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Securities Code: 7271

June 5, 2025

Start date of measures for electronic provision: June 4, 2025

To our shareholders:

President & CEO Akitoshi Yasunaga  
**YASUNAGA CORPORATION**  
3860 Midorigaoka Naka-machi, Iga-shi, Mie

## Notice of the 79th Annual General Meeting of Shareholders

The Company's 79th Annual General Meeting of Shareholders will be convened according to the following. In convening this General Meeting of Shareholders, the Company has taken the system for providing informational materials for the general meeting of shareholders in electronic format, and has posted the information on the following websites. Please access either of the websites to view the information.

The Company's website:

<https://www.fine-yasunaga.co.jp/ir/library.html> (in Japanese)

TSE Listed Company Search (jpx.co.jp):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show> (in Japanese)

On the TSE website, enter the Company name "YASUNAGA" or securities code "7271," and click "Search," and then click "Basic Information" and select "Documents for public inspection/PR information" to view the information.

Website for posted informational materials for the general meeting of shareholders:

<https://d.sokai.jp/7271/teiji/> (in Japanese)

If you are unable to attend the meeting in person, you may exercise your voting rights via the Internet or in writing (by postal mail). Please consider the Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:00 pm on Wednesday, June 25, 2025.

- 1. Date and Time:** Thursday, June 26, 2025 10:00 am (Reception to begin at 9:00 am) (JST)
- 2. Venue:** Yasunaga Corporation Headquarters, Koseikan Building, 2nd Floor Meeting Room  
3860 Midorigaoka Naka-machi, Iga-shi, Mie

### 3. Purpose of the Meeting

#### Matters to be reported:

1. The 79th term (April 1, 2024 to March 31, 2025) business report, contents of Consolidated Financial Statements together with audit results of Consolidated Financial Statements by the financial auditor and Audit & Supervisory Committee
2. Contents of the Non-consolidated Financial Statements for the 79th term (April 1, 2024 to March 31, 2025)

#### Matters to be resolved:

- |                       |   |
|-----------------------|---|
| <b>Proposal No. 1</b> | Appropriation of Surplus  |
| <b>Proposal No. 2</b> | Election of Three Directors (Excluding Audit & Supervisory Committee Members) |
| <b>Proposal No. 3</b> | Election of Three Directors Who Are Audit & Supervisory Committee Members     |
| <b>Proposal No. 4</b> | Payment of Retirement Benefits for Retiring Director                          |

### 4. Matters Determined Concerning the Convocation (Information on Exercise of Voting Rights)

- (1) If you do not indicate your approval or disapproval for each proposal on the Voting Form when exercising your voting rights in writing (by postal mail), it shall be deemed that you indicated your approval.
- (2) If you exercise your voting rights more than once via the Internet, only the last vote shall be deemed effective.
- (3) If you exercise your voting rights in duplicate both via the Internet and in writing (by postal mail), the vote via the Internet shall be deemed effective, regardless of the date and time that the votes are received.

#### Shareholders attending the meeting

- When attending on the day of the event, submit the Voting Form at the reception desk of the venue. In addition, please bring this “Notice” to save resources.
- We will not distribute souvenirs or hold plant tours at this Annual General Meeting of Shareholders. Your understanding would be highly appreciated.

#### Items related to the General Meeting of Shareholders

- If revisions to the items subject to measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company’s website, the TSE website, and the website for posted informational materials for the general meeting of shareholders.
- For this General Meeting of Shareholders, we have sent paper-based documents stating the items subject to measures for electronic provision to all shareholders, regardless of whether or not they have made a request for delivery of such documents.

Among the items subject to measures for electronic provision, the “notes to consolidated financial statements” and “notes to non-consolidated financial statements” are not included in the provided paper-based documents in accordance with the provisions of laws and regulations and the Company’s Articles of Incorporation.

Therefore, the consolidated financial statements and non-consolidated financial statements stated in those documents are part of the documents included in the scope of audits by the financial auditor when preparing the accounting audit report and the Audit & Supervisory Committee when preparing the audit report.

## Reference Documents for the General Meeting of Shareholders

### Proposals and Reference Information

#### Proposal No. 1      Appropriation of Surplus

The Company proposes that the appropriation of surplus for the current fiscal year be handled according to the following:

Items related to year-end dividends

Our basic policy is to continue providing stable dividends while endeavoring to strengthen our long-term management base. Therefore, regarding the appropriation of surplus, we will consider internal reserves for capital investment necessary for growth, and return of profits based on comprehensive decisions.

Based on the above policy, the Company proposes that year-end dividends be paid for the current fiscal year according to the following:

1. Type of dividend property

Cash

2. Allotment of dividend property to shareholders and its aggregate amount

¥8 per common share of the Company

Total payment: ¥82,426,640

Note: Including the interim dividend, the annual dividend will be ¥13 per share.

3. Effective date of dividends of surplus

June 27, 2025

**Proposal No. 2** Election of Three Directors (Excluding Audit & Supervisory Committee Members)

The terms of office for all four Directors (excluding Audit & Supervisory Committee Members) will expire at the end of this general meeting. Therefore, the Company proposes the election of three Directors (excluding Audit & Supervisory Committee Members).

