Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

FASE

Consolidated Financial Results for the Year Ended March 31, 2025 [Japanese GAAP]

May 15, 2025

Company name: Procrea Holdings, Inc. Listing: Tokyo Stock Exchange Securities code: 7384 URL: https://www.procrea-hd.co.jp Representative: Susumu Narita Inquiries: Shin Kidachi Telephone: +81-17-777-5111 Scheduled date of annual general meeting of shareholders: June 25, 2025 Scheduled date to commence dividend payments: June 26, 2025 Scheduled date to file annual securities report: June 26, 2025 Scheduled date to file annual securities report: June 23, 2025 Trading accounts: None Preparation of supplementary material on financial results: Yes Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

| | | | - | | | | | |
|-----------------------------|---|---|---|---|--|--|--|--|
| sults | | | | (Percen | tages indica | ate year | -on-year c | hanges.) |
| Ordinary reven | ues | Ord | linary pro | ofit | Profit a | | | iers of |
| Millions of yen | % | Millio | ns of yen | (| % М | 1 | | % |
| 84,674 | 10.1 | | 2,432 | (40.5 | 5) | 1,2 | 27 | (56.4) |
| 76,847 | (0.9) | | 4,094 | (19.8 | 3) | 2,8 | 317 | (94.2) |
| : Fiscal year ended | March 31, | 2025: | ¥ | (7,613 |) million | [| -%] | |
| Fiscal year ended | March 31, | 2024: | ¥ | 4,52 | 0 million | [(8 | 86.9)%] | |
| Basic earnings per share | | 01 | | | | | ordinary r | evenues |
| Yen | | Yen | | % | | % | | % |
| 43.20 | | - | | 0.7 | | 0.0 | | 2.8 |
| 99.18 | | - | | 1.6 | | 0.0 | | 5.3 |
| (losses) of affiliated co | mpanies: | Fiscal year | ended Ma | arch 31, 20 | 25: | ¥ | - | million |
| | | T.' 1 | 1 1 1 1 1 | 1 21 20 | 24 | ¥ | | million |
| | Millions of yen 84,674 76,847 : Fiscal year ended Fiscal year ended Basic earnings per share Yen 43.20 99.18 | Ordinary revenues Millions of yen 84,674 % 10.1 76,847 10.1 76,847 (0.9) : Fiscal year ended March 31, Fiscal year ended March 31, Basic earnings per share Diluted e slare Yen 43.20 | Ordinary revenuesOrdinaryMillions of yen 84,674%Million%84,67410.1 (0.9)76,847(0.9)Fiscal year ended March 31, 2025: Fiscal year ended March 31, 2024:Basic earnings per shareDiluted earnings per shareYen 43.20 99.18Yen - Fiscal year(losses) of affiliated companies:Fiscal year | $\begin{tabular}{ c c c c c } \hline Ordinary revenues & Ordinary product of the second state of the second st$ | Ordinary revenuesOrdinary profitMillions of yen%Millions of yen% $84,674$ 10.12,432(40.2) $76,847$ (0.9)4,094(19.8): Fiscal year ended March 31, 2025:¥(7,613)Fiscal year ended March 31, 2024:¥4,52Basic earnings per shareDiluted earnings per shareRate of return on equityYen 43.20Yen -% 1.6(losses) of affiliated companies:Fiscal year ended March 31, 20 | $\begin{array}{ c c c c c c c c c c c c c c c c c c c$ | $\begin{array}{c c c c c c c c c c c c c c c c c c c $ | Ordinary revenuesProfit attributable to own parentMillions of yen $84,674$ % 10.1 Millions of yen |

(2) Consolidated Financial Position

| | | Total assets | Net a | ssets | Capital adequacy ratio | Net assets per share |
|---------------------|-------------|-----------------|-------|-----------------|------------------------|----------------------|
| As of | | Millions of yen | Ν | Aillions of yen | % | Yen |
| March 31, 2025 | | 6,061,642 | | 158,303 | 2.6 | 5,573.53 |
| March 31, 2024 | | 5,972,529 | | 167,348 | 2.8 | 5,891.78 |
| (Reference) Equity: | As of March | 31, 2025: | ¥ | 158,303 | million | |
| | As of March | 31, 2024: | ¥ | 167,348 | million | |

(Note) "Capital adequacy ratio" is calculated by dividing net assets at the end of the period by total assets at the end of the period. "Capital adequacy ratio" stated above is not calculated based on the public notice of capital adequacy ratio.

