making and supervision of the execution of business by the Company's Board of Directors and as the Company's Chief Executive Officer (CEO). In light of his past management skills and performance, the Company has nominated him again as a candidate for Director.				

Candidate No.	Name (Date of birth)	Career su	Career summary, and position and responsibility in the Company			
		Apr. 2000	Joined the Company			
		June 2008	Director and General Manager of Consolidated Business Headquarters			
		Apr. 2009	Managing Director and General Manager of Consolidated Business Headquarters			
		Apr. 2011	Senior Managing Director and General Manager of Consolidated Business Headquarters			
	Yuki Terashi (August 1, 1971)	Apr. 2013	Director and Vice President	500 shares		
		June 2013	Representative Director and Vice President			
	Reelection	Apr. 2014	Representative Director and President			
2	Tenure as Director 16 years Attendance at Board of	June 2021	Representative Director, President and Executive Officer (current position)			
		Significant concurrent positions outside the Company				
	Directors meetings 13/13	None in particular				
	15/15	Reasons for	nomination as candidate for Director			
		He has a wealth of experience in the execution of business in both the administrative and sales divisions, and has 16 years of management experience as a Director and 11 years as Representative Director. He has ably fulfilled the roles of important decision-making and supervision of the execution of business by the Company's Board of Directors and as the Company's Chief Executive Officer (CEO). In light of his past management skills and performance, the Company has nominated him again as a candidate for Director.				

Candidate No.	Name (Date of birth)	Career su	mmary, and position and responsibility in the Company	Number of the Company's shares owned	
3	Hideki Wagatsuma (March 13, 1970) Reelection Tenure as Director 15 years Attendance at Board of Directors meetings 13/13	Apr. 1992 Apr. 2004 June 2009 Apr. 2012 June 2015 Apr. 2017 June 2021 Apr. 2022 Significant of	Joined the Company Executive Officer and General Manager of Chiba Branch Office Director and General Manager of Kanto Branch Office Managing Director and General Manager of Kanto Branch Office and Tokai Kinki Branch Office Senior Managing Director, in charge of Tokai Kinki Branch Office and General Manager of Kanto Branch Office Senior Managing Director, in charge of Sales Division and Operation Department Director, Senior Managing Executive Officer, in charge of Sales Division and Operation Department Director, Senior Managing Executive Officer, in charge of Sales Division and Operation Department Director, Senior Managing Executive Officer, in charge of Sales Division and Operation Department, and General Manager of Wide-Area Sales Headquarters (current position) concurrent positions outside the Company	2,500 shares	
		None in part	icular		
		Reasons for	nomination as candidate for Director		
		Based on his wealth of experience and knowledge in the execution of busine he has played a major role in overseeing the Company's overall sales and operations divisions as a Senior Managing Executive Officer, and with 15 ye of management experience as a Director, he has ably fulfilled his role in important decision-making and supervision of the execution of business by t Company's Board of Directors. In light of his past performance, the Company has nominated him again as a candidate for Director.			

Candidate No.	Name (Date of birth)	Career su	Number of the Company's shares owned		
4	Junichi Obara (July 10, 1970) Reelection Tenure as Director 9 years Attendance at Board of Directors meetings 13/13	Apr. 1993 Apr. 2011 Apr. 2015 June 2015 Apr. 2016 Apr. 2018 June 2018 June 2021 June 2022 Apr. 2024	Joined the Company Executive Officer and General Manager of Kita-Tohoku Branch Office Executive Officer and General Manager of Tokai Kinki Branch Office Director and General Manager of Tokai Kinki Branch Office Director, General Manager of Kanto Branch Office and Tokai Kinki Branch Office, and General Manager of Kanagawa Sales Department Director and General Manager of Kanto Branch Office Managing Director and General Manager of Kanto Branch Office Director, Managing Executive Officer, and General Manager of Kanto Branch Office Director, Senior Managing Executive Officer, and General Manager of Kanto Branch Office Director, Senior Managing Executive Officer, General Manager of Kanto Branch Office Director, Senior Managing Executive Officer, General Manager of Kanto Branch Office, and Deputy General Manager of Wide-Area Sales Headquarters (current position)	3,900 shares	
		None in parti			
			nomination as candidate for Director		
		He has a wealth of experience in the execution of business in the sales division as a branch manager and nine years of management experience as a Director, and has ably fulfilled his role in important decision-making and supervision of the execution of business by the Company's Board of Directors. In light of his past performance, the Company has nominated him again as a candidate for Director.			

