

## Document and entity information

Mar 2026

Company information	
Company information	
FASF member mark	true
Document name	決算短信〔日本基準〕(連結)
Filing date	2026-05-14
Company name	TBK Co.,Ltd.
Securities code	7277
URL	https://www.tbk-jp.com/
Representative	
Title	代表取締役社長
Name	尾方 馨
Inquiries	
Title	広報・IR部ディレクター
Name	信藤 康之
Tel	042-739-1471
Other	
Date of general shareholders' meeting (as planned)	2026-06-26
Dividend payable date (as planned)	2026-06-29
Annual securities report filing date (as planned)	2026-06-25
Supplemental material of annual results	true
Way of getting	-
Convening briefing of annual results	true
Target audience	-
Note to fraction processing method	(百万円未満切捨て)
Stock exchange listings	
Tokyo	
Tokyo Prime	-
Tokyo Standard	true
Tokyo Growth	-
Tokyo PRO Market	-
Tokyo Others	-
Nagoya	
Nagoya Premire	-
Nagoya Main	-
Nagoya Next	-
Nagoya Others	-
Sapporo	
Sapporo	-
Sapporo Ambitious	-
Sapporo Others	-
Fukuoka	
Fukuoka	-
Fukuoka Q-Board	-
Fukuoka Others	-
Phoenix	
Japan Securities Dealers Association	-
Business category	
General Business	true
Specific Business	-
Fiscal Year End	2026-03-31

## Business Results-Operating results

(in millions of yens)

	Mar 2026	Mar 2025
Operating results		
Operating results		
Consolidated operating results		
Consolidated income statements information		
Net sales		
Net sales	54,756	54,415
% change	0.6	-4.0
Operating profit		
Operating profit	1,496	941
% change	59.0	4.2
Ordinary profit		
Ordinary profit	1,762	309
% change	470.1	-63.3
Profit attributable to owners of parent		
Profit attributable to owners of parent	138	-1,204
% change	-	-
Note to consolidated income statements information		
Comprehensive income		
Comprehensive income	2,665	15
Change in comprehensive income	-	-99.2
Other consolidated operating results		
Basic earnings per share (Yen)	4.71	-42.26
Diluted earnings per share (Yen)	-	-
Rate of return on equity (%)	0.5	-4.2
Ordinary profit to total assets ratio (%)	3.2	0.6
Operating profit to net sales ratio (%)	2.7	1.7
Note to consolidated operating results		
Investment profit (loss) on equity method	16	-481
Note to operating results	-	-

## Business Results-Financial positions

(in millions of yens)

	Mar 2026	Mar 2025
Financial positions		
Financial positions		
Consolidated financial positions		
Total assets	56,511	53,125
Net assets	32,384	29,112
Capital adequacy ratio (%)	55.5	53.2
Net assets per share (Yen)	987.18	991.52
Note to consolidated financial positions		
Owner's equity	31,359	28,249
Note to financial positions	-	-

## Business Results-Cash flows

(in millions of yens)

	Mar 2026	Mar 2025
Cash flows		
Cash flows		
Consolidated cash flows		
Cash flows from operating activities	4,001	3,894
Cash flows from investing activities	-1,647	-2,323
Cash flows from financing activities	492	-1,885
Cash and equivalents, end of period	7,344	4,123
Note to consolidated cash flows		
Note to cash flows	-	-

## Business Results-Note to business results

Mar 2026

Note to business results	
Note to business results	
Note to consolidated financial results	
Note to consolidated financial results	-

### Dividends

(in millions of yens)

	Mar 2027	Mar 2026	Mar 2025
Dividends			
Dividends			
Dividends			
Dividend per share (Yen)			
Dividend per share (Yen)			
First quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Second quarter			
Result		4.00	4.00
Forecast	4.00		
Upper	-		
Lower	-		
Third quarter			
Result		-	-
Forecast	-		
Upper	-		
Lower	-		
Year end			
Result		4.00	4.00
Forecast	4.00		
Upper	-		
Lower	-		
Annual			
Result		8.00	8.00
Forecast	8.00		
Upper	-		
Lower	-		
Total dividend paid			
Total dividend paid			
Annual			
Result		247	234
Payout ratio (consolidated)			
Payout ratio (%)			
Annual			
Result		178.3	-
Forecast	42.4		
Ratio of total amount of dividends to net assets (consolidated)			
Ratio of total amount of dividends to net assets (%)			
Annual			
Result		0.8	0.8
Note to dividends			
Note to dividends			
Annual		-	

