



# **FY2025 Second Quarter Consolidated Financial Results**

**November 13, 2025**

**Daido Metal Co., Ltd.**

**[TSE Prime Market, NSE Premier Market]**

**Code:7245**

Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only.  
In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

# Overview <Actual>

Unit: JPY Million



	Actual		Year-on-year comparison	
	2024/9	2025/9	Amount	%
Net sales	68,432	67,596	- 835	- 1.2%
Operating profit Operating margin	2,708 4.0%	3,891 5.8%	1,183 1.8pt	43.7%
Ordinary profit Ordinary income margin	2,620 3.8%	3,315 4.9%	694 1.1pt	26.5%
Profit attributable to owners of parent Net profit margin	528 0.8%	1,682 2.5%	1,153 1.7pt	218.4%
Return on Equity (ROE) *1	1.5%	4.6%	3.1pt	—
Net assets to total assets	36.9%	37.2%	0.3pt	—
Net interest bearing debt	34,573	37,084	2,510	7.3%
Exchange rate (USD)	161.07	144.81	Exchange rate is TTM rate as of June 30.	
Exchange rate (EUR)	172.33	169.66		

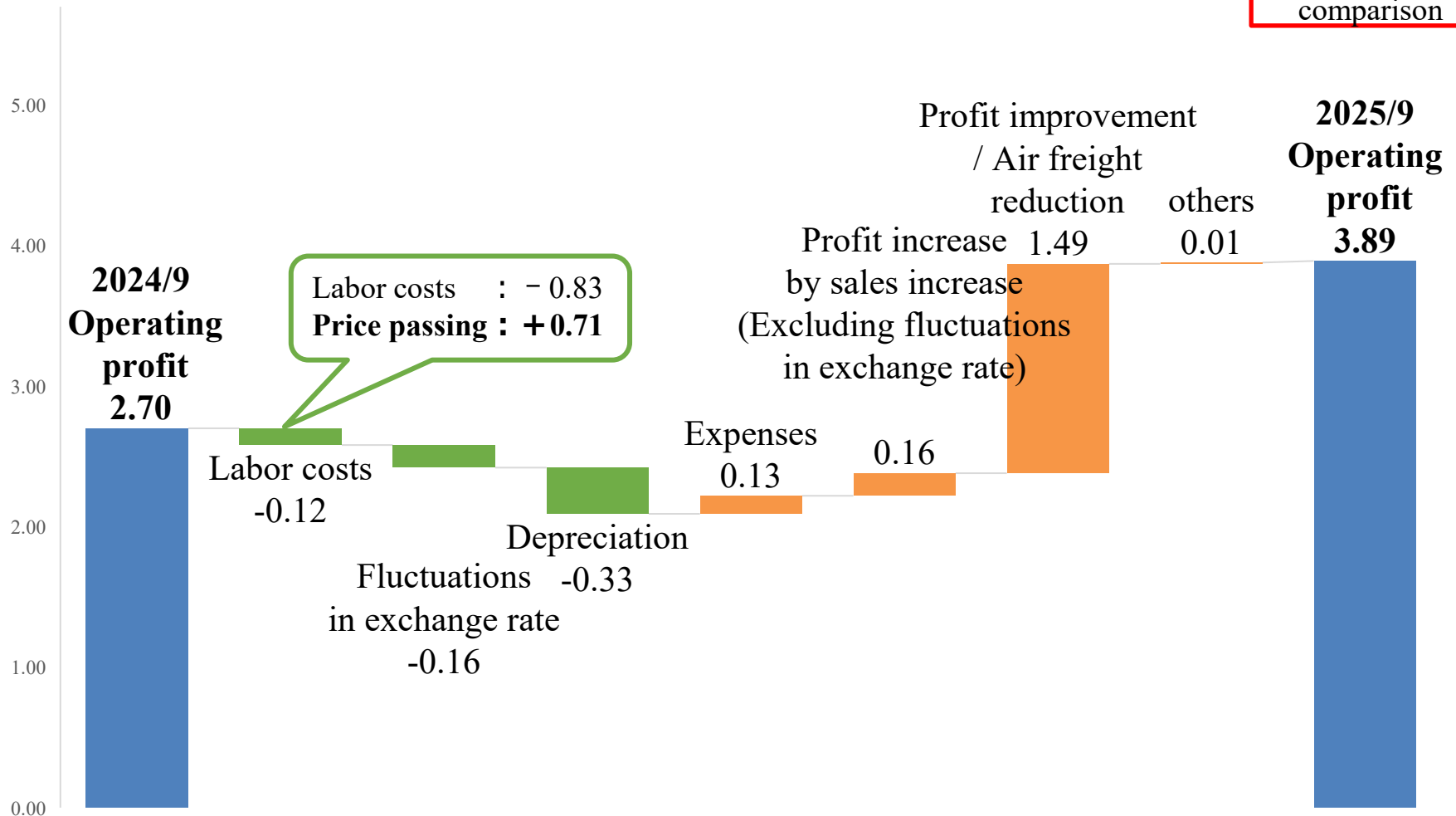
\*1 Annualized

# Causes of Fluctuation in Operating profit

Unit: JPY Billion



Year-on-year  
comparison



Although profit decreased from increase in labor costs and fluctuations in exchange rate, increase in depreciation by about 0.61 JPY billion, profit increased by about 1.18 JPY billion in total