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(Securities Code: 7291)

Date of sending by postal mail: June 10, 2025

Start date of measures for electronic provision: June 6, 2025

To Our Shareholders:

Takashi Tokita
President and Representative Director
NIHON PLAST CO., LTD.
3507-15 Yamamiya, Fujinomiya City,
Shizuoka

## **Notice of the 87th Annual General Meeting of Shareholders**

We hereby announce the 87th Annual General Meeting of Shareholders of NIHON PLAST CO., LTD. (the "Company"), which will be held as indicated below.

In convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of Reference Documents for the General Meeting of Shareholders (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the following websites. Please access one of the websites below by using the relevant internet address to review the information.

[The Company's website]

https://www.n-plast.co.jp/ (in Japanese)

(From the above website, select "IR Information," "IR library" and then "General Meeting of Shareholders.")

[Website where materials for General Meeting of Shareholders are posted] https://d.sokai.jp/7291/teiji/ (in Japanese)

Tokyo Stock Exchange (TSE) website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

(Access the TSE website using the internet address shown above, enter "NIHON PLAST" in "Issue name (company name)" or the Company's securities code "7291" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Click "Click here for access" in the "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting]" column under "Filed information available for public inspection.")

As an alternative to attending the meeting in person, you may exercise your voting rights by means of either of the following methods. Therefore, please review the Reference Documents for the Annual General Meeting of Shareholders and exercise your voting rights.

#### [In case of exercising your voting rights in writing (by mail)]

Please indicate your approval or disapproval for each of the proposals on the voting form and return the form so it will be received no later than Thursday, June 26, 2025, at 5:30 p.m. (JST).

## [In case of exercising your voting rights via the internet]

Please access the website for exercising voting rights (https://soukai.mizuho-tb.co.jp/) (in Japanese only) designated by the Company, and enter your approval or disapproval for each of the proposals in accordance with the instructions on the screen using the voting right exercise code and password indicated on the voting form sent out with this notice by Thursday, June 26, 2025, at 5:30 p.m. (JST).

**1. Date and Time:** Friday, June 27, 2025, at 10:00 a.m. (JST)

(Reception starts at 9:00 a.m. (JST))

2. Venue: KUJAKU-NO-MA, 2F, Hotel Grand Fuji

8-1 Heigaki Honcho, Fuji City, Shizuoka

#### 3. Purpose of the Meeting

#### Matters to be reported

- The Business Report and the Consolidated Financial Statements for the 87th fiscal year (from April 1, 2024 to March 31, 2025), and the results of the audits of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. The Non-consolidated Financial Statements for the 87th fiscal year (from April 1, 2024 to March 31, 2025)

#### Matters to be resolved

Proposal No. 1: Appropriation of SurplusProposal No. 2: Election of Seven Directors

**Proposal No. 3:** Payment of Bonuses to Directors

- When you attend the meeting, you are kindly requested to present the voting form at the reception.
- If revisions to the matters subject to electronic provision measures arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on each of the aforementioned websites.
- Paper-based documents stating matters subject to electronic provision measures will be delivered to shareholders who
  have made a request for the delivery of the paper-based documents; however, the following matters are excluded from
  the documents in accordance with laws and regulations and Article 17 of the Company's Articles of Incorporation:
  - "Systems to ensure appropriate operations and the operational status of the systems" and "Basic policies on the control of the Company" noted in the Business Report
  - "Consolidated Statements of Changes in Shareholders' Equity" and "Notes to Consolidated Financial Statements" of the Consolidated Financial Statements
  - "Non-consolidated Statements of Changes in Shareholders' Equity" and "Notes to Non-consolidated Financial Statements" of the Non-consolidated Financial Statements

Accordingly, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements included with this document are part of the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Financial Auditor and the Audit & Supervisory Board Members in preparing their respective Audit Reports.

## Reference Documents for the Annual General Meeting of Shareholders

### **Proposal No. 1:** Appropriation of Surplus

The Company views the return of profit to shareholders while securing internal reserves as required for future business prospects and strengthening the business structure to be an important management issue. Our basic policy is to work to improve profitability while continuing to provide stable dividends determined based on a comprehensive assessment of factors such as business performance and dividend payout ratio.

The Company proposes to pay the year-end dividend for the fiscal year under review as follows considering business performance in the fiscal year under review, future business development, etc.:

#### Year-end dividends

(1) Type of dividend property

To be paid in cash.

