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May 15, 2026

Company name: San ju San Financial Group, Inc.
Name of representative: Gotaro Michihiro, Representative Director and President
(Securities code: 7322; Tokyo Stock Exchange Prime Market, Nagoya Stock Exchange Premier Market)
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Notice Concerning Dividends of Surplus (Dividend Increase)

At the Board of Directors meeting held today, San ju San Financial Group, Inc. (the “Company”) resolved to distribute dividends of surplus with a record date of March 31, 2026, as described below.

This matter will be submitted for approval at the 8th Ordinary General Meeting of Shareholders scheduled for June 25, 2026.

1. Details of Dividends

	Determined amount	Most recent dividend forecast	Actual results for the previous fiscal year
Record date	March 31, 2026	Same as left	March 31, 2025
Dividend per share	¥80.00	¥64.00	¥63.00
Total amount of dividends	¥2,091 million	-	¥1,647 million
Effective date	June 26, 2026	-	June 23, 2025
Source of dividends	Retained earnings	-	Retained earnings

Note: The Company conducted a four-for-one share split of common shares effective April 1, 2026. The dividend per share is stated based on the amount before the share split.

2. Reason

In consideration of the Company’s shareholder return policy and financial results for the fiscal year ended March 31, 2026, the Company has decided to increase the year-end dividend by ¥16 per share, from ¥64 per share to ¥80. Consequently, the total annual dividend for the fiscal year ended March 31, 2026 will be ¥144 per share, resulting in a dividend payout ratio of 30.3%.

(Reference) Breakdown of annual dividends

Record date	Dividend per share		
	2nd quarter-end	Year-end	Annual
Fiscal year ended March 31, 2026	¥64.00	¥80.00	¥144.00
Fiscal year ended March 31, 2025	¥37.00	¥63.00	¥100.00

Note: The Company has conducted a four-for-one share split of common shares effective April 1, 2026. The dividend per share is stated based on the amount before the share split.

Shareholder Return Policy

The Company positions shareholder returns as one of its most important priorities. The Company's basic policy is to continue providing stable dividends while enhancing internal reserves to increase equity capital and ensuring a robust, long-term management foundation. Under this policy, the Company will return profits to shareholders by maintaining a stable dividend of ¥72 per share (before share split), while targeting a dividend payout ratio of approximately 30% of profit attributable to owners of parent.