

Translation

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Flash Report on the Consolidated Results for the Second Quarter Ended September 30, 2025 [JGAAP]

November 10, 2025

Company Name: **DAIICHIKOSHO CO., LTD.**
 Stock Exchange Listing: Tokyo Stock Exchange
 Code Number: 7458
 URL: <https://www.dkkaraoke.co.jp/>
 Representative: Tadahiro Hoshi, President
 Contact: Yasuhisa Nishihara, General Manager, Accounting Department
 Phone: +81-3-3280-2151
 Date to Submit the Semi-annual Securities Report: November 13, 2025
 Scheduled date of commencing dividend payments: December 5, 2025
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Scheduled (for institutional investors and analysts)

(Amounts below one million yen are truncated.)

1. Consolidated Performance for the Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)

(1) Consolidated operating results (Percentage figures indicate increase/decrease from a year earlier.)

	Net sales		Operating profit		Ordinary profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six Months Ended September 30, 2025	80,276	8.0	8,430	(6.3)	8,606	(4.3)
Six Months Ended September 30, 2024	74,321	4.3	8,996	(4.1)	8,991	(7.9)

	Profit attributable to owners of parent		Basic earnings per share	Diluted earnings per share
	Millions of yen	%	Yen	Yen
Six Months Ended September 30, 2025	6,117	(36.3)	58.93	58.76
Six Months Ended September 30, 2024	9,598	46.0	90.43	90.21

(Note) Comprehensive income:

Six Months Ended September 30, 2025: 6,116 million yen [(37.6)%]
 Six Months Ended September 30, 2024: 9,810 million yen [39.6%]

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of September 30, 2025	201,623	119,101	58.3
As of March 31, 2025	209,316	117,862	55.6

(Reference) Shareholders' equity:

As of September 30, 2025: 117,619 million yen
 As of March 31, 2025: 116,333 million yen

2. Dividend

	Annual dividend				
	First Quarter	Second Quarter	Third Quarter	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2025	—	28.00	—	29.00	57.00
Year ending March 31, 2026	—	28.00			
Year ending March 31, 2026 (forecast)			—	39.00	67.00

(Note) Changes in dividends forecast from most recently announced figures: None

Breakdown of the year-end dividend for the year ending March 31, 2026 (forecast):

- Ordinary dividend: 29.00 yen
- Commemorative dividend for the Company's 55th anniversary: 10.00 yen

3. Forecast of Consolidated Performance for FY2025, the Year Ending March 31, 2026 (From April 1, 2025, to March 31, 2026)

(Percentage figures indicate increase/decrease from a year earlier.)

	Net sales		Operating profit		Ordinary profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ending March 31, 2026 (full year)	162,700	6.3	18,000	0.3	18,800	2.2

	Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Yen
Year ending March 31, 2026 (full year)	15,400	(15.3)	148.97

(Note) Changes in forecast of consolidated performance from most recently announced figures: None

***Notes**

- (1) Significant changes in scope of consolidation during the period: None
- (2) Adoption of special accounting policies for semi-annual financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
- 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (4) Number of common shares issued

1) Number of shares issued (including treasury shares)	As of September 30, 2025	103,968,400 shares	As of March 31, 2025	109,468,400 shares
2) Number of treasury shares	As of September 30, 2025	591,507 shares	As of March 31, 2025	4,980,507 shares
3) Average number of shares during the period	Six months ended September 30, 2025	103,813,806 shares	Six months ended September 30, 2024	106,149,857 shares

* These semi-annual consolidated financial results are outside the scope of review by Certified Public Accountants or auditing corporations.

* Explanation for the appropriate use of performance forecasts and other special notes:

The statements regarding forecast of financial results in this report are based on the information that is available, as well as estimates, assumptions and projections that are believed to be reasonable at the time of publication. Therefore, there might be cases in which actual results greatly differ from forecast values. For the conditions underlying the assumptions made for financial results forecasts and their use, please see “Explanation of Forecast of Consolidated Performance and Other Forward-looking Information” on page 7 of the Attachments.

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Period under Review

In the six months ended September 30, 2025 (the “six months under review”), Japan’s economy trended toward a moderate recovery, with improvement in the employment and wages environment. Its outlook, however, remains unclear, mainly due to a decline in consumer sentiment resulting from rising commodity prices and concerns about the impact of US policy trends on the economy.

In the karaoke industry, where DAIICHIKOSHO CO., LTD. (the “Company,” together with its subsidiaries, the “Group”) operates, amid a moderate improvement in demand as a whole, mainly in the night business and the karaoke cabin markets, the Company’s mainstay markets, competition among businesses intensified in central areas of each trading area.

