May 15, 2026

Consolidated Financial Results for the Six Months Ended March 31, 2026 (Under Japanese GAAP)

Company name: KONAKA CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 7494
URL: https://www.konaka.co.jp
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Scheduled date to file semi-annual securities report: May 15, 2026
Scheduled date to commence dividend payments: June 15, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended March 31, 2026 (from October 1, 2025 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	30,255	(6.3)	940	(40.6)	1,170	(33.6)	3,198	96.2
March 31, 2025	32,300	(11.1)	1,582	43.0	1,763	25.7	1,629	129.2

Note: Comprehensive income For the six months ended March 31, 2026: ¥1,182 million [18.2%]
For the six months ended March 31, 2025: ¥1,000 million [16.6%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
March 31, 2026	94.91	-
March 31, 2025	48.55	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
March 31, 2026	40,866	17,678	43.3
September 30, 2025	42,274	16,634	39.3

Reference: Equity
As of March 31, 2026: ¥17,678 million
As of September 30, 2025: ¥16,634 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended September 30, 2025	-	5.00	-	5.00	10.00
Fiscal year ending September 30, 2026	-	5.00			
Fiscal year ending September 30, 2026 (Forecast)				5.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending September 30, 2026 (from October 1, 2025 to September 30, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending September 30, 2026	55,240	(0.4)	423	-	621	-	1,585	-	47.09

Note: Revisions to the earnings forecasts most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	35,322,490 shares
As of September 30, 2025	35,322,490 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,536,172 shares
As of September 30, 2025	1,656,601 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended March 31, 2026	33,700,205 shares
Six months ended March 31, 2025	33,567,542 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Cautions on forward-looking statements, etc.)

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. For the conditions on which earnings forecasts are predicated and precautions for the use of earnings forecasts, please refer to Appendix P3 "1. Qualitative Information on the Interim Financial Results (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

Semi-annual consolidated balance sheet

(Millions of yen)

	As of September 30, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	3,203	4,935
Accounts receivable - trade	1,991	3,377
Merchandise and finished goods	11,047	10,350
Work in process	0	0
Raw materials and supplies	448	471
Other	1,879	1,890
Total current assets	18,570	21,026
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,547	2,412
Land	6,735	6,157
Other, net	195	286
Total property, plant and equipment	9,478	8,856
Intangible assets		
Trademark right	1	1
Other	471	583
Total intangible assets	473	585
Investments and other assets		
Investment securities	3,685	669
Leasehold and guarantee deposits	8,191	7,856
Retirement benefit asset	1,395	1,441
Other	494	439
Allowance for doubtful accounts	(14)	(8)
Total investments and other assets	13,751	10,398
Total non-current assets	23,703	19,840
Total assets	42,274	40,866

(Millions of yen)

	As of September 30, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	912	1,999
Electronically recorded obligations - operating	1,975	1,798
Short-term borrowings	7,444	4,120
Current portion of long-term borrowings	5,288	5,088
Income taxes payable	169	290
Contract liabilities	698	985
Provision for bonuses	277	277
Other	3,219	3,538
Total current liabilities	19,985	18,098
Non-current liabilities		
Long-term borrowings	1,597	1,269
Retirement benefit liability	515	510
Provision for point card certificates	20	16
Asset retirement obligations	2,527	2,438
Other	993	853
Total non-current liabilities	5,654	5,088
Total liabilities	25,639	23,187
Net assets		
Shareholders' equity		
Share capital	100	100
Capital surplus	13,433	13,098
Retained earnings	3,359	6,557
Treasury shares	(2,711)	(2,514)
Total shareholders' equity	14,181	17,241
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,993	2
Foreign currency translation adjustment	(31)	(30)
Remeasurements of defined benefit plans	490	464
Total accumulated other comprehensive income	2,452	436
Total net assets	16,634	17,678
Total liabilities and net assets	42,274	40,866

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended March 31, 2025	Six months ended March 31, 2026
Net sales	32,300	30,255
Cost of sales	12,864	12,055
Gross profit	19,436	18,200
Selling, general and administrative expenses	17,853	17,259
Operating profit	1,582	940
Non-operating income		
Interest income	3	5
Dividend income	22	23
Rental income from real estate	216	204
Other	125	142
Total non-operating income	367	375
Non-operating expenses		
Interest expenses	93	98
Rental expenses on real estate	38	31
Other	55	15
Total non-operating expenses	187	145
Ordinary profit	1,763	1,170
Extraordinary income		
Gain on sale of non-current assets	1	672
Gain on sale of investment securities	361	2,626
Other	-	1
Total extraordinary income	362	3,300
Extraordinary losses		
Loss on retirement of non-current assets	13	4
Impairment losses	303	381
Other	40	53
Total extraordinary losses	358	439
Profit before income taxes	1,767	4,031
Income taxes - current	101	97
Income taxes - refund	(1)	(1)
Income taxes - deferred	37	737
Total income taxes	137	832
Profit	1,629	3,198
Profit attributable to non-controlling interests	-	-
Profit attributable to owners of parent	1,629	3,198

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended March 31, 2025	Six months ended March 31, 2026
Profit	1,629	3,198
Other comprehensive income		
Valuation difference on available-for-sale securities	(544)	(1,991)
Foreign currency translation adjustment	(73)	(6)
Remeasurements of defined benefit plans, net of tax	(12)	(25)
Share of other comprehensive income of entities accounted for using equity method	-	7
Total other comprehensive income	(629)	(2,015)
Comprehensive income	1,000	1,182
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,000	1,182
Comprehensive income attributable to non-controlling interests	-	-

Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended March 31, 2025	Six months ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	1,767	4,031
Depreciation	257	264
Impairment losses	303	381
Increase (decrease) in allowance for doubtful accounts	(1)	(6)
Increase (decrease) in retirement benefit liability	1	(4)
Increase (decrease) in provision for point card certificates	(2)	(4)
Increase (decrease) in provision for bonuses	21	(0)
Long-term loans offset with a rent	32	29
Long-term deposit offset with a rent	1	-
Gain on sale of non-current assets	4	(672)
Loss on retirement of non-current assets	13	4
Loss (gain) on sale of investment securities	(361)	(2,624)
Interest and dividend income	(25)	(29)
Interest expenses	93	98
Foreign exchange losses (gains)	(0)	(5)
Decrease (increase) in trade receivables	(1,431)	(1,381)
Decrease (increase) in inventories	159	685
Increase (decrease) in trade payables	2,143	759
Increase (decrease) in accrued expenses	130	201
Increase (decrease) in accrued consumption taxes	177	135
Other, net	202	476
Subtotal	3,488	2,339
Interest and dividends received	23	27
Interest paid	(91)	(100)
Income taxes paid	(152)	(173)
Income taxes refund	13	25
Net cash provided by (used in) operating activities	3,282	2,119

(Millions of yen)

	Six months ended March 31, 2025	Six months ended March 31, 2026
Cash flows from investing activities		
Purchase of property, plant and equipment	(238)	(345)
Proceeds from sale of property, plant and equipment	4	1,254
Payments for retirement of property, plant and equipment	(136)	(103)
Purchase of intangible assets	(109)	(213)
Proceeds from sale of investment securities	537	2,809
Payments of leasehold and guarantee deposits	(29)	(100)
Proceeds from refund of leasehold and guarantee deposits	292	307
Proceeds from collection of loans receivable	5	3
Other, net	(0)	(0)
Net cash provided by (used in) investing activities	324	3,611
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	127	(3,323)
Repayments of long-term borrowings	(528)	(528)
Purchase of treasury shares	(0)	(0)
Dividends paid	(0)	(167)
Other, net	(2)	(2)
Net cash provided by (used in) financing activities	(403)	(4,021)
Effect of exchange rate change on cash and cash equivalents	0	23
Net increase (decrease) in cash and cash equivalents	3,204	1,731
Cash and cash equivalents at beginning of period	2,176	3,198
Cash and cash equivalents at end of period	5,380	4,930

(Notes on segment information, etc.)

Segment Information

I. Previous interim consolidated accounting period (October 1, 2024 to March 31, 2025)

1. Matters related to sales and the amount of profit or loss for each reported segment, and information on the breakdown of earnings

(Millions of yen)

	Reportable segments			Interim Consolidated Statements of Income (Note)1
	Fashion	Food service	Educational	
Net sales (Note)2				
Heavy Clothing	14,155	-	-	14,155
Medium garment	2,611	-	-	2,611
Light clothing	5,190	-	-	5,190
Clothing Accessories	8,319	-	-	8,319
others	445	1,083	495	2,024
Revenue generated from customer contracts	30,721	1,083	495	32,300
Other Earnings	-	-	-	-
Revenues from external customers	30,721	1,083	495	32,300
Transactions with other segments	-	-	-	-
Total	30,721	1,083	495	32,300
Segment Profit	1,531	34	16	1,582

Note: 1. Segment profit is consistent with operating income in the interim consolidated statements of income.
2. Clothing: suit, formal, easy order, coat
Inner clothing: jacket, bottom, outerwear
Light clothing: casual, shirts, tie, underwear
Clothing accessories: shoe, bag, jewelry, accessory
Provision of services, etc.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

We recorded an impairment loss of 300 million yen in the Fashion segment and 3 million yen in the Education segment.

(Significant fluctuations in the amount of goodwill)

Not applicable.

II. Interim Consolidated Accounting Period (October 1, 2025 to March 31, 2026)

1. Matters related to sales and the amount of profit or loss for each reported segment, and information on the breakdown of earnings

(Millions of yen)

	Reportable segments			Interim Consolidated Statements of Income (Note)1
	Fashion	Food service	Educational	
Net sales (Note)2				
Heavy Clothing	13,715	-	-	13,715
Medium garment	2,527	-	-	2,527
Light clothing	5,192	-	-	5,192
Clothing Accessories	6,697	-	-	6,697
others	494	1,100	528	2,123
Revenue generated from customer contracts	28,626	1,100	528	30,255
Other Earnings	-	-	-	-
Revenues from external customers	28,626	1,100	528	30,255
Transactions with other segments	-	-	-	-
Total	28,626	1,100	528	30,255
Segment profit (loss)	909	30	(0)	940

Note: 1. Segment profit or loss is consistent with operating income in the interim consolidated statements of income.
2. Clothing: suit, formal, easy order, coat
Inner clothing: jacket, bottom, outerwear
Light clothing: casual, shirts, tie, underwear
Clothing accessories: shoe, bag, jewelry, accessory
Provision of services, etc.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

We recorded an impairment loss of 373 million yen in the Fashion segment and 7 million yen in the Education segment.

(Significant fluctuations in the amount of goodwill)

Not applicable.