from the same period of the previous year due to profit increase by expenses and sales increase (excluding fluctuations in exchange rate), profit improvement / air freight reduction and others about 1.79 JPY billion.

# Overview <Forecast> for the FY2025

Unit: JPY Million



	Actual	Forecast	Year-on-year comparison	
	2025/3	2026/3	Amount	%
<b>Net sales</b>	<b>136,303</b>	<b>134,000</b>	<b>- 2,303</b>	<b>- 1.7%</b>
<b>Operating profit</b>	<b>7,091</b>	<b>8,000</b>	<b>908</b>	<b>12.8%</b>
Operating margin	5.2%	6.0%	0.8pt	
<b>Ordinary profit</b>	<b>6,820</b>	<b>7,000</b>	<b>179</b>	<b>2.6%</b>
Ordinary income margin	5.0%	5.2%	0.2pt	
<b>Profit attributable to owners of parent</b>	<b>2,720</b>	<b>3,500</b>	<b>779</b>	<b>28.7%</b>
Net profit margin	2.0%	2.6%	0.6pt	
<b>Exchange rate (USD)</b>	<b>158.18</b>	<b>150.00</b>		
<b>Exchange rate (EUR)</b>	<b>164.92</b>	<b>174.00</b>		

\*TTM rate as of December 31.

**There are no changes to the forecast for the FY2025 announced on May 13, 2025.**

# Dividend/ Dividend Payout Ratio

Unit: JPY



**(Forecast)**

	FY2021	FY2022	FY2023	FY2024	FY2025
Interim	10	10	2	7	12
Year-end	15	2	13	11	12
Annual	25	12	15	18	24
Dividend Payout Ratio	61.4%	—	27.5%	31.2%	32.2%
Dividend Yield (Year-end price basis)	4.4%	2.3%	2.2%	3.6%	—