As a result of taking a series of measures in our businesses amid such a situation, in the six months under review, net sales amounted to 80,276 million yen (up 8.0% year on year), a record semi-annual high. In terms of profits, operating profit was 8,430 million yen (down 6.3% year on year) and ordinary profit was 8,606 million yen (down 4.3% year on year), mainly due to an increase in selling, general and administrative expenses such as equipment replacement expenses and promotion expenses associated with the launch of a new flagship model of DAM. Profit attributable to owners of parent amounted to 6,117 million yen (down 36.3% year on year), mainly due to the drop-off of gain on sale of non-current assets recorded in the corresponding period of the previous fiscal year.

(Millions of yen)

	Six Months Ended September 30, 2024	Six Months Ended September 30, 2025	Year-on-year change	% change
Net sales	74,321	80,276	5,954	8.0%
Operating profit	8,996	8,430	(565)	(6.3)%
Ordinary profit	8,991	8,606	(385)	(4.3)%
Profit attributable to owners of parent	9,598	6,117	(3,481)	(36.3)%

Operating results by segment are as follows.

(Commercial karaoke business)

In the commercial karaoke business, with the ongoing overall moderate recovery, mainly in the seniors’ market, which is a growth market for the Company, the number of DAM units in operation increased by 1% year on year.

In such an environment, we launched in April 2025 a new flagship model of DAM, “LIVE DAM WAO!,” for the first time in five and a half years. This device is based on the concept of “The more you sing, the newer the ‘Wow’,” and features a new playing method that delivers higher sound quality and a richer sound, as well as a large number of new videos of the original artists. In addition, the new “Voice Magic” feature and “Quartet Harmony Microphone,” which makes it possible to use four microphones simultaneously, were introduced to update the singing experience and offer a wide range of functions that will appeal to both hardcore karaoke fans and karaoke beginners. In the six months under review, we strived to expand the user base of karaoke and increase the number of DAM units in operation by doing promotions that lead to expanded sales of this device through diverse media, including TV commercials and social media. We also worked to increase per-unit DAM revenue by promoting the replacement of previous models with the new model.

In the seniors’ market, to further spread the awareness that “Singing is good for one’s health,” we expanded sales of FREE DAM LIFE, a model developed exclusively for the senior’s market, through door-to-door sales activities targeting nursing facilities, holding online concerts, and others, while also promoting the features that lessen the burden on nursing facility staff.

As a result, due to, among others, increased revenue from product sales, mainly in wholesale, owing to the impact of new product launch, net sales increased by 9.3% year on year. In terms of profit, operating profit decreased by 3.8% year on year, mainly due to one-time expenses incurred by purchase of operating assets, as well as expenses for the replacement of previous models with newer ones in equipment rentals and the impact of an increase in selling, general and administrative expenses.

(Millions of yen)

	Six Months Ended September 30, 2024	Six Months Ended September 30, 2025	Year-on-year change	% change
Net sales	30,790	33,644	2,853	9.3%
Operating profit	6,480	6,236	(243)	(3.8)%

(Karaoke cabin and restaurant business)

In the karaoke cabin and restaurant business, we opened six karaoke cabins and nine restaurants and closed four karaoke cabins and six restaurants, and we operated 505 karaoke cabins and 162 restaurants as of the end of the six months under review.

The flow of customers remained solid, mainly due to the effect of cabin refurbishment carried out in the previous fiscal year, the effect of the roll-out of “LIVE DAM WAO!,” and an increase in demand for indoor leisure activities owing to extremely hot weather in summer, and sales increased by 4% at existing karaoke cabins and by 1% at existing restaurants year on year during the six months under review.

Under such circumstances, for BIG ECHO karaoke cabins, under the slogan “BIG SMILE, BIG ECHO. Let’s sing, laugh, and do more with everyone,” we worked to improve the quality of karaoke equipment and acoustic facilities as a chain directly operated by a karaoke system manufacturer. We also strived to create a variety of joy and fun through karaoke by actively pursuing collaborations with diverse artists and animation works in our “Big Smile Campaign.”

In addition, regarding “LIVE DAM WAO!” launched in April 2025, we rolled it out to all BIG ECHO stores to enable customers to experience the new features as soon as possible and thereby strived to enhance customer attraction, while also reinforcing the core value of karaoke as a way to gather, sing, and enjoy together.

For restaurants, reservations and orders remained as strong as in the previous fiscal year, and we worked to improve the quality of the restaurants’ environment, customer service, and food by utilizing customer surveys. We also strived to attract a wide range of customers, including by opening three “REGALO” darts halls.

