



August 12, 2025

To whom it may concern,

Company name: KAPPA-CREATE CO., LTD.

Representative: Tsuyoshi Yamakado, President and Representative Director

(Securities CODE: 7421 TSE PRIME)

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Notice Concerning Completion of Payment for Disposal of Treasury Shares
as Restricted Share Remuneration

The company hereby announces that the payment procedures for the disposal of treasury shares as restricted share remuneration, which was resolved at the Board of Directors meeting held on July 15, 2025, have been completed today. For details of this matter, please refer to the “Notice Regarding Disposal of Treasury Shares as Restricted Share Remuneration” dated July 15, 2025.

Record

Summary of disposal of treasury shares

(1)	Type and number of shares to be disposed	4,000 shares of common shares of the company
(2)	Disposal value	1,487 yen per share
(3)	Disposal total amount	5,948,000 yen
(4)	Disposal destination and number of persons, and number of shares disposed	Two directors of the company (excluding directors who are member of the Audit and Supervisory Committee and outside directors) 4,000 shares
(5)	Date of disposal	August 12, 2025

End

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