



February 26, 2026

To whom it may concern:

Company Name: PACIFIC INDUSTRIAL CO., LTD.  
Name of Representative: Tetsushi Ogawa, President and Representative Director  
(Securities code: 7250; Prime Market of the Tokyo Stock  
Exchange, Premier Market of the Nagoya Stock  
Exchange)  
Contact Person: Satoshi Watanabe, Senior General Manager of Accounting  
Department  
(TEL 0584-93-0117)

### Notice Concerning Cancellation of Treasury Shares

PACIFIC INDUSTRIAL CO., LTD. (the “Company”) hereby announces that at the board of directors meeting dated today, it was resolved to cancel treasury shares of the Company pursuant to Article 178 of the Companies Act.

This cancellation of treasury shares is subject to the proposal for the share consolidation, which will come into effect on April 15, 2026, set forth in the Company’s press release “Notice of Share Consolidation, Abolition of the Provision of Share Units and Partial Amendment to the Articles of Incorporation” released today being approved as originally proposed at the extraordinary shareholders’ meeting of the Company scheduled to be held on March 24, 2026.

1. Class of shares to be cancelled  
Common shares of the Company
2. Number of shares to be cancelled  
3,639,785 Shares (Percentage of total issued shares (including treasury shares) before cancellation: 5.94%)  
(NOTE) Figures are rounded to the third decimal place.
3. Scheduled date of the cancellation  
April 14, 2026

(Reference)

The total number of issued shares of the Company after the cancellation will be 57,673,111 shares. Note that the number of shares to be cancelled above is equivalent to all of the treasury shares owned by the Company as of February 3, 2026.

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