As a result, net sales increased by 5.8% year on year mainly due to an increase in revenue from existing stores as well as an increase in revenue from restaurants opened in the previous fiscal year. In terms of profit, operating profit decreased by 5.0% year on year mainly due to the impact of increased new model introduction costs at karaoke cabins.

(Millions of yen)

	Six Months Ended September 30, 2024	Six Months Ended September 30, 2025	Year-on-year change	% change
Net sales	31,820	33,656	1,835	5.8%
Operating profit	2,560	2,432	(128)	(5.0)%

(Music software business)

In the music software business, in addition to our efforts to discover new artists and create hit songs, we strived to build a steady earnings model by concentrating our efforts on the music publishing business leveraging our own media, mainly karaoke.

As a result, net sales decreased by 5.2% year on year, and operating profit decreased by 41.6% year on year.

(Millions of yen)

	Six Months Ended September 30, 2024	Six Months Ended September 30, 2025	Year-on-year change	% change
Net sales	2,772	2,628	(143)	(5.2)%
Operating profit	189	110	(78)	(41.6)%

(Other businesses)

In the other businesses, progress was made in the expansion of the parking business operating “The Park” brand as its new pillar of revenue, and the business scale expanded to approximately 4,200 parking facilities and 48,000 parking spots as of the end of the six months under review. The BGM business, which operates “Stardigio Air,” and the home-use karaoke service, “Karaoke@DAM,” also performed strongly.

As a result, net sales increased by 15.8% year on year owing to factors such as an increase in revenue from the parking business, and operating profit increased by 25.1% year on year.

(Millions of yen)

	Six Months Ended September 30, 2024	Six Months Ended September 30, 2025	Year-on-year change	% change
Net sales	8,937	10,346	1,409	15.8%
Operating profit	1,148	1,436	288	25.1%

(2) Overview of Financial Position for the Period under Review

Total assets at the end of the six months under review decreased by 7,693 million yen from the end of the previous fiscal year to 201,623 million yen.

Major changes from the previous fiscal year were, in current assets, a decrease of 15,197 million yen in cash and deposits and an increase of 2,053 million yen in pre-paid expenses included in other.

In non-current assets, karaoke equipment for rental, net and karaoke cabin and restaurant facilities, net increased by 1,527 million yen and 2,621 million yen, respectively.

Liabilities decreased by 8,932 million yen from the end of the previous fiscal year to 82,521 million yen.

This was mainly due to a decrease of 8,906 million yen in short-term borrowings under current liabilities.

Net assets increased by 1,238 million yen from the end of the previous fiscal year to 119,101 million yen.

This is primarily attributable to an increase in retained earnings of 6,117 million yen due to profit attributable to owners of parent, a decrease in retained earnings of 3,030 million yen due to the dividends of surplus, and a decrease of 1,884 million yen due to purchase of treasury shares.

(3) Overview of Cash Flows for the Period under Review

Cash and cash equivalents (hereinafter referred to as “funds”) at the end of the six months under review decreased by 15,197 million yen from the end of the previous fiscal year to 26,387 million yen.

The following is the explanation of cash flows in the six months under review and their contributing factors.

(Cash Flows from Operating Activities)

Funds provided by operating activities increased by 1,792 million yen year on year to 11,798 million yen, mainly due to profit before income taxes of 9,365 million yen, depreciation of 7,932 million yen, and income taxes paid of 4,279 million yen.

(Cash Flows from Investing Activities)

Funds used in investing activities increased by 12,394 million yen year on year to 13,617 million yen, mainly due to purchase of property, plant and equipment of 11,056 million yen, proceeds from sale of property, plant and equipment of 1,466 million yen, purchase of intangible assets of 1,929 million yen, and payments for acquisition of video licenses of 2,160 million yen.

(Cash Flows from Financing Activities)

Funds used in financing activities decreased by 3,191 million yen year on year to 13,383 million yen, mainly due to repayments of long-term borrowings of 10,368 million yen, dividends paid of 3,030 million yen, and purchase of treasury shares of 1,884 million yen.

(4) Explanation of Forecast of Consolidated Performance and Other Forward-looking Information

There is no change to the full-year performance forecast announced on August 7, 2025.

The forecast was prepared based on information available on the date this report was released, and actual results may vary from forecast values due to various factors in the future.

