

Note: This document has been translated from the Japanese original for reference purposes only.  
In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

## Consolidated Financial Results for the Three Months Ended June 30, 2025 (Under IFRS)



August 7, 2025

Company name : SUBARU CORPORATION  
 Listing : Tokyo Stock Exchange  
 Securities code : 7270  
 URL : <https://www.subaru.co.jp/en/ir/>  
 Representative : Atsushi Osaki, Representative Director, President and CEO  
 Inquiries : Masayuki Miyamoto, General Manager of Investor Relations Department  
 Telephone : +81-3-6447-8825  
 Scheduled date to commence dividend payments : -  
 Preparation of supplementary material on financial results : Yes  
 Holding of financial results briefing : Yes (for investment analysts and institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit for the period		Profit for the period attributable to owners of parent		Total comprehensive income	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	1,214,104	11.2	76,399	(16.2)	78,464	(27.4)	54,863	(34.7)	54,849	(34.7)	28,635	(79.0)
June 30, 2024	1,092,134	0.9	91,126	7.9	108,026	(6.4)	84,020	15.6	84,007	14.7	136,468	(12.8)

	Profit for the period per share attributable to owners of parent, basic	Profit for the period per share attributable to owners of parent, diluted
Three months ended	Yen	Yen
June 30, 2025	75.03	75.02
June 30, 2024	112.14	112.14

#### (2) Consolidated financial position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
June 30, 2025	5,022,016	2,695,336	2,694,131	53.6
March 31, 2025	5,088,246	2,715,708	2,714,517	53.3

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	48.00	—	67.00	115.00
Fiscal year ending March 31, 2026	—				
Fiscal year ending March 31, 2026 (Forecast)		57.00	—	58.00	115.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit for the year attributable to owners of parent		Profit for the year per share attributable to owners of parent, basic
Fiscal year ending March 31, 2026 (Forecast)	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	4,580,000	(2.3)	200,000	(50.7)	230,000	(48.7)	160,000	(52.7)	218.87

Note: Revisions to the forecast of consolidated results most recently announced: Yes

#### \* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Excluded: 10 companies

AOMORI SUBARU MOTORS CO., SANIN SUBARU INC and 8 other sales subsidiaries in Japan

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS : None

(ii) Changes in accounting policies due to other reasons : None

(iii) Changes in accounting estimates : None

(3) Number of issued shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury stock)

As of June 30, 2025	733,057,473 shares
As of March 31, 2025	733,057,473 shares

(ii) Number of treasury stock at the end of the period

As of June 30, 2025	2,023,606 shares
As of March 31, 2025	2,023,478 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2025	731,033,934 shares
Three months ended June 30, 2024	749,100,809 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

The performance projections were based on the information available as of the date when this document was released. Therefore, actual results may differ considerably due to various factors that might occur in the future.

## Index of the attachments

<b>1. Qualitative information on quarterly financial results.....</b>	<b>2</b>
(1) Explanation about operating performance.....	2
(2) Explanation about financial position.....	3
(3) Explanation about cash flows.....	4
(4) Explanation about future forecasts such as projections for the current fiscal year.....	4
<b>2. Condensed quarterly consolidated financial statements.....</b>	<b>5</b>
(1) Condensed quarterly consolidated statement of financial position.....	5
(2) Condensed quarterly consolidated statement of income and condensed quarterly consolidated statement of comprehensive income.....	7
Condensed quarterly consolidated statement of income.....	7
Condensed quarterly consolidated statement of comprehensive income.....	8
(3) Condensed quarterly consolidated statement of changes in equity.....	9
(4) Condensed quarterly consolidated statement of cash flows.....	11
(5) Notes to condensed quarterly consolidated financial statements.....	12
(Notes on premise of going concern) .....	12
(Segment information) .....	12
(Significant subsequent event) .....	13

# 1. Qualitative information on quarterly financial results

## (1) Explanation about operating performance

Revenue for the three months ended June 30, 2025 increased by 122.0 billion yen (11.2%) year on year to 1,214.1 billion yen due to increase in unit sales and other factors, despite the negative impact of foreign exchange fluctuations.

