

Translation

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Summary of Consolidated Financial Results for the Nine Months Ended June 30, 2025 (Based on Japanese GAAP)

August 14, 2025

Company name: KONAKA CO.,LTD.
 Stock exchange listing: Tokyo
 Stock code: 7494 URL <https://www.konaka.co.jp>
 Representative: Representative Director, President and CEO Kensuke Konaka
 Group Representative
 Director, Managing Executive Officer, CFO,
 Inquiries: General Manager of Administration Ryusuke Konaka TEL 045(825)7700
 Headquarters
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended June 30, 2025 (from October 1, 2024 to June 30, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended June 30, 2025	45,308	(11.4)	1,308	158.1	1,542	118.7	1,543	–
Nine months ended June 30, 2024	51,118	–	507	–	705	–	(120)	–

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended June 30, 2025	45.96	–
Nine months ended June 30, 2024	(4.11)	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2025	46,153	17,623	38.2
As of September 30, 2024	44,458	16,234	36.5

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended September 30, 2024	–	0.00	–	0.00	0.00
Year ending September 30, 2025	–	5.00	–		
Year ending September 30, 2025 (Forecast)				5.00	10.00

3. Forecast of consolidated financial results for the year ending September 30, 2025 (from October 1, 2024 to September 30, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	61,556	(1.1)	720	–	958	–	(247)	–	(7.38)

4. Notes

- (1) Significant changes in the scope of consolidation during the nine months ended June 30, 2025: No
- (2) Application of special accounting methods for preparing quarterly consolidated financial statements: No
- (3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
- Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- Changes in accounting policies due to other reasons: Yes
- Changes in accounting estimates: No
- Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	35,322,490 shares	As of September 30, 2024	35,322,490 shares
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Number of treasury shares at the end of the period

As of June 30, 2025	1,656,110 shares	As of September 30, 2024	1,794,453 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Nine months ended June 30, 2025	33,597,224 shares	Nine months ended June 30, 2024	29,304,433 shares
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Quarterly consolidated financial statements

Consolidated balance sheets

(Millions of yen)

	As of September 30, 2024	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	2,181	4,612
Accounts receivable - trade	2,214	2,472
Merchandise and finished goods	12,314	12,578
Work in process	0	1
Raw materials and supplies	388	471
Other	2,270	1,756
Total current assets	19,369	21,891
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,885	2,747
Land	7,273	7,063
Other, net	293	272
Total property, plant and equipment	10,451	10,083
Intangible assets		
Trademark right	1	1
Other	424	453
Total intangible assets	426	455
Investments and other assets		
Investment securities	4,144	3,938
Leasehold and guarantee deposits	8,598	8,308
Retirement benefit asset	921	980
Other	620	543
Allowance for doubtful accounts	(72)	(48)
Total investments and other assets	14,211	13,722
Total non-current assets	25,089	24,261
Total assets	44,458	46,153
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,112	1,609
Electronically recorded obligations - operating	2,041	3,299
Short-term borrowings	7,455	7,458
Current portion of long-term borrowings	1,056	1,056
Income taxes payable	298	129
Contract liabilities	807	598
Provision for bonuses	271	230
Other	2,896	2,780
Total current liabilities	15,940	17,161
Non-current liabilities		
Long-term borrowings	6,885	6,093
Retirement benefit liability	581	573
Provision for point card certificates	28	18
Asset retirement obligations	2,939	2,836
Other	1,848	1,845
Total non-current liabilities	12,283	11,367
Total liabilities	28,224	28,529

	(Millions of yen)	
	As of September 30, 2024	As of June 30, 2025
Net assets		
Shareholders' equity		
Share capital	5,305	100
Capital surplus	13,253	13,433
Retained earnings	(1,778)	4,425
Treasury shares	(2,939)	(2,711)
Total shareholders' equity	13,841	15,247
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,207	2,190
Foreign currency translation adjustment	(4)	14
Remeasurements of defined benefit plans	190	171
Total accumulated other comprehensive income	2,393	2,376
Total net assets	16,234	17,623
Total liabilities and net assets	44,458	46,153

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Nine months ended June 30, 2024	Nine months ended June 30, 2025
Net sales	51,118	45,308
Cost of sales	21,196	17,916
Gross profit	29,922	27,391
Selling, general and administrative expenses	29,415	26,082
Operating profit	507	1,308
Non-operating income		
Interest income	24	4
Dividend income	43	45
Rental income from real estate	329	328
Reversal of provision for bonuses	163	—
Other	153	133
Total non-operating income	715	512
Non-operating expenses		
Interest expenses	125	149
Commission expenses	167	—
Rental expenses on real estate	87	63
Arrangement Fee	88	—
Other	48	64
Total non-operating expenses	516	278
Ordinary profit	705	1,542
Extraordinary income		
Gain on sale of non-current assets	587	183
Gain on sale of investment securities	—	361
Total extraordinary income	587	544
Extraordinary losses		
Loss on retirement of non-current assets	12	30
Impairment losses	827	304
Loss on store closings	63	27
Other	—	13
Total extraordinary losses	903	376
Profit before income taxes	389	1,711
Income taxes - current	328	146
Income taxes - refund	—	(1)
Income taxes - deferred	129	22
Total income taxes	457	167
Profit (loss)	(68)	1,543
Profit attributable to non-controlling interests	51	—
Profit (loss) attributable to owners of parent	(120)	1,543

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Nine months ended June 30, 2024	Nine months ended June 30, 2025
Profit (loss)	(68)	1,543
Other comprehensive income		
Valuation difference on available-for-sale securities	(1)	(17)
Foreign currency translation adjustment	(4)	18
Remeasurements of defined benefit plans, net of tax	(6)	(18)
Total other comprehensive income	(12)	(16)
Comprehensive income	(81)	1,527
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(127)	1,527
Comprehensive income attributable to non-controlling interests	46	—