### Forecasts

Forecasts		
Forecasts		
Title for forecasts		3 . 2027年3月期の 連結業績予想（2026 年4月1日～2027年 3月31日）
Preamble to consolidated forecasts		
Preamble to forecasts		-
Main table of consolidated forecasts		
Net sales		
Net sales		
Forecast		53,000
Upper		-
Lower		-
% change		
Forecast		-3.2
Upper		-
Lower		-
Operating profit		
Operating profit		
Forecast		1,100
Upper		-
Lower		-
% change		
Forecast		-26.5
Upper		-
Lower		-
Ordinary profit		
Ordinary profit		
Forecast		1,200
Upper		-
Lower		-
% change		
Forecast		-31.9
Upper		-
Lower		-
Profit attributable to owners of parent		
Profit attributable to owners of parent		
Forecast		600
Upper		-
Lower		-
% change		
Forecast		332.0
Upper		-
Lower		-
Basic earnings per share (Yen)		
Basic earnings per share (Yen)		
Forecast		18.89
Upper		-
Lower		-
Note to consolidated forecasts		
Note to forecasts		-

## Notes-Significant changes in the scope of consolidation during the period

(in millions of yens)

Mar 2026

Significant changes in the scope of consolidation during the period		
Significant changes in the scope of consolidation during the period		
Others		
Significant changes in the scope of consolidation during the period		
Significant changes in the scope of consolidation during the period		true

Number of subsidiaries newly consolidated	-
Name of subsidiaries newly consolidated	-
Number of subsidiaries excluded from consolidation	1
Name of subsidiaries excluded from consolidation	TBK America, Inc.
Note to significant changes in the scope of consolidation during the period	
Note to significant changes in the scope of consolidation during the period	-

## Notes-Changes in accounting policies and accounting estimates retrospective restatement

	Mar 2026
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies and accounting estimates, retrospective restatement	
Others	
Changes in accounting policies and accounting estimates, retrospective restatement	
Changes in accounting policies based on revisions of accounting standard	-
Changes in accounting policies other than ones based on revisions of accounting standard	-
Changes in accounting estimates	-
Retrospective restatement	-
Note to changes in accounting policies and accounting estimates, retrospective restatement	
Note to changes in accounting policies and accounting estimates, retrospective restatement	-

## Notes-Number of issued and outstanding shares common stock

	Mar 2026	Mar 2025
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares (common stock)		
Others		
Number of issued and outstanding shares (common stock)		
Number of issued and outstanding shares at the end of fiscal year (including treasury stock)	32,694,135	29,424,635
Number of treasury stock at the end of fiscal year	927,693	933,607
Average number of shares	29,508,055	28,489,973
Note to number of issued and outstanding shares (common stock)		
Note to number of issued and outstanding shares (common stock)	<p>(注) 1. 期末自己株式数には、株式給付信託 (BBT) が保有する当社株式 (2026年3月期 823,546株、2025年3月期 830,371株) が含まれております。2. 株式給付信託 (BBT) が保有する当社株式を、期中平均株式数の計算において控除する自己株式に含めております。(2026年3月期 825,135株、2025年3月期 831,904株)</p>	

## Business Results-Overview of nonconsolidated operating results

(in millions of yens)

	Mar 2026	Mar 2025
Non-consolidated operating results		

Non-consolidated operating results		
Non-consolidated operating results		
Non-consolidated income statements information		
Net sales		
Net sales	27,569	25,156
% change	9.6	-5.5
Operating profit		
Operating profit	-121	-405
% change	-	-
Ordinary profit		
Ordinary profit	675	199
% change	238.5	151.2
Profit		
Profit	77	-1,106
% change	-	-
Other non-consolidated operating results		
Basic earnings per share (Yen)	2.63	-38.84
Diluted earnings per share (Yen)	-	-
Note to non-consolidated operating results		
Note to operating results	-	-

## Business Results-Overview of nonconsolidated financial positions

(in millions of yens)

	Mar 2026	Mar 2025
Non-consolidated financial positions		
Non-consolidated financial positions		
Non-consolidated financial positions		
Total assets	29,384	27,336
Net assets	16,763	15,549
Capital adequacy ratio (%)	57.0	56.9
Net assets per share (Yen)	527.72	545.76
Note to non-consolidated financial positions		
Owner's equity	16,763	15,549
Note to financial positions	-	-

## Business Results-Note to overview of nonconsolidated business results

	Mar 2026
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to non-consolidated financial results	
Note to financial results	-

## Overview of nonconsolidated Forecasts

(in millions of yens)

	Mar 2027
Non-consolidated forecasts	
Non-consolidated forecasts	
Preamble to non-consolidated forecasts	
Preamble to forecasts	-
Note to non-consolidated forecasts	
Note to forecasts	-

This information is a summary of the earnings report. It does not contain all details included in the earnings report disclosed in Japanese.