(2) Allotment of dividend property and the aggregate amount

Common share of the Company ¥7.5 per share Total amount ¥145,514,198

Combined with the interim dividend of \(\frac{\pmathbf{Y}}{7.5}\) per share already paid, the annual dividend will be \(\frac{\pmathbf{Y}}{15}\) per share.

(3) Effective date of dividends of surplus

June 30, 2025

## **Proposal No. 2:** Election of Seven Directors

The terms of office of all seven Directors will expire at the conclusion of this meeting.

Therefore, the Company proposes the election of seven Directors, including three External Directors.

The candidates for Directors are as follows:

Candidate No.	Name	Current position and responsibility in the Company	Attribute
1	Takashi Tokita	President and Representative Director	Re-election
2	Kazuhiro Watanabe	Managing Director, Control Division	Re-election
3	Takeshi Toyota	Managing Director overseeing North America Business, and President of Neaton Auto Products Manufacturing, Inc.	Re-election
4	Masaki Ueno	Director, Research & Development Division	Re-election
5	Junji Hasegawa	External Director	Re-election External Independent
6	Takafumi Hayashi	External Director	Re-election  External  Independent
7	Rika Sato	External Director	Re-election  External  Independent

Re-election: Candidate for Director to be re-elected

External: Candidate for External Director

<u>Independent</u>: Independent Officer based on the provisions of the relevant stock exchanges

Candidate No.	Name (Date of birth)	Career sumn and signific	Number of the Company's shares owned			
		Aug. 1990				
		June 2016	General Manager of Safety Systems Development Department of the Company	3,400		
		Jan. 2018	General Manager of Safety Systems Development Department and Advanced Development Department of the Company			
		June 2019	Executive Officer, Research & Development Division, and Safety Systems Development Department of the Company			
	T-11: T-1-4-	June 2020	Executive Officer, Research & Development Division, and Development Control Department of the Company			
1	Takashi Tokita (January 17, 1969) Re-election	June 2022	Director, Research & Development Division, and Development Control Department of the Company			
		Apr. 2023	Director, Research & Development Division of the Company			
		June 2024	President and Representative Director of the Company (current position)			
		Reasons for	nomination as candidate for Director			
		Executive Of development judges that h	rerseas since joining the Company. After he took of efficer in June 2019, he has been supervising the de-related departments. The Company nominates hie is suitably qualified as a Director of the Company perience and capabilities.	esign and m because it		
		Apr. 1984	Joined the Company			
	Kazuhiro Watanabe (November 11, 1960)	June 2008	General Manager attached to Management Planning Department, and Manager of IR Promotion Section of the Company			
		June 2014	General Manager of Internal Audit Department of the Company	5,300		
		June 2015	President of Nihon Plast (Zhongshan) Co., Ltd.			
		June 2017	Executive Officer overseeing China Business of the Company, and President of Nihon Plast (Zhongshan) Co., Ltd.			
2		June 2018	Director overseeing China Business of the Company, and President of Nihon Plast (Zhongshan) Co., Ltd.			
	Re-election	June 2020	Director, Control Division of the Company			
		June 2021	Managing Director, Control Division, and Finance & Accounting Department of the Company			
		Apr. 2022	Managing Director, Control Division of the Company (current position)			
		Reasons for nomination as candidate for Director				
		management an overseas s is suitably qu	tanabe has a track record of having carried out over in the area of management planning and internal subsidiary. The Company nominates him because halified as a Director of the Company based on sund capabilities.	auditing, and at it judges that he		

Candidate No.	Name (Date of birth)	Career sumn and signific	Number of the Company's shares owned					
		Apr. 1987	Joined the Company					
		June 2015	General Manager of Management Planning Department of the Company	1,900				
		June 2017	Executive Officer, Management Planning Department of the Company					
		June 2018	Executive Officer, Control Division, and Management Planning Department of the Company					
		Sep. 2018	Executive Officer, Control Division, and Management Planning Department, and Finance & Accounting Department of the Company					
		Apr. 2019	Executive Officer, Management Planning Division, and Control Division of the Company					
3	Takeshi Toyota (December 2, 1964)	June 2019	Director, Management Planning Division, Control Division, and GCR Promotion Office of the Company					
	Re-election	June 2020	Director, Management Planning Division, and GCR Promotion Office of the Company					
		June 2021	Director, Management Planning Division of the Company					
		Apr. 2023	Director overseeing North America Business of the Company, and President of Neaton Auto Products Manufacturing, Inc.					
		June 2023	Managing Director overseeing North America Business of the Company, and President of Neaton Auto Products Manufacturing, Inc. (current position)					
		Reasons for	Reasons for nomination as candidate for Director					
		Takeshi Toyota has a track record in business operations in the areas of purchasing, finance and accounting, and management planning. The Company nominates him because it judges that he is suitably qualified as a Director of the Company based on such extensive experience and capabilities.						
		Apr. 1991	Joined the Company					
	Masaki Ueno (August 2, 1969) Re-election	Jan. 2019	Fuji Plant Manager of the Company					
		June 2020	Executive Officer, Production Division, and Fuji Plant Manager of the Company					
		Apr. 2021	Executive Officer, Production Division, and Production Control Department of the Company	2,600				
4		June 2022	Director, Production Division of the Company					
		June 2024	Director, Research & Development Division of the Company (current position)					
			Reasons for nomination as candidate for Director					
		overseas sinc in June 2020 nominates hi	to has been engaged in the production business in Jace joining the Company. After he took office as Exp, he has been supervising the production department in because it judges that he is suitably qualified as sed on such extensive experience and capabilities	xecutive Officer ent. The Company s a Director of the				