Operating profit decreased by 14.7 billion yen (16.2%) year on year to 76.4 billion yen, owing to the impact of additional tariffs in the U.S., increases in research and development expenses, and rising prices for raw materials, in addition to the reasons given above. Profit before tax fell by 29.6 billion yen (27.4%) year on year to 78.5 billion yen, while profit for the period attributable to owners of parent declined by 29.2 billion yen (34.7%) year on year to 54.8 billion yen.

(In Japanese yen in million except for profit margin and percentage change from the previous year)

	Revenue	Operating profit	Profit before tax	Profit for the period attributable to owners of parent	Foreign exchange rate
		Margin	Margin	Margin	
FYE2026 1st Quarter	1,214,104	76,399 6.3	78,464 6.5	54,849 4.5	¥146/US\$
FYE2025 1st Quarter	1,092,134	91,126 8.3	108,026 9.9	84,007 7.7	¥153/US\$
Change	121,970	(14,727)	(29,562)	(29,158)	
Percentage Change	11.2	(16.2)	(27.4)	(34.7)	

Results for the three months ended June 30, 2025 by business segment are as described below.

(In Japanese yen in million except for profit margin and percentage change from the previous year)

	Revenue				Segment Profit			
	FYE2025 1st Quarter	FYE2026 1st Quarter	Change	Percentage Change	FYE2025 1st Quarter	FYE2026 1st Quarter	Change	Percentage Change
Automobile	1,064,849	1,183,943	119,094	11.2	91,876	74,095	(17,781)	(19.4)
Aerospace	26,052	28,801	2,749	10.6	(2,632)	342	2,974	—
Other	1,233	1,360	127	10.3	1,559	1,849	290	18.6
Adjustments	—	—	—	—	323	113	(210)	(65.0)
Total	1,092,134	1,214,104	121,970	11.2	91,126	76,399	(14,727)	(16.2)

Notes:1. Revenue is the revenue from external customers.

2. Adjustment to segment profit refers to the elimination of intersegment transactions.

3. Other segment includes real estate leasing business, etc.

### (i) Automobile Division

Domestic unit sales for the three months ended June 30, 2025 increased by 1,000 units (3.2%) year on year to 24,000 units. Overseas unit sales in our mainstay market of the United States increased from the previous fiscal year by 31,000 units (16.6%) to 220,000 units, owing to strong sales of Forester and Crosstrek. As a result of the above, combined domestic and overseas unit sales increased by 32,000 units (15.1%) year on year to 244,000 units.

Revenue increased by 119.1 billion yen (11.2%) year on year to 1,183.9 billion yen due primarily to an increase in unit sales, despite the negative revenue impact of foreign exchange fluctuations and other factors. Segment profit decreased year on year by 17.8 billion yen (19.4%) to 74.1 billion yen, owing to the impact of additional tariffs in the U.S., increases in research and development expenses, and rising prices for raw materials, in addition to the reasons given above.

Unit sales for the three months ended June 30, 2025 by region are as described below.

(Units in thousands and percentage change from the previous year)

	FYE2025 1st Quarter	FYE2026 1st Quarter	Change	Percentage Change
<b>Total in Japan</b>	<b>23</b>	<b>24</b>	<b>1</b>	<b>3.2</b>
Passenger cars	20	20	(0)	(1.3)
Minicars	3	4	1	39.0
<b>Total Overseas</b>	<b>189</b>	<b>220</b>	<b>31</b>	<b>16.6</b>
North America	165	190	25	15.0
Europe	6	5	(0)	(8.5)
Australia	9	15	5	56.2
China	0	1	0	58.6
Other regions	8	9	1	16.6
<b>Total</b>	<b>212</b>	<b>244</b>	<b>32</b>	<b>15.1</b>

(ii) Aerospace Division

Revenue rose 2.7 billion yen (10.6%) year on year to 28.8 billion yen owing primarily to increases in the number of center wing boxes delivered in the commercial business. Segment profit amounted to 0.3 billion yen, an increase of 3.0 billion yen year on year.

(iii) Other Businesses

Revenue increased by 0.1 billion yen (10.3%) year on year to 1.4 billion yen. Segment profit rose by 0.3 billion yen (18.6%) year on year to 1.8 billion yen.

