



*Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.*

To Whom It May Concern:

October 8, 2026  
Company AS ONE CORPORATION  
President, Group CEO Takuji Iuchi  
(Security Code:7476)  
Contact Director Keisuke Nishikawa  
Director, CFO and Head of Corporate Division  
TEL: +81-6-6447-1210

## **Notice Regarding Cancellation of Treasury Shares**

### **Pursuant to Article 178 of the Companies Act**

AS ONE CORPORATION hereby announces that the Company resolved at the meeting of its Board of Directors held today to cancel treasury shares pursuant to the provisions of Article 178 of the Companies Act, as described below.

The Company has adopted a policy of holding treasury shares at approximately 5% of the total number of issued shares, and this cancellation is intended to cancel the portion exceeding 5% of the total number of issued shares in accordance with this policy.

- |                                      |                                                                                      |
|--------------------------------------|--------------------------------------------------------------------------------------|
| 1. Class of shares to be cancelled:  | Common shares                                                                        |
| 2. Number of shares to be cancelled: | 2,600,000 shares<br>(3.47% of total number of issued shares before the cancellation) |
| 3. Scheduled Cancellation date:      | October 30, 2026                                                                     |

### **Reference Information**

The Company resolved, at the meeting of the Board of Directors held on August 7, 2026, to conduct a tender offer for its own shares, and acquired 2,500,004 shares of treasury stock on October 6, 2026. In the cancellation of treasury stock, the Company will cancel 2,600,000 shares, including the treasury stock acquired as described above.

As a result of this cancellation, the number of treasury shares held by the Company will be 4.96% of the total number of issued shares.

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|---------------------------------------------------------|-------------------|
| 1. Total number of shares issued after the cancellation | 72,412,540 shares |
| 2. Number of treasury shares after the cancellation     | 3,590,882 shares  |

Note: The above share counts are calculated based on the total number of issued shares and the number of treasury shares as of September 30, 2026, plus the 2,500,004 treasury shares acquired on October 6, 2026. It also includes Company shares owned by Custody Bank of Japan, Ltd. (trust account) as trust assets for a stock benefit trust (for directors) and stock benefit type ESOP trust.