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at the end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| March 31, 2025 | 470,259 | (190,550) | (1,436) | 1,479,717 |
| March 31, 2024 | 637 | 104,325 | (22,049) | 1,201,445 |

2. Dividends

| | | Anr | ual dividends | Total | Payout | Dividends to net | | |
|--------------------|--------------------|--------------------|--------------------|----------|--------|---------------------|-------------------------|--------------------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Year-end | Total | dividends | ratio (consolidated) | assets (consolidated) |
| Fiscal year ended | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| March 31, 2024 | - | 25.00 | - | 25.00 | 50.00 | 1,430 | 50.4 | 0.8 |
| March 31, 2025 | - | 25.00 | - | 25.00 | 50.00 | 1,430 | 115.7 | 0.8 |
| Fiscal year ending | | | | | | | | |
| March 31, 2026 | - | 25.00 | - | 25.00 | 50.00 | | 44.3 | |
| (Forecast) | | | | | | | | |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

| | Ordinary p | orofit | Profit attributable to | owners of parent | Basic earnings per share |
|---|-----------------|--------|------------------------|------------------|--------------------------|
| | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2025 | 2,700 | (46.5) | 1,800 | (51.6) | 63.37 |
| Full year | 5,000 | 105.5 | 3,200 | 160.7 | 112.66 |

* Notes:

| (1) Significant changes | in the sco | pe of consolidation during the period: | Yes | |
|-------------------------|------------|--|-----|---|
| Newly included: | - | (Company name: - | |) |
| Excluded: | 1 | (Company name: Michinoku Bank, Ltd. | |) |

(2) Changes in accounting policies, changes in accounting estimates, and restatement

1) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Restatement: None

(3) Number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares): March 31, 2025: 28.658.957 shares

| Widi Cii 51, 2025. | 20,050,757 shares |
|--------------------|-------------------|
| March 31, 2024: | 28,658,957 shares |

2) Number of treasury shares at the end of the period: March 31, 2025: 256,187 shares March 31, 2024: 255,222 shares

3) Average number of shares outstanding during the period:Fiscal Year ended March 31, 2025:Fiscal Year ended March 31, 2024:28,408,237 shares28,401,088 shares

(Note)The No. of treasury stock includes the Company's shares held by Share Benefit Trust (204 thousand shares As

of March 31, 2025, 206 thousand shares As of March 31, 2024).

(Reference) Overview of Non-consolidated Financial Results

| (1) Non-consolidated Operating Results | | | | | | | (Percentages indicate year-on-year changes.) | | | |
|--|---|---|---|---|--|--|---|--|--|--|
| Operating revenues | | Operating profit | | Ordinary profit | | Net income | | | | |
| | | | | | | Millions of | | | | |
| Millions of yen | % | Millions of yen | % | Millions of yen | % | yen | % | | | |
| 2,301 | (13.5) | 1,145 | (19.8) | 1,148 | (20.0) | 1,358 | (22.8) | | | |
| 2,663 | (36.8) | 1,429 | (54.1) | 1,435 | (52.9) | 1,760 | (46.4) | | | |
| | Operating rev Millions of yen 2,301 | Operating revenues Millions of yen % 2,301 (13.5) | Operating revenues Operating p Millions of yen % 2,301 (13.5) 1,145 | Operating revenues Operating profit Millions of yen % 2,301 (13.5) 1,145 (19.8) | Operating revenuesOperating profitOrdinary profitMillions of yen%Millions of yen%2,301(13.5)1,145(19.8)1,148 | Operating revenuesOperating profitOrdinary profitMillions of yen%Millions of yen%2,301(13.5)1,145(19.8)1,148 | Operating revenuesOperating profitOrdinary profitNet incomparisonMillions of yen%Millions of yen%Millions of yen2,301(13.5)1,145(19.8)1,148(20.0) | | | |

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (April 1, 2024 to March 31, 2025)

| | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen | Yen |
| March 31, 2025 | 47.82 | - |
| March 31, 2024 | 61.98 | - |