Candidate No.	Name (Date of birth)	Career su	Career summary, and position and responsibility in the Company		
5	Hiromi Kobayashi (May 4, 1970) Reelection Tenure as Director 15 years Attendance at Board of Directors meetings 13/13	Apr. 1993 Apr. 2004 June 2009 June 2011 June 2015 Apr. 2018 Apr. 2019 Apr. 2021 June 2021	Joined the Company Executive Officer and General Manager of Kita-Tohoku Branch Office Director and General Manager of Kita- Tohoku Branch Office Director, in charge of Kita-Tohoku Branch Office, General Manager of Miyagi Branch Office, and General Manager of Sanriku Coastal Branch Office Managing Director, in charge of Kita-Tohoku Branch Office, General Manager of Sanriku Coastal Branch Office Managing Director, in charge of Kita-Tohoku Branch Office, Central Manager of Sanriku Coastal Branch Office Managing Director, in charge of Kita-Tohoku Branch Office, Central Tohoku Branch Office, Iwate Sanriku Coastal Branch Office and Machinery Sales Promotion Department, and General Manager of Miyagi Branch Office Managing Director and General Manager of Miyagi Branch Office Managing Director and General Manager of Miyagi Branch Office Director, Managing Executive Officer, and General Manager of Tokai Chubu Branch Office	4,900 shares	
		None in parti	concurrent positions outside the Company		
			nomination as candidate for Director		
		He has a wealth of experience in the execution of business in the sales division as a branch manager and 15 years of management experience as a Director, and has ably fulfilled his role in important decision-making and supervision of the execution of business by the Company's Board of Directors. In light of his past performance, the Company has nominated him again as a candidate for Director.			

Candidate No.	Name (Date of birth)	Career su	Career summary, and position and responsibility in the Company				
		Apr. 1993	Joined the Company				
		Apr. 2016	General Manager of Human Resources & General Affairs Department				
		June 2016	Director and General Manager of Human Resources & General Affairs Department				
		Apr. 2019	Director and General Manager of Human Resources Department				
	Miyuki Iwasawa	Apr. 2021	Director, General Manager of Human Resources Department, and in charge of General Affairs Department	5,400 shares			
	(July 25, 1972) Reelection	June 2021	Senior Executive Officer, General Manager of Human Resources Department, and in charge of General Affairs Department	5, 4 00 shares			
6	Tenure as Director 2 years Attendance at Board of Directors meetings	June 2022	Director, Managing Executive Officer, General Manager of Human Resources Department, and in charge of General Affairs Department (current position)				
	13/13	Significant c	concurrent positions outside the Company				
		None in parti					
		Reasons for	nomination as candidate for Director	I			
		management important de Company's H	d general affairs divisions, and she has a total of s experience as a Director, and has ably fulfilled he cision-making and supervision of the execution o Board of Directors. r past performance, the Company has nominated Director.	er role in f business by the			
		July 2014	Joined the Company				
		Apr. 2019	General manager of Accounting Department and Deputy General Manager of System Department				
		Apr. 2021	General Manager of President's Office and Accounting Department				
	Takashi Mitamura (December 18, 1976)	June 2021	Senior Executive Officer, General Manager of President's Office and Accounting Department	500 shares			
7	Reelection Tenure as Director 2 years	June 2022	Director, Managing Executive Officer, General Manager of President's Office and Accounting Department (current position)				
	Attendance at Board of	Significant c	concurrent positions outside the Company				
	Directors meetings	None in parti					
	13/13	1	nomination as candidate for Director	I			
		division and fulfilled his r of business b In light of his	He has a wealth of experience in the execution of business in the accounting division and two years of management experience as a Director, and has ably fulfilled his role in important decision-making and supervision of the execution of business by the Company's Board of Directors. In light of his past performance, the Company has nominated him again as a candidate for Director.				

