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August 25, 2025

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Name of representative: Takuji Iuchi, President, CEO
(Securities code: 7476)
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Notice of Completion of Payment of the Board Benefit Trust (For Directors) and Stock Benefit ESOP Trust Plans and Disposal of Treasury Shares via a Third-party Allotment

AS ONE CORPORATION announces that it has today completed the payment procedures for the disposal of treasury shares in connection with the continuation of stock benefit trusts, which was resolved at the Board of Directors held on August 8, 2025. For details of this matter, please refer to the “Notice of the Continuation of the Board Benefit Trust (For Directors) and Stock Benefit ESOP Trust Plans and Disposal of Treasury Shares via a Third-party Allotment” dated August 8, 2025.

Summary of disposal of treasury shares–

(1)	Disposal date	August 25, 2025
(2)	Class and number of shares to be disposed	120,700 shares of the Company’s common stock
(3)	Disposal price	2,504 yen per share
(4)	Total value of disposal	302,232,800 yen
(5)	Allottee	Custody Bank of Japan, Ltd. (Trust Account)