(2) Non-consolidated Financial Position

| | Total asso | ets | Net as | sets | Capital adequacy ratio | Net assets per share |
|---------------------|-----------------------|-------------|--------|----------------|------------------------|----------------------|
| As of | Mill | ions of yen | М | illions of yen | % | Yen |
| March 31, 2025 | | 119,161 | | 117,281 | 98.4 | 4,129.22 |
| March 31, 2024 | | 119,242 | | 117,328 | 98.3 | 4,130.75 |
| (Reference) Equity: | As of March 31, 2025: | | ¥ | 117,281 | million | |
| | As of March 31, 2024: | | ¥ | 117,328 | million | |

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The above estimates are based on information that is available at this moment and assumptions of factors that have an influence on future results of operations. Actual results may differ materially from these estimates, depending on future events.

Consolidated Financial Statements

Consolidated Balance Sheets

| | | (Millions of yen) |
|--|----------------------|----------------------|
| | As of March 31, 2024 | As of March 31, 2025 |
| Assets | | |
| Cash and due from banks | 1,205,214 | 1,481,761 |
| Monetary claims bought | 4,891 | 5,929 |
| Money held in trust | 19,765 | 1,999 |
| Trading securities | 15 | 10 |
| Securities | 744,993 | 929,52 |
| Loans and bills discounted | 3,834,598 | 3,507,78 |
| Foreign exchanges | 3,832 | 3,32 |
| Lease receivables and investments in leases | 34,364 | 34,27 |
| Other assets | 67,456 | 34,55 |
| Tangible fixed assets | 29,696 | 29,47 |
| Buildings, net | 10,360 | 10,96 |
| Land | 12,534 | 12,62 |
| Construction in progress | 1,307 | 4 |
| Other tangible fixed assets | 5,494 | 5,84 |
| Intangible fixed assets | 7,461 | 10,78 |
| Software | 3,134 | 10,60 |
| Other intangible fixed assets | 4,326 | 18 |
| Retirement benefit asset | 8,072 | 9,02 |
| Deferred tax assets | 10,436 | 14,08 |
| Customers' liabilities for acceptances and guarantees | 22,917 | 20,28 |
| Allowance for loan losses | (20,984) | (21,17 |
| Allowance for investment loss | (203) | (|
| Total assets | 5,972,529 | 6,061,64 |
| Liabilities | | |
| Deposits | 5,046,924 | 5,024,23 |
| Negotiable certificates of deposit | 284,140 | 238,70 |
| Call money and bills sold | 3,903 | 2,30 |
| Cash collateral received for securities lent | | 150,59 |
| Borrowed money | 421,043 | 417,76 |
| Foreign exchanges | 35 | 3 |
| Other liabilities | 22,665 | 46,08 |
| Provision for bonuses | 1,350 | 1,08 |
| Provision for bonuses for directors (and other officers) | 30 | 4 |
| Retirement benefit liability | 130 | 13 |
| Provision for retirement benefits for directors (and other officers) | 6 | |
| Provision for stockshares | 382 | 46 |
| Provision for reimbursement of deposits | 258 | 15 |
| Deferred tax liabilities for land revaluation | 1,391 | 1,43 |
| Acceptances and guarantees | 22,917 | 20,28 |
| Total liabilities | 5,805,180 | 5,903,33 |

(Millions of yen)

| | As of March 31, 2024 | As of March 31, 2025 |
|---|----------------------|----------------------|
| Net assets | | |
| Share capital | 20,000 | 20,000 |
| Capital surplus | 28,151 | 28,151 |
| Retained earnings | 124,218 | 124,018 |
| Treasury shares | (608) | (608) |
| Total shareholders' equity | 171,761 | 171,561 |
| Valuation difference on available-for-sale securities | (8,070) | (17,326) |
| Deferred gains or losses on hedges | 240 | 1,244 |
| Revaluation reserve for land | 2,262 | 2,217 |
| Remeasurements of defined benefit plans | 1,154 | 606 |
| Total accumulated other comprehensive income | (4,412) | (13,257) |
| Total net assets | 167,348 | 158,303 |
| Total liabilities and net assets | 5,972,529 | 6,061,642 |

Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
|---|--|--|
| Ordinary income | 76,847 | 84,674 |
| Interest income | 41,399 | 47,434 |
| Interest on loans and discounts | 34,290 | 36,606 |
| Interest and dividends on securities | 6,092 | 6,791 |
| Interest on call loans and bills bought | 41 | 382 |
| Interest on deposits with banks | 965 | 3,642 |
| Other interest income | 10 | 10 |
| Fees and commissions | 13,338 | 12,649 |
| Other ordinary income | 1,877 | 205 |
| Other income | 20,230 | 24,384 |
| Recoveries of written off receivables | 74 | 40 |
| Other | 20,155 | 24,344 |
| Ordinary expenses | 72,753 | 82,242 |
| Interest expenses | 448 | 3,898 |
| Interest on deposits | 129 | 2,879 |
| Interest on negotiable certificates of deposit | 29 | 185 |
| Interest on call money and bills sold | 186 | 138 |
| Interest expenses on cash collateral received for securities lent | 4 | 254 |
| Interest on borrowings and rediscounts | 29 | 166 |
| Other interest expenses | 68 | 273 |
| Fees and commissions payments | 6,633 | 7,002 |
| Other ordinary expenses | 8,094 | 11,293 |
| General and administrative expenses | 41,878 | 45,047 |
| Other expenses | 15,698 | 15,000 |
| Provision of allowance for loan losses | 1,402 | 1,342 |
| Other | 14,295 | 13,658 |
| Ordinary profit | 4,094 | 2,432 |
| Extraordinary income | 47 | 1,204 |
| Gain on disposal of non-current assets | 47 | 34 |
| Gain on revision of retirement benefit plan | - | 1,169 |
| Extraordinary losses | 640 | 902 |
| Loss on disposal of non-current assets | 307 | 604 |
| Impairment losses | 333 | 298 |
| Profit before income taxes | 3,501 | 2,733 |
| Income taxes - current | 1,231 | 1,104 |
| Income taxes - deferred | (547) | 401 |
| Total income taxes | 683 | 1,506 |
| Profit | 2,817 | 1,227 |
| Profit attributable to owners of parent | 2,817 | 1,227 |

Consolidated Statements of Comprehensive Income

| | | (Millions of yen) |
|---|---|---|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Profit | 2,817 | 1,227 |
| Other comprehensive income | 1,703 | (8,841) |
| Valuation difference on available-for-sale securities | 1,078 | (9,255) |
| Deferred gains or losses on hedges | (798) | 1,003 |
| Revaluation reserve for land | - | (41) |
| Remeasurements of defined benefit plans, net of tax | 1,424 | (548) |
| Comprehensive income | 4,520 | (7,613) |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 4,520 | (7,613) |

Consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2024

| | | | | (1 | Millions of yen) | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------------|--|
| | | Shareholders' equity | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 20,000 | 48,263 | 122,927 | (651) | 190,539 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (1,541) | | (1,541) | |
| Profit attributable to owners of parent | | | 2,817 | | 2,817 | |
| Purchase of treasury shares | | | | (20,132) | (20,132) | |
| Disposal of treasury shares | | (0) | | 63 | 63 | |
| Cancellation of treasury shares | | (20,112) | | 20,112 | - | |
| Reversal of revaluation reserve for land | | | 15 | | 15 | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | - | (20,112) | 1,291 | 43 | (18,778) | |
| Balance at end of period | 20,000 | 28,151 | 124,218 | (608) | 171,761 | |

| Accumulated other comprehensive income | | | | | | |
|--|---------|---------------------------------------|-------|---|--|------------------|
| | | Deferred gains or losses on hedges | | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | (9,148) | 1,039 | 2,278 | (269) | (6,099) | 184,439 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (1,541) |
| Profit attributable to owners of parent | | | | | | 2,817 |
| Purchase of treasury shares | | | | | | (20,132) |
| Disposal of treasury shares | | | | | | 63 |
| Cancellation of treasury shares | | | | | | - |
| Reversal of revaluation reserve for land | | | | | | 15 |
| Net changes in items other than shareholders' equity | 1,078 | (798) | (15) | 1,424 | 1,687 | 1,687 |
| Total changes during period | 1,078 | (798) | (15) | 1,424 | 1,687 | (17,090) |
| Balance at end of period | (8,070) | 240 | 2,262 | 1,154 | (4,412) | 167,348 |