2. Semi-annual Consolidated Financial Statements and Primary Notes

(1) Semi-annual Consolidated Balance Sheet

	(Millions of yen)	
	FY2024 (As of March 31, 2025)	Current Second quarter (As of September 30, 2025)
Assets		
Current assets		
Cash and deposits	41,949	26,752
Notes and accounts receivable - trade	5,988	5,799
Inventories	13,769	14,451
Other	5,989	7,765
Allowance for doubtful accounts	(153)	(153)
Total current assets	67,543	54,614
Non-current assets		
Property, plant and equipment		
Karaoke equipment for rental, net	9,610	11,138
Karaoke cabin and restaurant facilities, net	13,896	16,518
Land	34,940	34,725
Construction in progress	32,316	32,856
Other, net	8,193	9,229
Total property, plant and equipment	98,958	104,467
Intangible assets		
Goodwill	5,094	4,825
Other	5,887	6,063
Total intangible assets	10,982	10,889
Investments and other assets		
Investment securities	7,044	7,058
Leasehold and guarantee deposits	14,684	14,784
Other	10,219	9,914
Allowance for doubtful accounts	(115)	(106)
Total investments and other assets	31,833	31,651
Total non-current assets	141,773	147,008
Total assets	209,316	201,623

(Millions of yen)

	FY2024 (As of March 31, 2025)	Current Second quarter (As of September 30, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,885	3,929
Short-term borrowings	12,443	3,536
Income taxes payable	4,752	3,748
Provision for bonuses	1,272	1,861
Other	13,636	13,335
Total current liabilities	35,990	26,411
Non-current liabilities		
Long-term borrowings	41,128	41,581
Provision for retirement benefits for directors (and other officers)	635	545
Retirement benefit liability	8,169	8,285
Asset retirement obligations	1,873	1,918
Other	3,657	3,778
Total non-current liabilities	55,463	56,109
Total liabilities	91,454	82,521
Net assets		
Shareholders' equity		
Share capital	12,350	12,350
Capital surplus	4,211	4,211
Retained earnings	108,490	100,019
Treasury shares	(10,571)	(1,195)
Total shareholders' equity	114,481	115,385
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,867	1,863
Revaluation reserve for land	(558)	(158)
Foreign currency translation adjustment	148	150
Remeasurements of defined benefit plans	394	377
Total accumulated other comprehensive income	1,851	2,233
Share acquisition rights	464	410
Non-controlling interests	1,065	1,071
Total net assets	117,862	119,101
Total liabilities and net assets	209,316	201,623

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income
(Semi-annual Consolidated Statement of Income)

	(Millions of yen)	
	Six Months Ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Net sales	74,321	80,276
Cost of sales	47,971	52,591
Gross profit	26,349	27,685
Selling, general and administrative expenses	17,353	19,254
Operating profit	8,996	8,430
Non-operating income		
Interest income	13	25
Dividend income	100	131
Insurance claim income	166	55
Cooperative monetary aid received	91	234
Compensation income	285	0
Other	358	358
Total non-operating income	1,015	806
Non-operating expenses		
Interest expenses	214	206
Foreign exchange losses	8	22
Cancellation penalty	9	16
Settlement expenses	37	300
Loss on refund of subsidy	653	-
Other	96	85
Total non-operating expenses	1,019	631
Ordinary profit	8,991	8,606
Extraordinary income		
Gain on sale of non-current assets	4,414	972
Gain on sale of investment securities	1,118	0
Total extraordinary income	5,532	972
Extraordinary losses		
Loss on disposal of non-current assets	77	108
Impairment losses	249	104
Total extraordinary losses	327	212
Profit before income taxes	14,197	9,365
Income taxes - current	4,666	3,341
Income taxes - deferred	(86)	(109)
Total income taxes	4,579	3,231
Profit	9,617	6,134
Profit attributable to non-controlling interests	18	16
Profit attributable to owners of parent	9,598	6,117

(Semi-annual Consolidated Statement of Comprehensive Income)

	(Millions of yen)	
	Six Months Ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Profit	9,617	6,134
Other comprehensive income		
Valuation difference on available-for-sale securities	177	(3)
Foreign currency translation adjustment	26	2
Remeasurements of defined benefit plans, net of tax	(11)	(16)
Total other comprehensive income	192	(17)
Comprehensive income	9,810	6,116
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,791	6,100
Comprehensive income attributable to non-controlling interests	18	16

(3) Semi-annual Consolidated Statements of Cash Flows

(Millions of yen)

