



**Consolidated Financial Results**  
**for the Three Months Ended November 30, 2025**  
**(Under Japanese GAAP)**

January 14, 2026

Company name: Ryohin Keikaku Co., Ltd.

Stock exchange listings: Tokyo Prime

Securities code: 7453

URL: <https://www.ryohin-keikaku.jp/en/>

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Dividend payable date (as planned): —

Supplemental material of results: Yes

Convening briefing of results: Yes (For securities analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended November 30, 2025 (from September 1, 2025 to November 30, 2025)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended November 30, 2025	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
November 30, 2025	228,227	15.4	28,383	29.3	29,121	36.8	22,047	47.4
November 30, 2024	197,690	21.3	21,957	58.2	21,290	49.0	14,955	52.6

Note: Comprehensive income: For the three months ended November 30, 2025: 42,764 millions of yen (77.4%)

For the three months ended November 30, 2024: 24,101 millions of yen (73.2%)

	Basic earnings per share	Diluted earnings per share
Three months ended November 30, 2025	Yen	Yen
November 30, 2025	41.56	41.52
November 30, 2024	28.24	28.19

Note: As of September 1, 2025, the Company's common shares were split at a ratio of 2-for-1. Thus, the earnings per share and diluted earnings per share were calculated assuming that said stock split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of November 30, 2025	Millions of yen	Millions of yen	%	Yen
November 30, 2025	619,526	373,359	59.2	691.10
August 31, 2025	562,749	335,920	59.0	625.38

Reference: Owner's equity: As of November 30, 2025: 366,732 millions of yen

As of August 31, 2025: 331,747 millions of yen

Note: As of September 1, 2025, the Company's common shares were split at a ratio of 2-for-1. Thus, the net assets per share was calculated assuming that said stock split was conducted at the beginning of the previous fiscal year.

2. Cash dividends

	Annual dividend				
	First quarter	Second quarter	Third quarter	Year end	Annual
Fiscal year ended August 31, 2025	Yen —	Yen 22.00	Yen —	Yen 28.00	Yen 50.00
Fiscal year ending August 31, 2026	—	—	—	—	—
Fiscal year ending August 31, 2026 (Forecast)		14.00	—	14.00	28.00

Note 1. Revisions to the forecast of cash dividends most recently announced: None

2. As of September 1, 2025, the Company's common shares were split at a ratio of 2-for-1. The actual dividends paid before the stock split are noted for the fiscal year ended August 31, 2025. The figure after the stock split is presented for the fiscal year ending August 31, 2026 (forecast).

3. Consolidated financial forecast for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)

(Percentages indicate year-on-year changes.)

	Operating revenues		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending August 31, 2026	860,000	9.6	79,000	7.0	76,000	5.1	53,000	4.2	99.91

Note 1. Revisions to the earnings forecasts most recently announced: None

2. As of September 1, 2025, the Company's common shares were split at a ratio of 2-for-1. Basic earnings per share in the consolidated financial forecast is stated reflecting the stock split.

\* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (MUJI ENERGY LLC.), Excluded: — companies (Company name) — )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(Note) See (3) Notes to Quarterly Consolidated Financial Statements (Notes regarding accounting methods adopted specially for the preparation of quarterly consolidated financial statements), 2. Quarterly Consolidated Financial Statements and Principal Notes in p.9 of Attached Materials for details.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(1) Number of issued and outstanding shares at the period end (including treasury stock)

As of November 30, 2025	561,560,000 shares	As of August 31, 2025	561,560,000 shares
As of November 30, 2025	30,909,370 shares	As of August 31, 2025	31,084,078 shares
Three months ended November 30, 2025	530,532,867 shares	Three months ended November 30, 2024	529,502,386 shares

Note: As of September 1, 2025, the Company's common shares were split at a ratio of 2-for-1. Thus, the number of issued and outstanding shares at the period end, number of treasury stock at the period end, and average number of shares were calculated assuming that said stock split was conducted at the beginning of the previous fiscal year.

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: Yes (voluntary)

\* Proper use of earnings forecasts, and other special matters

Forward-looking statements in these materials are based on information available to the management at the time of preparation of this report and on assumptions that management believes are reasonable, and do not represent a guarantee from the Company that they will be achieved. Actual results may differ significantly from these statements for various reasons.