For the fiscal year ended March 31, 2025

| | | | | (1 | Millions of yen) |
|--|---------------|-----------------|--------------------|-----------------|----------------------------------|
| | | S | hareholders' equit | у | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 20,000 | 28,151 | 124,218 | (608) | 171,761 |
| Changes during period | | | | | |
| Dividends of surplus | | | (1,430) | | (1,430) |
| Profit attributable to owners of parent | | | 1,227 | | 1,227 |
| Purchase of treasury shares | | | | (20) | (20) |
| Disposal of treasury shares | | (0) | | 20 | 20 |
| Reversal of revaluation reserve for land | | | 3 | | 3 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | (0) | (199) | (0) | (199) |
| Balance at end of period | 20,000 | 28,151 | 124,018 | (608) | 171,561 |

| | Accumulated other comprehensive income | | | | | |
|--|--|---------------------------------------|------------------------------|---|--|------------------|
| | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Revaluation reserve for land | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | (8,070) | 240 | 2,262 | 1,154 | (4,412) | 167,348 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (1,430) |
| Profit attributable to owners of parent | | | | | | 1,227 |
| Purchase of treasury shares | | | | | | (20) |
| Disposal of treasury shares | | | | | | 20 |
| Reversal of revaluation reserve for land | | | | | | 3 |
| Net changes in items other than shareholders' equity | (9,255) | 1,003 | (44) | (548) | (8,844) | (8,844) |
| Total changes during period | (9,255) | 1,003 | (44) | (548) | (8,844) | (9,044) |
| Balance at end of period | (17,326) | 1,244 | 2,217 | 606 | (13,257) | 158,303 |

Consolidated Statements of Cash Flows

| | | (Millions of yen) |
|--|---|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Cash flows from operating activities | | |
| Profit before income taxes | 3,501 | 2,733 |
| Depreciation | 3,350 | 3,959 |
| Impairment losses | 333 | 298 |
| Increase (decrease) in allowance for loan losses | (591) | 193 |
| Increase (decrease) in allowance for investment loss | (31) | (200 |
| Increase (decrease) in provision for bonuses | (6) | (263 |
| Increase (decrease) in provision for bonuses for directors (and other officers) | 2 | 12 |
| Decrease (increase) in retirement benefit asset | (1,821) | (948 |
| Increase (decrease) in retirement benefit liability | 10 | 8 |
| Increase (decrease) in provision for retirement benefits for directors (and other officers) | 0 | ((|
| Increase (decrease) in provision for share awards | 36 | 84 |
| Increase (decrease) in provision for reimbursement of deposits | (97) | (99 |
| Increase (decrease) in provision for contingent loss | (0) | |
| Interest income | (41,399) | (47,434 |
| Interest expenses | 448 | 3,899 |
| Loss (gain) related to securities | 1,426 | 3,04 |
| Loss (gain) on money held in trust | 234 | (|
| Foreign exchange losses (gains) | (270) | (2 |
| Loss (gain) on disposal of non-current assets | 259 | 56 |
| Net decrease (increase) in trading securities | (15) | |
| Net decrease (increase) in loans and bills discounted | (60,144) | 326,81 |
| Net increase (decrease) in deposits | 22,549 | (22,69 |
| Net increase (decrease) in negotiable certificates of deposit | 60,682 | (45,43- |
| Net increase (decrease) in borrowed money (excluding subordinated borrowings) Net decrease (increase) in due from banks (excluding | (42,306) | (3,28) |
| due from Bank of Japan) | 1,615 | 1,724 |
| Net decrease (increase) in call loans | 35,223 | (1,03 |
| Net increase (decrease) in call money | (9,534) | (1,59 |
| Net increase (decrease) in cash collateral received for securities lent | (2,609) | 150,59 |
| Net decrease (increase) in foreign exchanges - assets | 4,344 | 50- |
| Net increase (decrease) in foreign exchanges - liabilities | (2) | : |
| Net decrease (increase) in lease receivables and investments in leases | (151) | 9 |
| Interest received | 40,199 | 43,68 |
| Interest paid | (398) | (3,15) |
| Other, net | (14,712) | 57,04 |
| Subtotal | 122 | 469,09 |
| Income taxes refund | 1,818 | 2,015 |
| Income taxes paid | (1,303) | (840 |
| Net cash provided by (used in) operating activities | 637 | 470,259 |