Regarding this proposal, the Audit & Supervisory Committee has determined that all candidates for Director are suitable.

Candidates for Director (excluding Audit & Supervisory Committee Members) are as follows:

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
1	Akitoshi Yasunaga (February 13, 1973)	<p>Oct. 1998      Joined the Company</p> <p>July 2001      Dispatched by the Company to Yasunaga Corp. America (General Manager)</p> <p>June 2005      Graduated from Northwestern Kellogg School of Management (Master of Business Administration)</p> <p>Sept. 2005      General Manager belonging to the Administrative Division of the Company</p> <p>July 2006      General Manager of Administrative Division President of Yasunaga Corp. America</p> <p>June 2007      Director, General Manager of Automotive Engine Parts Production Management Department, Business Headquarters of the Company</p> <p>Apr. 2008      Director, General Manager of Production Management Department, Automotive Engine Parts Division, Business Headquarters</p> <p>Feb. 2009      Director, Deputy General Manager of Automotive Engine Parts Division, Business Headquarters</p> <p>Apr. 2009      Director, Deputy General Manager of Automotive Engine Parts Division</p> <p>Jan. 2011      Director (Assistant to President)</p> <p>Apr. 2011      President &amp; CEO (current position)</p>	359,680 shares
	<p>Reasons for nomination as candidate for Director</p> <p>Akitoshi Yasunaga has been the President &amp; CEO of the Company since 2011, and has experience and knowledge as management personnel related to global business management and administration/operation. It has been determined that he will be able to strengthen the management and corporate governance of the Group, and therefore has been nominated as a candidate for Director.</p>		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company’s shares owned
2	Taizo Horie (August 30, 1967)	Apr. 1992	Joined the Company	3,317 shares
		Mar. 2017	President of P.T. YASUNAGA INDONESIA	
		Sept. 2020	Deputy General Manager of Automotive Engine Parts Division and General Manager of Management Division of the Company	
		Apr. 2021	General Manager of Automotive Engine Parts Division and General Manager of Management Division	
		June 2021	Director, General Manager of Automotive Engine Parts Division and General Manager of Management Division	
		Apr. 2023	Director, General Manager of Automotive Engine Parts Division and General Manager of Management Division In charge of Overseas (North America, Indonesia, Thailand)	
		Feb. 2024	Director, General Manager of Business Unit Division and General Manager of Management Division and Engine Parts Division and General Manager of Production Management Department In charge of Overseas (North America, Indonesia, Thailand)	
		Apr. 2024	Director, General Manager of Business Unit Division and General Manager of Management Division and Engine Parts Division In charge of Overseas (North America, Indonesia, Thailand)	
		Apr. 2025	Director, General Manager of Business Unit Division and General Manager of Management Division In charge of Overseas (North America, Indonesia, Thailand, China) (current position)	
		Reasons for nomination as candidate for Director Taizo Horie has experience and achievements as a person in charge of the Engine Parts Division, and has abundant knowledge including company management experience at overseas subsidiaries. It has been determined that he will be able to improve the product quality of the Group and strengthen global management. Therefore, he has been nominated as a candidate for Director.		

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
3	Isao Ichiyanagi (October 19, 1972)	<p>Apr. 1994      Joined the Company</p> <p>June 2013      Director Supervising Production Technology of YASUNAGA AIR PUMP INC.</p> <p>Apr. 2017      Managing Director</p> <p>Apr. 2019      President &amp; CEO</p> <p>Apr. 2020      Director of YASUNAGA Clean-tec CORP.</p> <p>Jan. 2021      President &amp; CEO</p> <p>June 2024      Director, in charge of Group management strategy and environmental equipment business of the Company</p> <p>Feb. 2025      Director, in charge of Technology Headquarters and in charge of environmental equipment business (current position)</p>	—
<p>Reasons for nomination as candidate for Director</p> <p>Isao Ichiyanagi has been the President &amp; CEO of YASUNAGA AIR PUMP INC. and YASUNAGA Clean-tec CORP., major subsidiaries of the Company (environmental equipment business), and possesses extensive experience and knowledge as management personnel. It was determined that he will be able to further develop new businesses in the Group and establish our business models, and to strengthen profitability and increase our market share to realize sustainable growth. Therefore, he has been nominated as a candidate for Director.</p>			

- Notes:
1. There is no special interest between any of the candidates and the Company.
  2. The Company will enter into a directors and officers liability insurance policy as stipulated in Article 430-3, Paragraph (1) of the Companies Act with an insurance company. The insurance policy will cover damages that the insured may incur in carrying out their duties or due to a claim related to relevant responsibilities. If the proposal is approved as originally proposed, each candidate will be included as the insured persons of the insurance contract. In addition, the Company plans to renew the contract with the same details at the next renewal.

**Proposal No. 3** Election of Three Directors Who Are Audit & Supervisory Committee Members

The terms of office for all three Directors who are Audit & Supervisory Committee Members will expire at the end of this general meeting. Therefore, the Company proposes the election of three Directors who are Audit & Supervisory Committee Members.