Candidate No.	Name (Date of birth)	Career sumn	Number of the Company's shares owned			
		Apr. 1977	Joined Kokusai Denshin Denwa Co., Ltd. (currently KDDI CORPORATION)			
	Junji Hasegawa (October 8, 1953) Re-election External Independent Officer	Oct. 2006	Executive Officer and General Manager of Corporate Management Division of KDDI CORPORATION			
		Apr. 2009	Executive Officer and General Manager of Consumer Business Division of KDDI CORPORATION			
		Apr. 2010	Executive Officer and General Manager of Group Finance and Related Businesses Division of KDDI CORPORATION			
		Oct. 2011	Executive Officer and General Manager of Consumer Business Planning Division of KDDI CORPORATION	_		
5		Oct. 2013	Director, Executive Vice President, and General Manager of Corporate Control Unit of Jupiter Telecommunications Co., Ltd.			
		Apr. 2014	Managing Executive Officer of KDDI CORPORATION			
		Mar. 2018	Resigned			
		June 2020	External Director of the Company (current position)			
		Oct. 2020	Outside Director of beABLE CO., LTD. (current position)			
		Reasons for nomination as candidate for External Director and summary of expected roles				
		Junji Hasegawa has abundant knowledge of corporate management due to his wealth of experience in corporate management at other companies, and a high degree of insight. He is expected to utilize such knowledge to continue providing supervision, advice, and similar support in the execution of duties by Directors from a professional perspective, particularly on corporate management.				

Candidate No.	Name (Date of birth)	Career summand signification	Number of the Company's shares owned	
6	Takafumi Hayashi (October 27, 1966) Re-election External Independent Officer	Apr. 1995 Mar. 2005 July 2006 Aug. 2008 Oct. 2016 Oct. 2016 Jan. 2017 Oct. 2018 June 2020	Registered as a certified public accountant Opened Hayashi CPA Office Registered as a certified tax accountant Established Dalian Information Consulting Co., Ltd. Integrated Hayashi CPA Office into GRATIA Consulting Group Representative Partner of Hayashi CPA Office of GRATIA Consulting Group (current position) External Director of Japan Hospice Holdings Inc. (current position) Director of Kips Co., Ltd. (current position) External Director of the Company (current	_
		Reasons for nomination as candidate for External Director and summary of expected roles  Takafumi Hayashi is familiar with corporate accounting as a certified public accountant and a certified tax accountant and has sufficient knowledge of accounting and tax matters. He is expected to utilize such knowledge to continue providing supervision, advice, and similar support in the execution of duties by Directors from a professional perspective, particularly on corporate accounting. Although he has not been involved in the management of a company other than through his activities as an External Officer, the Company nominates him as External Director because it judges that he can appropriately perform his duties as an External Director for the above reasons.		

Candidate No.	Name (Date of birth)	Career sumn and signific	Number of the Company's shares owned			
		Apr. 1992	Registered as an attorney at law (Tokyo Bar Association)			
		Dec. 1998	Registered as an attorney at law in New York State			
		Jan. 2003	Partner of Asahi Koma Law Offices (current Nishimura & Asahi)			
		June 2007	Partner of Jones Day, foreign law joint enterprise			
		May 2015	Outside Audit & Supervisory Board Member of Dexerials Corporation			
		Jan. 2016	Partner of Ota and Sato Law Office			
	Rika Sato (August 15, 1962) Re-election External Independent Officer	July 2016	Auditor of Lubrizol Japan Limited (current position)	_		
		June 2018	Outside Director of CMK Corporation (current position)			
7		June 2019	Outside Director of Dexerials Corporation (current position)			
		July 2019	Representative of Sato & Partners (current position)			
		Nov. 2019	Examiner for bar and preliminary bar examination (in charge of the Code of Civil Procedure)			
		June 2022	External Director of the Company (current position)			
		Reasons for nomination as candidate for External Director and summary of expected roles				
		Rika Sato is familiar with legal affairs as an attorney at law and has suffic knowledge of corporate and overseas legal matters. She is expected to utilise such knowledge to provide supervision, advice, and similar support in the execution of duties by Directors from a professional perspective, particular corporate and overseas legal matters. Although she has not been involved management of a company other than through her activities as an Externat Officer, the Company nominates her as External Director because it judges she can appropriately perform her duties as an External Director for the areasons.				