## (2) Explanation about financial position

(i) Assets

Total assets at the end of June 2025 stood at 5,022.0 billion yen, a decrease of 66.2 billion yen compared to the end of the previous fiscal year. The key factors include: 1) a decrease of 31.9 billion yen in cash and cash equivalents due to dividend payments and the like; 2) a decrease in trade and other receivables of 16.8 billion yen owing mainly to a decline in accounts receivable-trade; and 3) a decrease of 9.1 billion yen in inventories caused by the impact of foreign exchange and the like.

(ii) Liabilities

Total liabilities decreased by 45.9 billion yen from the end of the previous fiscal year to 2,326.7 billion yen. The key factors include: 1) a decrease of 19.3 billion yen in income taxes payable; 2) a decrease in trade and other payables of 13.4 billion yen owing mainly to a decline in accounts payable and the like; 3) a decrease of 9.3 billion yen in other non-current liabilities caused by the impact of foreign exchange and the like.

(iii) Equity

Total equity decreased by 20.4 billion yen from the end of the previous fiscal year to 2,695.3 billion yen. The key factors include: 1) a decrease of 26.2 billion yen in other components of equity due to a decrease in foreign currency translation adjustments; 2) an increase of 5.8 billion yen in retained earnings resulting from posting of profit for the period and payment of dividends.

### (3) Explanation about cash flows

Cash and cash equivalents at the end of the three months ended June 30, 2025 totaled 909.5 billion yen.

#### (i) Net cash provided by (used in) operating activities

Net cash provided by (used in) operating activities increased by 147.2 billion yen (same period a year earlier: an increase of 40.0 billion yen). The key factors include: 1) 78.5 billion yen in profit before tax; 2) 56.4 billion yen in depreciation and amortization; and 3) 36.7 billion yen in income taxes paid.

#### (ii) Net cash provided by (used in) investing activities

Net cash provided by (used in) investing activities decreased by 102.0 billion yen (same period a year earlier: a decrease of 74.5 billion yen). The key factors include: 1) expenditures totaling 64.6 billion yen as a result of purchase of property, plant and equipment; 2) 16.4 billion yen in purchase of intangible assets and expenditure on internally generated intangible assets; and 3) a net increase of 11.4 billion yen in time deposits.

#### (iii) Net cash provided by (used in) financing activities

Net cash provided by (used in) financing activities declined by 66.5 billion yen (same period a year earlier: a decrease of 87.9 billion yen). The key factors include: 1) 48.2 billion yen in dividends paid to owners of the parent; and 2) 9.8 billion yen in repayments of lease liabilities.

### (4) Explanation about future forecast such as projections for the current fiscal year

(Forecast for consolidated results for the fiscal year ending March 31, 2026)

Despite the deterioration in the business environment resulting primarily from additional tariffs in the U.S., and production constraints caused by construction work in preparation for in-house BEV production, we will strive to improve sales mix, reduce costs, and minimize the impact of lower volumes through both production and sales.

The Company projects its consolidated financial performance as follows: 1) revenue of 4,580.0 billion yen; 2) operating income of 200.0 billion yen; 3) profit before tax of 230.0 billion yen; and 4) profit for the year attributable to owners of parent of 160.0 billion yen.

Exchange rates assumed for forecast of full-year consolidated earnings are 145 yen per US dollar (previous fiscal year: 152 yen).

(In Japanese yen in million except for profit margin and percentage change from the previous year)

	Revenue	Operating profit	Profit before tax	Profit for the year attributable to owners of parent	Foreign exchange rate
		Margin	Margin	Margin	
FYE2026 (Forecast)	4,580,000	200,000 4.4	230,000 5.0	160,000 3.5	¥145/US\$
FYE2025	4,685,763	405,308 8.6	448,507 9.6	338,062 7.2	¥152/US\$
Change	(105,763)	(205,308)	(218,507)	(178,062)	
Percentage Change	(2.3)	(50.7)	(48.7)	(52.7)	