Notes: 1. There is no special interest between any of the candidates and the Company.

2. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. Under the policy, the insured persons, which include Directors of the Company, are covered for losses that may arise from the liability they assume in the course of their performance of duties, or from receipt of claims pertaining to the pursuit of such liability. If the election of each candidate is approved, he or she will become an insured person under said insurance policy. In addition, the Company plans to renew the policy with the same terms at the next renewal.

Proposal No. 2 Election of Four Directors Who Are Audit and Supervisory Committee Members

The terms of office of four Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of four Directors who are Audit and Supervisory Committee Members.

In addition, the consent of the Audit and Supervisory Committee of the Company has been obtained for this proposal.

The candidates for the role of Director who is an Audit and Supervisory Committee Member are as follows:

Candidate No.	Name (Date of birth)	Career su	mmary, and position and responsibility in the Company	Number of the Company's shares owned		
1	Gisuke Sato (March 10, 1954) Reelection Tenure as Audit and Supervisory Committee Member 2 years Attendance at Board of Directors meetings 13/13 Attendance at Audit and Supervisory Committee 14/14	-	Joined the Company Executive Officer and General Manager of Sales in Central-Tohoku Area Executive Officer and General Manager of Tokai Kinki Branch Office Director of Showa Bussan Corporation Managing Director of Showa Bussan Corporation Senior Managing Director of Showa Bussan Corporation Director of the Company Representative Director and Senior Managing Director of Showa Bussan Corporation Sales Advisor of Chukyo Sales Department of Tokai Chubu Branch Office of the Company Director of the Company (Audit and Supervisory Committee Member) (current position)	16,500 shares		
		None in particular Reasons for nomination as candidate for Director				
		The Company expects that his extensive experience in business execution as a Director of the Company in the past will be utilized to strengthen the audit and supervisory functions of the Company's Board of Directors, and the Company proposes his election as a Director who is an Audit and Supervisory Committee Member.				

Candidate No.	Name (Date of birth)	Career sur	Number of the Company's shares owned	
2	Takakazu Uchida (March 16, 1954) Reelection (outside Director) Tenure as Audit and Supervisory Committee Member 8 years Attendance at Board of Directors meetings 13/13 Attendance at Audit and Supervisory Committee 14/14	Mar. 1986 Registered as a certified public accountant Feb. 1995 Registered as a tax accountant Sept. 2000 Established Uchida Certified Public Accountant Office June 2007 Audit & Supervisory Board Member of the Company June 2016 Outside Director (Audit and Supervisory Committee Member) (current position) Significant concurrent positions outside the Company Certified Public Accountant and Tax Accountant of Uchida Certified Public Accountant Office Reasons for nomination as candidate for outside Director expected roles The Company expects that his advanced knowledge and broad finance and accounting as a certified public accountant and ca accountant for many years will be utilized to strengthen the and supervisory functions of the Company's Board of Directors, a proposes his reelection to continue as an outside Director who		l experience in rtified tax dit and nd the Company
3	Mitsuhiko Ito (October 2, 1970) Reelection (outside Director) Tenure as Audit and Supervisory Committee Member 8 years Attendance at Board of Directors meetings 13/13 Attendance at Audit and Supervisory Committee 14/14	He has never as an outside his duties as a Apr. 1997 May 2005 June 2013 June 2016 Significant c Attorney of S Reasons for expected rol The Compan as an attorne supervisory of He has never as an outside	Committee Member. in the past been involved in the management of a officer. However, the Company judges he will and an outside Director based on the above reasons. Appointed as a Judge Registered with the Sendai Bar Association Audit & Supervisory Board Member of the Company Outside Director (Audit and Supervisory Committee Member) (current position) concurrent positions outside the Company Sendai-Soyokaze Law Office nomination as candidate for outside Director a es y expects that his advanced legal knowledge and y for many years will be utilized to strengthen the functions of the Company's Board of Directors, and reelection to continue as an outside Director who Committee Member. in the past been involved in the management of a officer. However, the Company judges he will appanent an outside Director based on the above reasons.	0 shares 0 shares 0 shares 0 shares 0 shares 0 shares