Notes

- 1. There are no special interests between any of the candidates and the Company.
- 2. Junji Hasegawa, Takafumi Hayashi, and Rika Sato are candidates for External Directors.
- 3. Junji Hasegawa, Takafumi Hayashi, and Rika Sato are currently External Directors of the Company, and at the conclusion of this meeting, the tenure of Junji Hasegawa and Takafumi Hayashi will have been five years and the tenure of Rika Sato will have been three years.
- 4. The Company has submitted notification to the Tokyo Stock Exchange that Junji Hasegawa, Takafumi Hayashi, and Rika Sato have been appointed as Independent Officers as provided for by the aforementioned Exchange. If these three persons are re–elected, the Company will appoint them as Independent Officers again.
- 5. The Company has entered into an agreement with Junji Hasegawa, Takafumi Hayashi and Rika Sato to limit their liability for damages under Article 423, Paragraph 1 of the Companies Act, pursuant to the provisions of Article 427, Paragraph 1 of the same Act. According to the agreement, the limit of liability for damages shall be the minimum liability amount stipulated by Article 425, Paragraph 1 of the same Act. If these three persons are re–elected, the Company will continue this agreement with them.
- 6. The Company has entered into a Directors and Officers Liability Insurance (D&O Liability Insurance) Policy as stipulated in Article 430–3, Paragraph 1 of the Companies Act, with an insurance company to indemnify against damages (except for those falling under exemptions stipulated by the Insurance Policy) incurred by any of its Directors and Audit & Supervisory Board Members who have become liable for damages in the course of the execution of their duties. The Company bears all insurance premiums for the D&O Liability Insurance Policy. If any of the candidates is elected and serves as Director, each Director will become insured under the D&O Liability Insurance Policy. The term of the D&O Liability Insurance Policy is one year, to be renewed with the same terms by resolution of the Board of Directors before the expiration of the term.

# (Reference) Skill Matrix for Directors and Audit & Supervisory Board Members (Expected after the General Meeting of Shareholders held on June 27, 2025)

If Proposal No. 2 is approved as originally drafted, among the main skills such as expertise, knowledge, experience, and ability that the Directors and Audit & Supervisory Board Members to possess, the main items that the Company especially expects are as follows:

				Expertise and experience					
	Name	Current position in the Company	Attribute	Company management	Finance and accounting	Global	Research and development Technology Production	Compliance and governance	
1	Takashi Tokita	President and Representative Director		0		0	0		
2	Kazuhiro Watanabe	Managing Director		0	0	0		0	
3	Takeshi Toyota	Managing Director		0	0	0		0	
4	Masaki Ueno	Director				0	0		
5	Junji Hasegawa	External Director	[External] [Independent]	0	0				
6	Takafumi Hayashi	External Director	[External] [Independent]		0	0			
7	Rika Sato	External Director	[External] [Independent]			0		0	
8	Akihiko Mori	Audit & Supervisory Board Member (full time)		0	0	0		0	
9	Hiromi Ito	External Audit & Supervisory Board Member	[External] [Independent]	0	0				
10	Tetsuya Matsuda	External Audit & Supervisory Board Member	[External] [Independent]		0				

[External] External Officer [Independent] Independent Officer

(Note) The above is a list of skills expected to be demonstrated including expertise, knowledge, experience, and ability, and is not intended as a comprehensive list of skills possessed by each person.

## Proposal No. 3: Payment of Bonuses to Directors

Taking into comprehensive consideration the consolidated operating income, which reflects the inherent corporate results of sales activities, the business environment, and the amount of bonuses paid to employees, among other factors, the Company proposes to pay bonuses to four Directors in office as of the end of the current fiscal year, excluding External Directors, at a total amount of \$30.8 million.

In addition, the determination policy for the details of remuneration, etc. for each individual Director of the Company is as stated in the Business Report (in Japanese only).