## 2. Condensed quarterly consolidated financial statements

### (1) Condensed quarterly consolidated statement of financial position

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and cash equivalents	941,460	909,513
Trade and other receivables	411,723	394,962
Inventories	667,391	658,289
Income taxes receivable	17,633	18,781
Other financial assets	1,019,469	1,014,703
Other current assets	133,372	136,223
Subtotal	3,191,048	3,132,471
Assets held for sale	172	86
Total current assets	3,191,220	3,132,557
Non-current assets		
Property, plant and equipment	1,061,846	1,074,393
Intangible assets and goodwill	316,535	313,544
Investment property	21,742	21,789
Investments accounted for using equity method	5,410	5,649
Other financial assets	145,386	140,393
Other non-current assets	243,444	238,727
Deferred tax assets	102,663	94,964
Total non-current assets	1,897,026	1,889,459
Total assets	5,088,246	5,022,016

(Unit: Millions of yen)

	As of March 31, 2025	As of June 30, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	425,778	412,366
Financing liabilities	47,000	56,000
Other financial liabilities	56,747	56,575
Income taxes payable	51,829	32,550
Provisions	194,287	200,227
Other current liabilities	486,822	486,455
Total current liabilities	1,262,463	1,244,173
Non-current liabilities		
Financing liabilities	352,500	335,000
Other financial liabilities	105,263	100,093
Employee benefits	66,661	66,263
Provisions	184,038	188,917
Other non-current liabilities	401,473	392,197
Deferred tax liabilities	140	37
Total non-current liabilities	1,110,075	1,082,507
Total Liabilities	2,372,538	2,326,680
Equity		
Equity attributable to owners of parent		
Capital stock	153,795	153,795
Capital surplus	160,430	160,430
Treasury stock	(4,649)	(4,650)
Retained earnings	2,106,478	2,112,321
Other components of equity	298,463	272,235
Total equity attributable to owners of parent	2,714,517	2,694,131
Non-controlling interests	1,191	1,205
Total equity	2,715,708	2,695,336
Total liabilities and equity	5,088,246	5,022,016

**(2) Condensed quarterly consolidated statement of income and condensed quarterly consolidated statement of comprehensive income**

**Condensed quarterly consolidated statement of income**

(Unit: Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Revenue	1,092,134	1,214,104
Cost of sales	(874,405)	(998,329)
Gross profit	217,729	215,775
Selling, general and administrative expenses	(100,935)	(102,386)
Research and development expenses	(24,238)	(35,567)
Other income	1,591	1,991
Other expenses	(3,041)	(3,477)
Share of profit of investments accounted for using equity method	20	63
Operating profit	91,126	76,399
Finance income	32,385	20,153
Finance costs	(15,485)	(18,088)
Profit before tax	108,026	78,464
Income tax expense	(24,006)	(23,601)
Profit for the period	84,020	54,863
Profit for the period attributable to		
Owners of parent	84,007	54,849
Non-controlling interests	13	14
Profit for the period	84,020	54,863
Profit for the period per share attributable to owners of parent		
Basic (yen)	112.14	75.03
Diluted (yen)	112.14	75.02

## Condensed quarterly consolidated statement of comprehensive income

(Unit: Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit for the period	84,020	54,863
Other comprehensive income (after deduction of tax)		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	—	—
Net changes in revaluation of capital financial assets measured at fair value through other comprehensive income	(12,669)	(607)
Share of other comprehensive income of investments accounted for using equity method	81	(5)
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	65,205	(26,418)
Net changes in revaluation of liability financial assets measured at fair value through other comprehensive income	(519)	728
Share of other comprehensive income of investments accounted for using equity method	350	74
Other comprehensive income (after deduction of tax) total	52,448	(26,228)
Comprehensive income	136,468	28,635
Comprehensive income attributable to		
Owners of parent	136,455	28,621
Non-controlling interests	13	14
Comprehensive income	136,468	28,635

**(3) Condensed quarterly consolidated statement of changes in equity**  
**Three months ended June 30, 2024**

(Unit: Millions of yen)