Regarding this proposal, the consent of the Audit & Supervisory Committee has been obtained in advance.

Candidates for Directors who are Audit & Supervisory Committee Members are as follows:

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
1	Takashi Shoji (May 20, 1963)	<p>Oct. 1987 Registered as trainee accountant Joined Asahi Shinwa Accounting Co., Ltd. (Currently KPMG AZSA LLC)</p> <p>Mar. 1991 Registered as certified public accountant</p> <p>Sept. 1995 Opened Shoji Certified Public Accountant Office (current position)</p> <p>July 1997 Representative employee of Global Audit Corporation</p> <p>June 1998 Audit &amp; Supervisory Board Member of USJ LLC</p> <p>June 2003 Audit &amp; Supervisory Board Member of the Company</p> <p>Mar. 2011 Representative Director of Shoji Kikaku Co., Ltd. (current position)</p> <p>June 2015 Director (Audit &amp; Supervisory Committee Member) of the Company (current position)</p> <p>June 2015 Outside Audit &amp; Supervisory Board Member of Sankyo Seiko Co., Ltd. (current position)</p>	4,100 shares
<p>Reasons for nomination as candidate for External Director and expected roles</p> <p>Takashi Shoji is nominated as an External Director so that he can utilize his specialized knowledge and abundant experience as a certified public accountant and tax accountant for the management of the Company. After his appointment, the Company expects him to strengthen overall management supervision functions and governance of the Group by making appropriate suggestions from an independent perspective based on his specialized knowledge.</p> <p>His term of office as an External Director (Audit &amp; Supervisory Committee Member) will be ten years as of the end of this general meeting. In addition, his term of office as an External Audit &amp; Supervisory Board Member will be 12 years.</p>			





Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
3 *	Yoshifumi Kosaka (August 9, 1958)	<p>Apr. 1981      Joined Toyota Motor Co., Ltd. (currently Toyota Motor Corporation)</p> <p>Jan. 2004      General Manager of No. 1 Machinery Department, Kamigo Plant</p> <p>June 2005      General Manager of Engine Production Engineering Department</p> <p>Jan. 2013      Administrative Officer / Project Senior Chief of Production Engineering Department of Aisan Industry Co., Ltd.</p> <p>June 2013      Executive Officer</p> <p>June 2015      Member of the Board, Managing Executive Officer</p> <p>June 2018      Member of the Board, Senior Managing Executive Officer</p> <p>June 2020      Director and President of TK Carburettor Co., Ltd.</p> <p>June 2024      Executive Advisor</p>	—
<p>Reasons for nomination as candidate for External Director and expected roles</p> <p>Yoshifumi Kosaka is nominated as an External Director so that he can utilize his abundant experience and knowledge related to production technology, etc., as well as his achievements and skills cultivated as a manager of domestic engine parts manufacturers, for the management of the Company. After his appointment, the Company expects him to strengthen the functions of the Board of Directors by supervising the duties of executive officers, etc., from an independent perspective based on his experience and achievements.</p>			

- Notes:
1. There is no special interest between any of the candidates and the Company.
  2. The “\*” mark indicates new candidate for Director who is Audit & Supervisory Committee Member.
  3. Takashi Shoji, Taku Yamamoto, and Yoshifumi Kosaka are candidates for External Director. Pursuant to the provision in Article 427, Paragraph (1) of the Companies Act, the Company has entered into an agreement with Takashi Shoji and Taku Yamamoto to limit their liability for damages under Article 423, Paragraph (1) of the same Act. The maximum amount of liability for damages under this agreement is the minimum liability amount provided for under laws and regulations. If the election of candidates is approved as originally proposed, the Company plans to continue the respective agreements with both Takashi Shoji and Taku Yamamoto, and will conclude the aforementioned contract for limitation of liability with Yoshifumi Kosaka.
  4. The Company will enter into a directors and officers liability insurance policy as stipulated in Article 430-3, Paragraph (1) of the Companies Act with an insurance company. The insurance policy will cover damages that the insured may incur in carrying out their duties or due to a claim related to relevant responsibilities. If the proposal is approved as originally proposed, each candidate will be included as the insured persons of the insurance contract. In addition, the Company plans to renew the contract with the same details at the next renewal.
  5. The Company has submitted notification to the Tokyo Stock Exchange that Takashi Shoji and Taku Yamamoto have been designated as independent officers as provided for by the aforementioned exchange. If the proposal is approved as originally proposed, the Company plans to submit notification of the designation of Takashi Shoji, Taku Yamamoto, and Yoshifumi Kosaka as independent officers.

**Proposal No. 4**      Payment of Retirement Benefits for Retiring Director

The term of office for Managing Director Hisahiro Kotani will expire as of the end of this general meeting, and he will retire. Therefore, in accordance with the standards prescribed by the Company, we propose that he be presented with commensurate retirement benefits within an appropriate range as a reward for his work during his tenure.

The Company requests the Board of Directors to determine the specific amount, timing, and method of payment.

The following is the biography of the retiring Director.

Name	Career summary	
Hisahiro Kotani	June 2014	Director of the Company
	June 2018	Managing Director (Current position)