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Securities Code: 7271

June 4, 2026

Start date of measures for electronic provision: June 3, 2026

To our shareholders:

President & CEO Akitoshi Yasunaga
YASUNAGA CORPORATION
3860 Midorigaoka Naka-machi, Iga-shi, Mie

Notice of the 80th Annual General Meeting of Shareholders

The Company's 80th Annual General Meeting of Shareholders will be convened according to the following. In convening this General Meeting of Shareholders, the Company has taken the system for providing informational materials for the general meeting of shareholders in electronic format, and has posted the information on the following websites. Please access either of the websites to view the information.

The Company's website:

<https://www.fine-yasunaga.co.jp/ir/library.html> (in Japanese)

TSE Listed Company Search (jpx.co.jp):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

On the TSE website, enter the Company name "YASUNAGA" or securities code "7271," and click "Search," and then click "Basic Information" and select "Documents for public inspection/PR information" to view the information.

Website for posted informational materials for the general meeting of shareholders:

<https://d.sokai.jp/7271/teiji/> (in Japanese)

If you are unable to attend the meeting in person, you may exercise your voting rights via the Internet or in writing (by postal mail). Please consider the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:00 pm on Wednesday, June 24, 2026.

- 1. Date and Time:** Thursday, June 25, 2026 10:00 am (Reception to begin at 9:00 am) (JST)
- 2. Venue:** Yasunaga Corporation Headquarters, Koseikan Building, 2nd Floor Meeting Room
3860 Midorigaoka Naka-machi, Iga-shi, Mie

3. Purpose of the Meeting

Matters to be reported:

1. The 80th term (April 1, 2025 to March 31, 2026) business report, contents of Consolidated Financial Statements together with audit results of Consolidated Financial Statements by the financial auditor and Audit & Supervisory Committee
2. Contents of the Non-consolidated Financial Statements for the 80th term (April 1, 2025 to March 31, 2026)

Matters to be resolved:

- Proposal No. 1** Appropriation of Surplus
Proposal No. 2 Election of Three Directors (Excluding Audit & Supervisory Committee Members)

4. Matters Determined Concerning the Convocation (Information on Exercise of Voting Rights)

- (1) If you do not indicate your approval or disapproval for each proposal on the Voting Form when exercising your voting rights in writing (by postal mail), it shall be deemed that you indicated your approval.
- (2) If you exercise your voting rights more than once via the Internet, only the last vote shall be deemed effective.
- (3) If you exercise your voting rights in duplicate both via the Internet and in writing (by postal mail), the vote via the Internet shall be deemed effective, regardless of the date and time that the votes are received.

Shareholders attending the meeting

- When attending on the day of the event, submit the Voting Form at the reception desk of the venue. In addition, please bring this “Notice” to save resources.
- We will not distribute souvenirs or hold plant tours at this Annual General Meeting of Shareholders. Your understanding would be highly appreciated.

Items related to the General Meeting of Shareholders

- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company’s website, the TSE website, and the website for posted informational materials for the general meeting of shareholders.
- For this General Meeting of Shareholders, we have sent paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have made a request for delivery of such documents.

Among the items subject to measures for electronic provision, the “Company Systems and Policies” in the Business Report, the “Consolidated statements of changes in equity” and “Notes to consolidated financial statements” in the Consolidated Financial Statements, and the “Non-consolidated statements of changes in equity” and “Notes to non-consolidated financial statements” in the Non-consolidated Financial Statements are not included in the provided paper-based documents in accordance with the provisions of laws and regulations and the Company’s Articles of Incorporation.

Therefore, the consolidated financial statements and non-consolidated financial statements stated in those documents are part of the documents included in the scope of audits by the financial auditor when preparing the accounting audit report and the Audit & Supervisory Committee when preparing the audit report.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Appropriation of Surplus

The Company proposes that the appropriation of surplus for the current fiscal year be handled according to the following:

Items related to year-end dividends

Our basic policy is to continue providing stable dividends while endeavoring to strengthen our long-term management base. Therefore, regarding the appropriation of surplus, we will consider internal reserves for capital investment necessary for growth, and return of profits based on comprehensive decisions.

Based on the above policy, the Company proposes that year-end dividends be paid for the current fiscal year according to the following:

1. Type of dividend property

Cash

2. Allotment of dividend property to shareholders and its aggregate amount

¥16 per common share of the Company

Total payment: ¥164,853,280

Note: Including the interim dividend, the annual dividend will be ¥23 per share.

3. Effective date of dividends of surplus

June 26, 2026

Proposal No. 2 Election of Three Directors (Excluding Audit & Supervisory Committee Members)

The terms of office for all three Directors (excluding Audit & Supervisory Committee Members) will expire at the end of this general meeting. Therefore, the Company proposes the election of three Directors (excluding Audit & Supervisory Committee Members).

Regarding this proposal, the Audit & Supervisory Committee has determined that all candidates for Director are suitable.