	Equity attributable to owners of parent						Non-controlling interests	Total capital
	Capital stock	Capital surplus	Treasury stock	Retained earnings	Other components of equity	Total		
Balance at the beginning of the year	153,795	160,031	(4,616)	1,906,933	347,061	2,563,204	2,190	2,565,394
Comprehensive income								
Profit for the period	—	—	—	84,007	—	84,007	13	84,020
Other comprehensive income (after deduction of tax)	—	—	—	—	52,448	52,448	—	52,448
Comprehensive income total	—	—	—	84,007	52,448	136,455	13	136,468
Transfer to retained earnings	—	—	—	(12)	12	—	—	—
Transactions with owners								
Dividends paid	—	—	—	(43,627)	—	(43,627)	—	(43,627)
Purchase of treasury stock	—	—	(24,154)	—	—	(24,154)	—	(24,154)
Total transactions with owners	—	—	(24,154)	(43,627)	—	(67,781)	—	(67,781)
Balance at the end of the period	153,795	160,031	(28,770)	1,947,301	399,521	2,631,878	2,203	2,634,081

**Three months ended June 30, 2025**

(Unit: Millions of yen)

	Equity attributable to owners of parent						Non-controlling interests	Total capital
	Capital stock	Capital surplus	Treasury stock	Retained earnings	Other components of equity	Total		
Balance at the beginning of the year	153,795	160,430	(4,649)	2,106,478	298,463	2,714,517	1,191	2,715,708
Comprehensive income								
Profit for the period	—	—	—	54,849	—	54,849	14	54,863
Other comprehensive income (after deduction of tax)	—	—	—	—	(26,228)	(26,228)	—	(26,228)
Comprehensive income total	—	—	—	54,849	(26,228)	28,621	14	28,635
Transfer to retained earnings	—	—	—	—	—	—	—	—
Transactions with owners								
Dividends paid	—	—	—	(49,006)	—	(49,006)	—	(49,006)
Purchase of treasury stock	—	—	(1)	—	—	(1)	—	(1)
Total transactions with owners	—	—	(1)	(49,006)	—	(49,007)	—	(49,007)
Balance at the end of the period	153,795	160,430	(4,650)	2,112,321	272,235	2,694,131	1,205	2,695,336

**(4) Condensed quarterly consolidated statement of cash flows**

(Unit: Millions of yen)

	Three months ended June 30, 2024	Three months ended June 30, 2025
Net cash provided by (used in) operating activities		
Profit before tax	108,026	78,464
Depreciation and amortization	56,529	56,398
Share of loss (profit) of investments accounted for using equity method	(20)	(63)
Finance income	(32,385)	(20,153)
Finance costs	15,485	18,088
Decrease (increase) in trade and other receivables	8,979	15,674
Decrease (increase) in inventories	(23,233)	(3,809)
Increase (decrease) in trade and other payables	(18,737)	19,230
Increase (decrease) in provisions and employee benefits	25,666	12,754
Others	(22,664)	(8,997)
Subtotal	117,646	167,586
Interest received	12,076	14,968
Dividends received	2,702	2,702
Interest paid	(947)	(1,324)
Income taxes paid	(91,521)	(36,717)
<b>Net cash provided by (used in) operating activities</b>	<b>39,956</b>	<b>147,215</b>
Net cash provided by (used in) investing activities		
Net decrease (increase) in time deposits	(18,682)	(11,414)
Purchase of property, plant and equipment	(30,616)	(66,024)
Proceeds from sale of property, plant and equipment	153	1,414
Purchase of intangible assets and expenditure on internally generated intangible assets	(19,008)	(16,367)
Purchase of securities	(30,074)	(28,716)
Proceeds from sale of securities	22,088	22,352
Payments of loans receivable	(43,415)	(43,060)
Collection of loans receivable	46,475	41,235
Others	(1,462)	(1,392)
<b>Net cash provided by (used in) investing activities</b>	<b>(74,541)</b>	<b>(101,972)</b>
Net cash provided by (used in) financing activities		
Repayments of long-term borrowings	(18,000)	(21,000)
Proceeds from long-term borrowings	9,000	12,500
Repayments of lease liabilities	(11,851)	(9,834)
Purchase of treasury stock	(24,154)	(1)
Dividends paid to owners of parent	(42,938)	(48,211)
Others	(4)	—
<b>Net cash provided by (used in) financing activities</b>	<b>(87,947)</b>	<b>(66,546)</b>
Effect of exchange rate changes on cash and cash equivalents	29,405	(10,644)
Net increase (decrease) in cash and cash equivalents	(93,127)	(31,947)
Cash and cash equivalents at beginning of period	1,048,000	941,460
<b>Cash and cash equivalents at end of period</b>	<b>954,873</b>	<b>909,513</b>

## (5) Note to condensed quarterly consolidated financial statements

### (Note on premise of going concern)

Three months ended June 30, 2025

Not applicable.

