

News Release

TS TECH Co., Ltd.

Masanari Yasuda, Representative Director, President (Stock code: 7313, Tokyo Stock Exchange Prime Market)

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Notice concerning controlling shareholders, etc.

1. Trade names, etc. of parent companies, controlling shareholders (other than parent companies), or other affiliate companies or their parent companies

(as of March 31, 2025)

Name	Description	Percentage	e of voting rig (%)	ghts held	Financial instruments exchange, etc. where issued stock certificates	
		Directly held	Indirect subject	Total	are listed	
Honda Motor Co., Ltd.	Other affiliate	21.5	-	21.5	Tokyo Stock Exchange Prime Market New York Stock Exchange	

2. The Company's position within the group of companies of the parent company, etc. and other relationships between the Company and the parent company, etc.

Honda Motor Co., Ltd. is an Other affiliate that holds 21.5% of voting rights in the Company. Sales to the Honda Group account for 86.9% of TS TECH Group sales. (Sales for which the ultimate customer is a member of the Honda Group, including sales to Honda Group business partners, account for 89.8% of TS TECH Group sales.) While maintaining relations characterized by close cooperation with the Honda Group, the Company pursues the policy of managing its businesses under its own independent discretion. As such, it is regarded as independent and not subject to any business restrictions imposed by the Honda Group.

3. Matters concerning transactions with controlling shareholders, etc.

FY2025/3 (April 1, 2024 – March 31, 2025)

	, e.e.	Location	Capital or investment (million yen)	Business details or industry	Percentage of voting rights held by (in) the Company (%)	Relation- ship to interested party	Details of transactions	Transaction amount (million yen)	Account	Ending balance (million yen)
Other aff iliate (in cluding parent c ompany of other affiliate)	Honda Motor Co., Ltd.	Minato Ward, Tokyo	86,067	Manufa cture a nd sale of moto r vehicl es	(21.5)	supplies	Sale of Company product, etc.	62,673	Accounts receivabl e-trade	10,738

Transaction conditions, policy on deciding on transaction conditions, etc.

Transaction conditions on sale of Company products are determined through submittal of individual quotes and price negotiations.