Candidate No.	Name (Date of birth)	Career su	Career summary, and position and responsibility in the Company			
		Oct. 2005	Registered with Daini Tokyo Bar Association Creole Hibiya Law Office			
		Apr. 2011	Adjunct Lecturer at Faculty of Law, Chuo University			
	Mihoko Osawa (October 8, 1975)	Dec. 2012	Cras Ginza Law Office (currently Cras Law Office) (current position)	0 shares		
	New election (outside	Significant o	oncurrent positions outside the Company	0 snares		
4	Tenure as Audit and Supervisory Committee Member	Attorney of Cras Law Office Audit & Supervisory Board Member of Entrust Inc. Audit & Supervisory Board Member of LIVING HOUSE Co., Ltd. Audit & Supervisory Board Member of Kurumeshi, Inc.				
	Attendance at Board of Directors meetings Attendance at Audit and Supervisory Committee	Audit & Supervisory Board Member of Kurumeshi, Inc. Reasons for nomination as candidate for outside Director is expected roles The Company expects that her advanced legal knowledge and as an attorney for many years will be utilized to strengthen the supervisory functions of the Company's Board of Directors, a proposes her election as an outside Director who is an Audit a Committee Member. She has never in the past been involved in the management of except as an outside officer. However, the Company judges sh appropriately fulfill her duties as an outside Director based or reasons.		broad experience audit and nd the Company nd Supervisory a company e will		

Notes: 1. There is no special interest between any of the candidates and the Company.

- 2. Takakazu Uchida, Mitsuhiko Ito and Mihoko Osawa are candidates for outside Director.
- 3. The Company has designated Takakazu Uchida and Mitsuhiko Ito as independent officers as provided for by the Tokyo Stock Exchange and has submitted notification to this effect to the aforementioned exchange, and if the reelection of each of them is approved, the Company plans for their designation as independent officers to continue. Mihoko Osawa satisfies the requirements for an independent officer as provided for by the Tokyo Stock Exchange, and the Company plans to submit notification to the aforementioned exchange concerning her designation as an independent officer.
- 4. The Company's Articles of Incorporation stipulate that the Company may enter into agreements with nonexecutive directors to limit their liability to a certain extent pursuant to Article 427, paragraph (1) of the Companies Act.

The Company has entered into a liability limitation agreement with Takakazu Uchida and Mitsuhiko Ito. If Takakazu Uchida and Mitsuhiko Ito are elected, the Company plans to renew the aforementioned agreements with them. If the election of Mihoko Osawa is approved, the Company plans to enter into the same liability limitation agreement.

5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. Under the policy, the insured persons, which include Directors of the Company who are Audit and Supervisory Committee Members, are covered for losses that may arise from the liability they assume in the course of their performance of duties, or from receipt of claims pertaining to the pursuit of such liability. If each candidate is elected as a Director who is an Audit and Supervisory Committee Member, each will become an insured person under said insurance policy. In addition, the Company plans to renew the policy with the same terms at the next renewal.

Proposal No. 3 Election of One Substitute Director Who Is an Audit and Supervisory Committee Member

The Company requests approval for the election of one substitute Director who is an Audit and Supervisory Committee Member to be ready to fill a vacant position should the number of Directors who are Audit and Supervisory Committee Members fall below the number required by laws and regulations.

In addition, the consent of the Audit and Supervisory Committee of the Company has been obtained for this proposal.

The candidate for the role of Director who is an Audit and Supervisory Committee Member is as follows:

Name (Date of birth)	Career summary,	Number of the Company's shares owned			
	Oct. 2002 Registered with the Osaka Bar Association Jan. 2011 Established Ichikawa Law Office (current position)		0 shares		
	Attorney of Ichika	rrent positions outside the Company wa Law Office			
Lizata Jakikawa	Reasons for nomination as candidate for outside substitute Director who is an Audit and Supervisory Committee Member and overview of expected roles				
Hiroko Ichikawa (February 25, 1970) Reelection (outside Director)	The Company expects that her advanced legal knowledge and broad experience as an attorney for many years will be utilized to strengthen the audit and supervisory functions of the Company's Board of Directors, and the Company proposes her election as a candidate for a substitute outside Director who is an Audit and Supervisory Committee Member. If she is appointed as a Director, she will be involved in the selection of candidates for the Company's Directors and the determination of executive remuneration and other matters from an objective and neutral standpoint as a member of the Nomination and Remuneration Advisory Committee. She has never in the past been involved in the management of a company except as an outside officer. However, the Company judges she will appropriately fulfill her duties as an outside Director based on the above reasons.				

