

Translation

Notice: This document is a translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

December 26, 2025

Company: PRESS KOGYO CO., LTD
(URL: <https://www.presskogyo.co.jp>)
Representative: Yuki Shimizu,
President & CEO
(Stock code: 7246; Tokyo Stock Exchange, Prime Market)
Contact: Takanori Sasaoka,
Executive Officer and General Manager,
General Affairs Dept.
TEL: 044-276-3901

Notice Concerning Dissolution of the Company's Consolidated Subsidiary

PRESS KOGYO CO., LTD (the "Company") hereby announces that it has resolved to dissolve PK MANUFACTURING (SUZHOU) CO., LTD., a consolidated subsidiary of the Company, as detailed below.

1. Reason for the dissolution

PK MANUFACTURING (SUZHOU) CO., LTD., a consolidated subsidiary of the Company, has been engaging in the business of manufacturing construction machinery parts in China. However, from the standpoint of improving business efficiency of the Press Kogyo Group's operations in China in light of the future business environment, the Company has resolved to dissolve that subsidiary.

2. Overview of subsidiary to be dissolved

(1)	Name	PK MANUFACTURING (SUZHOU) CO., LTD.
(2)	Location	No101, Wang Mi Road, Suzhou New District, Suzhou, Jiangsu, China
(3)	Name and job title of representative	Koshi Fujimoto, Representative Director
(4)	Description of business	Construction Machinery-Related Business
(5)	Share capital	13,100 thousand U.S. dollars
(6)	Date of establishment	11 October, 2010
(7)	Major shareholders and ownership ratios	PRESS KOGYO CO., LTD (the Company) 100%
(8)	Relationship between the parties	
	Capital relationship	The subsidiary is a wholly owned subsidiary of the Company
	Personnel relationship	The subsidiary's representative is an executive officer of the Company
	Business relationship	The Company provides technological assistance and the subsidiary manufactures and sells the Company's products.
	Related party relationship	The subsidiary is a consolidated subsidiary of the Company, thereby falling under the category of a related party.

(9) Operating results and financial positions of the subsidiary for the last three years (Millions of yen)			
As of / Fiscal year ended	December 31, 2022	December 31, 2023	December 31, 2024
Net assets	695	609	446
Operating profit	(84)	(93)	(83)
Ordinary profit	(85)	(98)	(83)
Profit	(683)	(187)	(83)
Net assets	998	859	849
Total assets	1,160	961	933

3. Date of dissolution

(1) Date of dissolution resolution at the meeting of the Company's Board of Directors: December 26, 2025

(2) Date of dissolution of the subsidiary: December 26, 2025

(3) Completion of liquidation: December 2028 (scheduled)

* The Company will proceed with fulfilling the necessary procedures as required by the local laws and regulations.

4. Future outlook

The impact of this dissolution on the consolidated financial results of the Company as a result of this dissolution is currently under examination. However, the Company believes that the impact on the full-year consolidated financial results forecast for the fiscal year ending March 31, 2026 announced on November 11, 2025 will be negligible.