Candidates for Director (excluding Audit & Supervisory Committee Members) are as follows:

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
1	Akitoshi Yasunaga (February 13, 1973)	<p>Oct. 1998 Joined the Company</p> <p>July 2001 Dispatched by the Company to Yasunaga Corp. America (General Manager)</p> <p>June 2005 Graduated from Northwestern Kellogg School of Management (Master of Business Administration)</p> <p>Sept. 2005 General Manager belonging to the Administrative Division of the Company</p> <p>July 2006 General Manager of Administrative Division President of Yasunaga Corp. America</p> <p>June 2007 Director, General Manager of Automotive Engine Parts Production Management Department, Business Headquarters of the Company</p> <p>Apr. 2008 Director, General Manager of Production Management Department, Automotive Engine Parts Division, Business Headquarters</p> <p>Feb. 2009 Director, Deputy General Manager of Automotive Engine Parts Division, Business Headquarters</p> <p>Apr. 2009 Director, Deputy General Manager of Automotive Engine Parts Division</p> <p>Jan. 2011 Director (Assistant to President)</p> <p>Apr. 2011 President & CEO (current position)</p>	359,600 shares
<p>Reasons for nomination as candidate for Director</p> <p>Akitoshi Yasunaga has been the President & CEO of the Company since 2011, and has experience and knowledge as management personnel related to global business management and administration/operation. It has been determined that he will be able to strengthen the management and corporate governance of the Group, and therefore has been nominated as a candidate for Director.</p>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
2	Taizo Horie (August 30, 1967)	<p>Apr. 1992 Joined the Company</p> <p>Mar. 2017 President of P.T. YASUNAGA INDONESIA</p> <p>Sept. 2020 Deputy General Manager of Automotive Engine Parts Division and General Manager of Management Division of the Company</p> <p>Apr. 2021 General Manager of Automotive Engine Parts Division and General Manager of Management Division</p> <p>June 2021 Director, General Manager of Automotive Engine Parts Division and General Manager of Management Division</p> <p>Apr. 2023 Director, General Manager of Automotive Engine Parts Division and General Manager of Management Division In charge of Overseas (North America, Indonesia, Thailand)</p> <p>Feb. 2024 Director, General Manager of Business Unit Division and General Manager of Management Division and Engine Parts Division and General Manager of Production Management Department In charge of Overseas (North America, Indonesia, Thailand)</p> <p>Apr. 2024 Director, General Manager of Business Unit Division and General Manager of Management Division and Engine Parts Division In charge of Overseas (North America, Indonesia, Thailand)</p> <p>Apr. 2025 Director, General Manager of Business Unit Division and General Manager of Management Division In charge of Overseas (North America, Indonesia, Thailand, China)</p> <p>June 2025 Managing Director, General Manager of Business Unit Division and General Manager of Management Division In charge of Overseas (North America, Indonesia, Thailand, China)</p> <p>Dec. 2025 Managing Director, General Manager of Business Unit Division In charge of Overseas (North America, Indonesia, Thailand, China) (current position)</p>	3,317 shares
<p>Reasons for nomination as candidate for Director</p> <p>Taizo Horie has experience and achievements as a person in charge of the Engine Parts Division, and has abundant knowledge including company management experience at overseas subsidiaries. It has been determined that he will be able to improve the product quality of the Group and strengthen global management. Therefore, he has been nominated as a candidate for Director.</p>			

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
3	Isao Ichiyanagi (October 19, 1972)	<p>Apr. 1994 Joined the Company</p> <p>June 2013 Director Supervising Production Technology of YASUNAGA AIR PUMP INC.</p> <p>Apr. 2017 Managing Director</p> <p>Apr. 2019 President & CEO</p> <p>Apr. 2020 Director of YASUNAGA Clean-tec CORP.</p> <p>Jan. 2021 President & CEO</p> <p>June 2024 Director, in charge of Group management strategy and environmental equipment business of the Company</p> <p>Feb. 2025 Director, in charge of Technology Headquarters and in charge of environmental equipment business (current position)</p>	—
<p>Reasons for nomination as candidate for Director</p> <p>Isao Ichiyanagi has been the President & CEO of YASUNAGA AIR PUMP INC. and YASUNAGA Clean-tec CORP., major subsidiaries of the Company (environmental equipment business), and possesses extensive experience and knowledge as management personnel. It was determined that he will be able to further develop new businesses in the Group and establish our business models, and to strengthen profitability and increase our market share to realize sustainable growth. Therefore, he has been nominated as a candidate for Director.</p>			

- Notes:
1. There is no special interest between any of the candidates and the Company.
 2. The Company will enter into a directors and officers liability insurance policy as stipulated in Article 430-3, Paragraph (1) of the Companies Act with an insurance company. The insurance policy will cover damages that the insured may incur in carrying out their duties or due to a claim related to relevant responsibilities. If the proposal is approved as originally proposed, each candidate will be included as the insured persons of the insurance contract. In addition, the Company plans to renew the contract with the same details at the next renewal.