| | | (Millions of yen) |
|---|--|--|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Cash flows from investing activities | | |
| Purchase of securities | (169,254) | (446,289) |
| Proceeds from sale of securities | 128,102 | 157,376 |
| Proceeds from redemption of securities | 162,326 | 88,428 |
| Increase in money held in trust | (8,000) | - |
| Decrease in money held in trust | - | 17,767 |
| Purchase of tangible fixed assets | (4,235) | (2,035) |
| Proceeds from sale of tangible fixed assets | 180 | 186 |
| Purchase of intangible fixed assets | (4,793) | (5,984) |
| Net cash provided by (used in) investing activities | 104,325 | (190,550) |
| Cash flows from financing activities | | |
| Dividends paid | (1,541) | (1,430) |
| Purchase of treasury shares | (20,132) | (20) |
| Proceeds from sale of treasury shares | 2 | 14 |
| Repayments of lease liabilities | (377) | - |
| Net cash provided by (used in) financing activities | (22,049) | (1,436) |
| Effect of exchange rate change on cash and cash equivalents | 2 | (0) |
| Net increase (decrease) in cash and cash equivalents | 82,915 | 278,271 |
| Cash and cash equivalents at beginning of period | 1,118,529 | 1,201,445 |
| Cash and cash equivalents at end of period | 1,201,445 | 1,479,717 |

(Millions of yen)

Non-consolidated Financial Statements

Non-consolidated Balance Sheets

| | As of March 31, 2024 | As of March 31, 2025 | |
|--|----------------------|----------------------|--|
| Assets | | | |
| Current assets | | | |
| Cash and deposits | 1,206 | 2,656 | |
| Prepaid expenses | 0 | 0 | |
| Income taxes refund receivable | 1,522 | 17 | |
| Other | 266 | 244 | |
| Total current assets | 2,995 | 2,919 | |
| Non-current assets | | | |
| Intangible assets | | | |
| Trademark right | 0 | 0 | |
| Total intangible assets | 0 | 0 | |
| Investments and other assets | | | |
| Shares of subsidiaries and associates | 116,229 | 116,229 | |
| Deferred tax assets | 15 | 11 | |
| Total investments and other assets | 116,245 | 116,240 | |
| Total non-current assets | 116,246 | 116,241 | |
| Total assets | 119,242 | 119,161 | |
| Liabilities | | | |
| Current liabilities | | | |
| Accrued expenses | 8 | 5 | |
| Income taxes payable | 1 | 1 | |
| Provision for bonuses | 50 | 35 | |
| Provision for bonuses for directors (and other officers) | - | 7 | |
| Other | 48 | 50 | |
| Total current liabilities | 108 | 100 | |
| Non-current liabilities | | | |
| Long-term borrowings | 1,000 | 1,000 | |
| Long-term accounts payable - other | 722 | 692 | |
| Long-term deposits received | 82 | 87 | |
| Total non-current liabilities | 1,805 | 1,779 | |
| Total liabilities | 1,913 | 1,879 | |
| Net assets | | | |
| Shareholders' equity | | | |
| Share capital | 20,000 | 20,000 | |
| Capital surplus | | | |
| Legal capital surplus | 5,000 | 5,000 | |
| Other capital surplus | 90,532 | 90,532 | |
| Total capital surplus | 95,532 | 95,532 | |
| Retained earnings | | | |
| Other retained earnings | | | |
| Retained earnings brought forward | 2,680 | 2,608 | |
| Total retained earnings | 2,680 | 2,608 | |
| Treasury shares | (884) | (859) | |
| Total shareholders' equity | 117,328 | 117,281 | |
| Total net assets | 117,328 | 117,281 | |
| Total liabilities and net assets | 119,242 | 119,161 | |