Notes: 1. There is no special interest between the candidate and the Company.

- 2. Hiroko Ichikawa is a candidate for substitute outside Director.
- 3. The Company's Articles of Incorporation stipulate that the Company may enter into agreements with nonexecutive directors to limit their liability to a certain extent pursuant to Article 427, paragraph (1) of the Companies Act.

If Hiroko Ichikawa is appointed as a Director who is an Audit and Supervisory Committee Member, the Company will enter into a liability limitation agreement with her.

4. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. Under the policy, the insured persons, which include Directors of the Company who are Audit and Supervisory Committee Members, are covered for losses that may arise from the liability they assume in the course of their performance of duties, or from receipt of claims pertaining to the pursuit of such liability. If Hiroko Ichikawa is appointed as a Director who is an Audit and Supervisory Committee Member, she will be included in the insured persons under said insurance policy.

[Reference] Skills Matrix of Directors after the Annual General Meeting of Shareholders (Planned) if Proposal Nos. 1 and 2 are approved as originally proposed

In order to ensure prompt decision-making, the Company has set the number of Directors who are not Audit and Supervisory Committee Members at 12 or less, in accordance with the Company's Articles of Incorporation. In order to ensure the Company's sustainable growth and enhance its corporate value over the medium to long term, the Company nominates candidates with sufficient industry experience, business experience, and professional expertise for in-house Directors, and candidates with a high degree of expertise and broad insight for outside Directors. Accordingly, we believe it is important for the Board of Directors as a whole to have a diverse composition, paying attention to the balance between knowledge and knowledge of the Group's business.

We have also identified the following skills that members of the Board of Directors should possess in order to realize our management strategy: corporate philosophy and management strategy, marketing and industry experience, technology and information systems, ESG (environmental, social, and corporate governance), legal affairs and risk management, and finance, accounting, tax accounting, and M&A. The main skills possessed by the Company's Directors are as follows.

		Areas/skills particularly expected					
Name	Positions after the Annual General Meeting of Shareholders (planned)	Corporate philosophy and management strategy	Marketing and industry experience	Technology and information systems	ESG (environmental, social, and corporate governance)	Legal affairs and risk management	Finance, accounting, tax accounting, and M&A
Koki Terashi	Representative Director and Chairman	•			•	•	
Yuki Terashi	Representative Director, President and Executive Officer	•	•		•		
Hideki Wagatsuma	Director, Senior Managing Executive Officer	•	•				
Junichi Obara	Director, Senior Managing Executive Officer	•	•				
Hiromi Kobayashi	Director, Managing Executive Officer	•	•				
Miyuki Iwasawa	Director, Managing Executive Officer	•			•	•	
Takashi Mitamura	Director, Managing Executive Officer	•		•			•
Gisuke Sato	Director (Audit and Supervisory Committee Member)		•		•		
Takakazu Uchida	Outside Director (Audit and Supervisory Committee Member)				•		•
Mitsuhiko Ito	Outside Director (Audit and Supervisory Committee Member)				•	•	

		Areas/skills particularly expected					
Name	Positions after the Annual General Meeting of Shareholders (planned)	Corporate philosophy and management strategy	Marketing and industry experience	Technology and information systems	ESG (environmental, social, and corporate governance)	Legal affairs and risk management	Finance, accounting, tax accounting, and M&A
Masae Numakura	Outside Director (Audit and Supervisory Committee Member)			•	•		•
Mihoko Osawa	Outside Director (Audit and Supervisory Committee Member)				•	•	

* As up to three main skills, etc. possessed by each person are marked with •, the table above does not represent all the knowledge possessed by each person.