



March 11, 2026

Company name: AS ONE CORPORATION
Name of representative: Takuji Iuchi, President, CEO
(Securities code: 7476)
Inquiries: Keisuke Nishikawa, Director, CFO,
Head of Administration Division
(Telephone: +81-6-6447-1210)

AS ONE CORPORATION Announces Cancellation of Treasury Shares

According to Articles of Incorporation Pursuant to Article 178 of Companies Act of Japan

Osaka, March 11, 2026 AS ONE CORPORATION (TOKYO: 7476) announced today its cancellation of treasury stock pursuant to the provisions of Article 178 of the Companies Act, as shown below.

1. Class of shares to be cancelled: Common stock
2. Number of shares to be cancelled: 340,000 shares
(0.45% of total number of issued shares before the cancellation)
3. Cancellation date: March 31, 2026

(For reference) Status of shares after cancellation

As a result of this cancellation, the number of treasury shares held by the Company will be 4.99% of the total number of issued shares.

1. Total number of shares issued after the cancellation 75,012,540 shares
2. Number of treasury stock after the cancellation 3,746,430 shares

Note: The number of shares above is calculated based on the total number of issued shares and treasury shares as of December 31, 2025. It also includes Company shares owned by Custody Bank of Japan, Ltd. (trust account) as trust assets for a stock benefit trust (for directors) and stock benefit type ESOP trust.