Non-consolidated Statements of Income

| | | (Millions of yen) |
|---|---|---|
| | For the fiscal year ended March 31, 2024 | For the fiscal year ended March 31, 2025 |
| Operating revenue | | |
| Dividends from subsidiaries and associates | 2,462 | 2,100 |
| Commissions from subsidiaries and associates | 201 | 201 |
| Total operating revenue | 2,663 | 2,301 |
| Operating expenses | | |
| Selling, general and administrative expenses | 1,234 | 1,155 |
| Total operating expenses | 1,234 | 1,155 |
| Operating profit | 1,429 | 1,145 |
| Non-operating income | | |
| Miscellaneous income | 10 | 8 |
| Total non-operating income | 10 | 8 |
| Non-operating expenses | | |
| Interest expenses | 4 | 3 |
| Miscellaneous losses | 0 | 0 |
| Total non-operating expenses | 4 | 4 |
| Ordinary profit | 1,435 | 1,148 |
| Extraordinary income | | |
| Gain on sale of shares of subsidiaries and associates | 84 | - |
| Total extraordinary income | 84 | - |
| Profit before income taxes | 1,519 | 1,148 |
| Income taxes - current | (240) | (215) |
| Income taxes - deferred | (0) | 4 |
| Total income taxes | (240) | (210) |
| Profit | 1,760 | 1,358 |

Non-consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2024

| | | | | | (| Millions of yen) | |
|---------------------------------|----------------------|--------------------------|-----------------------|--------------------------|---|----------------------------|--|
| | Shareholders' equity | | | | | | |
| | | | Capital surplus | | Retained | earnings | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Other retained earnings Retained earnings brought forward | Total retained earnings | |
| Balance at beginning of period | 20,000 | 5,000 | 110,645 | 115,645 | 2,461 | 2,461 | |
| Changes during period | | | | | | | |
| Dividends of surplus | | | | | (1,541) | (1,541) | |
| Profit | | | | | 1,760 | 1,760 | |
| Purchase of treasury shares | | | | | | | |
| Disposal of treasury shares | | | (0) | (0) | | | |
| Cancellation of treasury shares | | | (20,112) | (20,112) | | | |
| Total changes during period | - | - | (20,112) | (20,112) | 218 | 218 | |
| Balance at end of period | 20,000 | 5,000 | 90,532 | 95,532 | 2,680 | 2,680 | |

| | Sharehold | | |
|-----------------------------------|-----------------|----------------------------------|------------------|
| | Treasury shares | Total shareholders' equity | Total net assets |
| Balance at beginning of period | (965) | 137,140 | 137,140 |
| Changes during period | | | |
| Dividends of surplus | | (1,541) | (1,541) |
| Profit | | 1,760 | 1,760 |
| Purchase of treasury shares | (20,132) | (20,132) | (20,132) |
| Disposal of treasury shares | 101 | 101 | 101 |
| Cancellation of treasury shares | 20,112 | | - |
| Total changes during period | 81 | (19,812) | (19,812) |
| Balance at end of period | (884) | 117,328 | 117,328 |

For the fiscal year ended March 31, 2025

| | Shareholders' equity | | | | | | |
|--------------------------------|----------------------|--------------------------|--------------------------|--------------------------|---|----------------------------|--|
| | | Capital surplus | | | Retained earnings | | |
| | Share capital | Legal capital surplus | Other capital surplus | Total capital surplus | Other retained earnings Retained earnings brought forward | Total retained earnings | |
| Balance at beginning of period | 20,000 | 5,000 | 90,532 | 95,532 | 2,680 | 2,680 | |
| Changes during period | | | | | | | |
| Dividends of surplus | | | | | (1,430) | (1,430) | |
| Profit | | | | | 1,358 | 1,358 | |
| Purchase of treasury shares | | | | | | | |
| Disposal of treasury shares | | | (0) | (0) | | | |
| Total changes during period | - | - | (0) | (0) | (71) | (71) | |
| Balance at end of period | 20,000 | 5,000 | 90,532 | 95,532 | 2,608 | 2,608 | |

| | Sharehold | | |
|-----------------------------------|-----------------|----------------------------------|------------------|
| | Treasury shares | Total shareholders' equity | Total net assets |
| Balance at beginning of period | (884) | 117,328 | 117,328 |
| Changes during period | | | |
| Dividends of surplus | | (1,430) | (1,430) |
| Profit | | 1,358 | 1,358 |
| Purchase of treasury shares | (20) | (20) | (20) |
| Disposal of treasury shares | 45 | 45 | 45 |
| Total changes during period | 24 | (47) | (47) |
| Balance at end of period | (859) | 117,281 | 117,281 |