

**Translation:** This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



February 13, 2026

To whom it may concern:

Company name	Yamaha Motor Co., Ltd.
Representative	Motofumi Shitara, President and Representative Director
(Code No.: 7272 TSE Prime Market)	
Contact	Keiichiro Makino, General Manager of Corporate Governance Division (Phone: 0538-32-1122)

### **Notice Regarding the Disposal of Treasury Shares as Performance-Linked Share Compensation with Restriction on Transfer**

We hereby announce that, based on the system of performance-linked share compensation with restriction on transfer (hereinafter referred to as “the System”) approved at the 87th Ordinary General Meeting of Shareholders held on March 23, 2022, we plan to dispose of treasury shares as share compensation this fiscal year.

At this time, the reasonably estimated total amount of payments for the disposal of treasury shares allocated to the Company's directors (excluding outside directors.), executive officers (excluding foreign executive officers.), and fellows under the System for the current fiscal year is 261,845,696 yen. (For reference, the total amount of payments for the disposal of treasury shares allocated to the Company's directors (excluding outside directors.), executive officers (excluding foreign executive officers.), and fellows under the System during the previous fiscal year was 292,216,960 yen.)

Details will be announced after they are decided at the Board of Directors meeting scheduled for March 25, 2026.