November 7, 2025

Company name: San ju San Financial Group, Inc.
Name of representative: Gotaro Michihiro, Representative Director and President
(Securities code: 7322; Tokyo Stock Exchange Prime Market, Nagoya Stock Exchange Premier Market)
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# Notice Concerning Revision of Financial Targets in Third Medium-Term Management Plan

San ju San Financial Group, Inc. (Representative Director and President: Gotaro Michihiro) and its wholly owned subsidiary, San ju San Bank, Ltd. (Director and President: Gotaro Michihiro) (the "Companies") hereby announce that the Meeting of the Board of the Directors held today has resolved to revise financial targets upward in the Third Medium-Term Management Plan, which was announced on March 27, 2024. The details are described below.

## 1. Details of the revision

| Item | | [Original target] Target for FYE 3/2027 | [After revision] Target for FYE 3/2027 |
|---|---|---|---|
| ROE | FG (consolidated) | 5% or more | 6% or more |
| Profit | FG (consolidated) | 11.0 billion yen | 13.5 billion yen |
| Core OHR | Bank (non-consolidated) | Less than 67% | Less than 65% |
| Capital adequacy ratio | FG (consolidated) | Around 8.4% | Around 8.6% |

## 2. Reason for the revision

In light of the steady progress of the Medium-Term Management Plan, mainly due to the impact of policy interest rate hikes, the Companies have decided to revise the financial targets upward.