### (Segment information)

Information on revenue, profit or loss, and other significant items by segment

Segment information by business type of the Company and its consolidated subsidiaries during the three months ended June 30, 2024 and the three months ended June 30, 2025 is as follows.

#### Three months ended June 30, 2024

	(Unit: Millions of yen)					
	Automobile	Aerospace	Subtotal	Others	Adjustment	Consolidated
Revenue						
(1) Outside customers	1,064,849	26,052	1,090,901	1,233	—	1,092,134
(2) Inter-segment	677	—	677	5,293	(5,970)	—
Total revenue	1,065,526	26,052	1,091,578	6,526	(5,970)	1,092,134
Share of profit of investments accounted for using equity method	18	—	18	2	—	20
Operating profit (loss)	91,876	(2,632)	89,244	1,559	323	91,126
Finance income						32,385
Finance costs						(15,485)
Profit before tax						108,026

#### Three months ended June 30, 2025

	(Unit: Millions of yen)					
	Automobile	Aerospace	Subtotal	Others	Adjustment	Consolidated
Revenue						
(1) Outside customers	1,183,943	28,801	1,212,744	1,360	—	1,214,104
(2) Inter-segment	455	—	455	5,611	(6,066)	—
Total revenue	1,184,398	28,801	1,213,199	6,971	(6,066)	1,214,104
Share of profit (loss) of investments accounted for using equity method	64	—	64	(1)	—	63
Operating profit	74,095	342	74,437	1,849	113	76,399
Finance income						20,153
Finance costs						(18,088)
Profit before tax						78,464

Note: The method of calculating operating profit (loss) for each segment is consistent with the method of calculating operating profit (loss) in the condensed quarterly consolidated statement of income, and does not include financial income, financial costs, and income tax expense. In addition, operating expenses that cannot be charged directly to each segment are allocated to each segment based on the most reasonable allocation criteria.

## (Significant subsequent event)

### Acquisition and cancellation of the Company's treasury stock

The Company resolved, at a meeting of its Board of Directors held on August 7, 2025, the matters concerning the acquisition of treasury stock pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, Paragraph 3 and the matters concerning the cancellation of treasury stock in accordance with Article 178 of the Act.

#### 1. Reason for conducting acquisition and cancellation of treasury stock

The Company positions dividends as the basic way of providing returns to shareholders and aims to deliver progressive dividend payments by setting the DOE rate (rate of dividends to equity attributable to owners of parent) at 3.5%. As a guideline for the level of shareholder returns, the Company sets a total return ratio of 40% or higher as a guideline for the level of shareholder returns. If its dividend amount is below a total return ratio of 40%, the Company will address the situation mainly through share repurchases.

At the time of financial results release for the fiscal year ended March 31, 2025, the Company withheld a decision on whether to repurchase treasury stock. As US-Japan tariff negotiations have resulted in a certain degree of consensus, we have reconsidered the repurchases and resolved to repurchase treasury stock of up to 50 billion yen, in line with total return ratio of 40%. The Company will cancel all of the repurchased treasury stock.

#### 2. Details of the share acquisition

- |   |  |
|---|--|
| (1) Type of stock to be acquired:   | Company's common stock                               |
| (2) Total number of shares to be acquired:  | 20.84 million shares (upper limit)                   |
| Ratio of total number of issued shares<br>(excluding treasury stock):                               | 2.8%   |
| (3) Total share acquisition cost:   | 50,000 million yen (upper limit)                     |
| (4) Acquisition period:   | From August 8, 2025 to December 23, 2025 (Estimated) |
| (5) Acquisition method:   | Purchase on Tokyo Stock Exchange                     |
| Market purchases based on a discretionary trading contract regarding acquisition of treasury stock. |  |

#### 3. Details of the share cancellation

- |   |  |
|---|--|
| (1) Type of stock to be cancelled:          | Company's common stock   |
| (2) Total number of shares to be cancelled: | 20.84 million shares<br>(All treasury stock acquired pursuant to 2. above) |
| (3) Scheduled date of the cancellation:     | January 20, 2026   |