	Six Months Ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Cash flows from operating activities		
Profit before income taxes	14,197	9,365
Depreciation	6,841	7,932
Amortization of goodwill	268	266
Impairment losses	249	104
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(104)	(90)
Interest and dividend income	(114)	(157)
Interest expenses	214	206
Foreign exchange losses (gains)	(15)	(4)
Loss (gain) on sale of investment securities	(1,118)	(0)
Loss (gain) on disposal of non-current assets	(4,336)	(864)
Loss on refund of subsidy	653	-
Decrease (increase) in trade receivables	128	202
Decrease (increase) in inventories	664	(681)
Transfer of cost of sales on karaoke equipment for rental	40	52
Decrease (increase) in advance payments to suppliers	(274)	(99)
Increase (decrease) in trade payables	(766)	33
Increase (decrease) in accounts payable - other	(1,634)	(649)
Other, net	175	516
Subtotal	15,068	16,134
Interest and dividends received	113	156
Interest paid	(218)	(212)
Refund amount of subsidy	(653)	-
Income taxes paid	(4,304)	(4,279)
Net cash provided by (used in) operating activities	10,006	11,798
Cash flows from investing activities		
Payments into time deposits	(10)	(10)
Proceeds from withdrawal of time deposits	33	10
Purchase of property, plant and equipment	(7,261)	(11,056)
Proceeds from sale of property, plant and equipment	8,608	1,466
Purchase of intangible assets	(1,861)	(1,929)
Payments for acquisition of video licenses	(1,088)	(2,160)
Proceeds from sale of investment securities	1,389	5
Purchase of investment securities	(802)	-
Loan advances	(39)	(431)
Proceeds from collection of loans receivable	106	174
Payments of leasehold and guarantee deposits	(317)	(371)
Proceeds from refund of leasehold and guarantee deposits	186	205
Other, net	(164)	479
Net cash provided by (used in) investing activities	(1,222)	(13,617)

(Millions of yen)

	Six Months Ended September 30, 2024 (From April 1, 2024, to September 30, 2024)	Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	90	925
Proceeds from long-term borrowings	360	990
Repayments of long-term borrowings	(10,808)	(10,368)
Dividends paid	(3,099)	(3,030)
Purchase of treasury shares	(3,104)	(1,884)
Other, net	(12)	(14)
Net cash provided by (used in) financing activities	(16,575)	(13,383)
Effect of exchange rate change on cash and cash equivalents	15	4
Net increase (decrease) in cash and cash equivalents	(7,775)	(15,197)
Cash and cash equivalents at beginning of period	49,306	41,584
Cash and cash equivalents at end of period	41,530	26,387

(4) Notes to Semi-annual Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Notes in Case of Significant Changes in Shareholders' Equity)

The Company canceled 5,500,000 shares of its treasury shares on August 18, 2025, based on the resolution passed at the meeting of its Board of Directors held on August 7, 2025. As a result, retained earnings and treasury shares each decreased by 11,119 million yen in the six months under review, and at the end of the same period, retained earnings was 100,019 million yen, and treasury shares was 1,195 million yen.

(Segment Information)

[Segment information]

Six Months Ended September 30, 2024 (From April 1, 2024, to September 30, 2024)

1. Information on the amounts of net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments				Other (Note 1)	Total	Adjusted amount (Note 2)	Posted amount to the consolidated semi-annual statement of income
	Commercial karaoke	Karaoke cabin and restaurant	Music software	Subtotal				
Net sales	30,790	31,820	2,772	65,383	8,937	74,321	-	74,321
Segment profit (Operating profit)	6,480	2,560	189	9,230	1,148	10,378	(1,382)	8,996

- Notes:
1. The category "Other" comprises a business segment not attributable to reportable segments, including parking, real estate leasing and BGM broadcasting businesses.
 2. The (1,382) million yen adjustment posted to segment profit is primarily composed of general and administrative expenses incurred by the administrative department at the head office that are not attributable to any particular reportable segment.

2. Information on impairment loss of non-current assets or goodwill, etc. by reportable segment

The statements are omitted due to little significance.

Six Months Ended September 30, 2025 (From April 1, 2025, to September 30, 2025)

1. Information on the amounts of net sales and profit or loss by reportable segment

(Millions of yen)

	Reportable segments				Other (Note 1)	Total	Adjusted amount (Note 2)	Posted amount to the consolidated semi-annual statement of income
	Commercial karaoke	Karaoke cabin and restaurant	Music software	Subtotal				
Net sales	33,644	33,656	2,628	69,929	10,346	80,276	-	80,276
Segment profit (Operating profit)	6,236	2,432	110	8,779	1,436	10,216	(1,785)	8,430

- Notes:
1. The category "Other" comprises a business segment not attributable to reportable segments, including parking, real estate leasing and BGM broadcasting businesses.
 2. The (1,785) million yen adjustment posted to segment profit is primarily composed of general and administrative expenses incurred by the administrative department at the head office that are not attributable to any particular reportable segment.

2. Information on impairment loss of non-current assets or goodwill, etc. by reportable segment

The statements are omitted due to little significance.