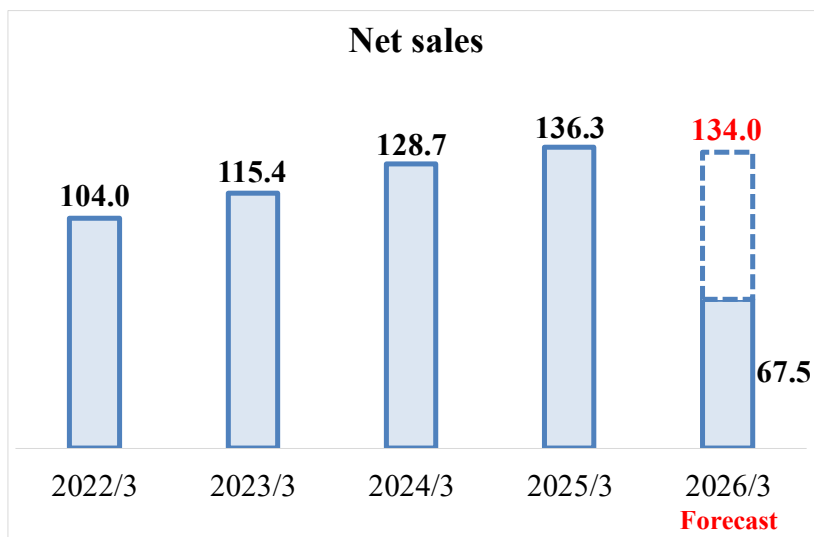
**There are no changes to the dividend forecast for the FY2025 announced on May 13, 2025.**

# Consolidated Financial Results

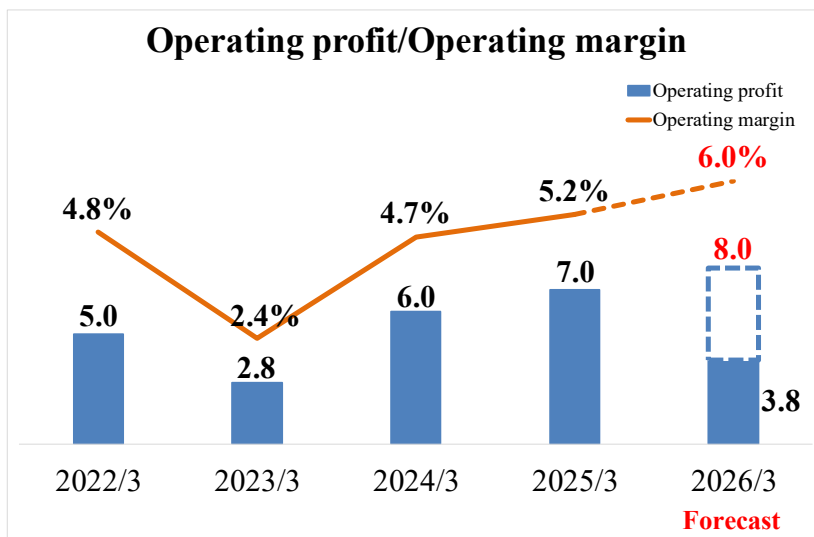
Unit: JPY Billion



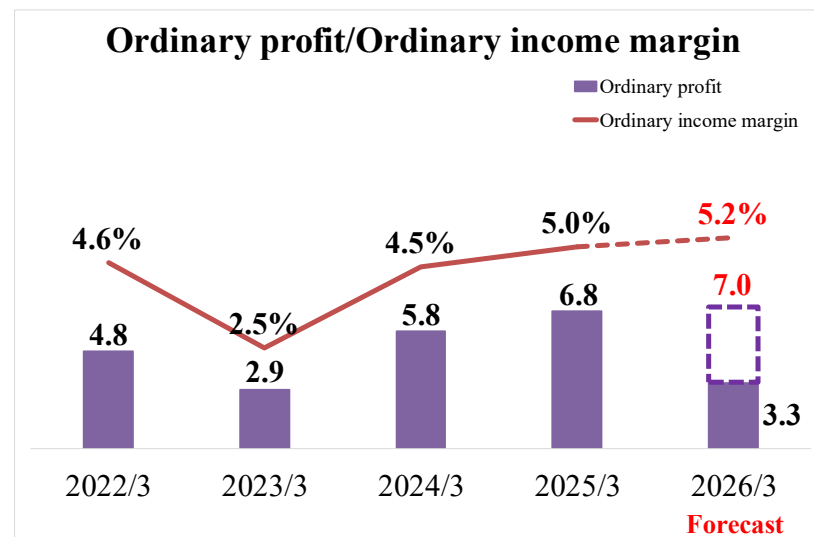
## Net sales



## Operating profit/Operating margin



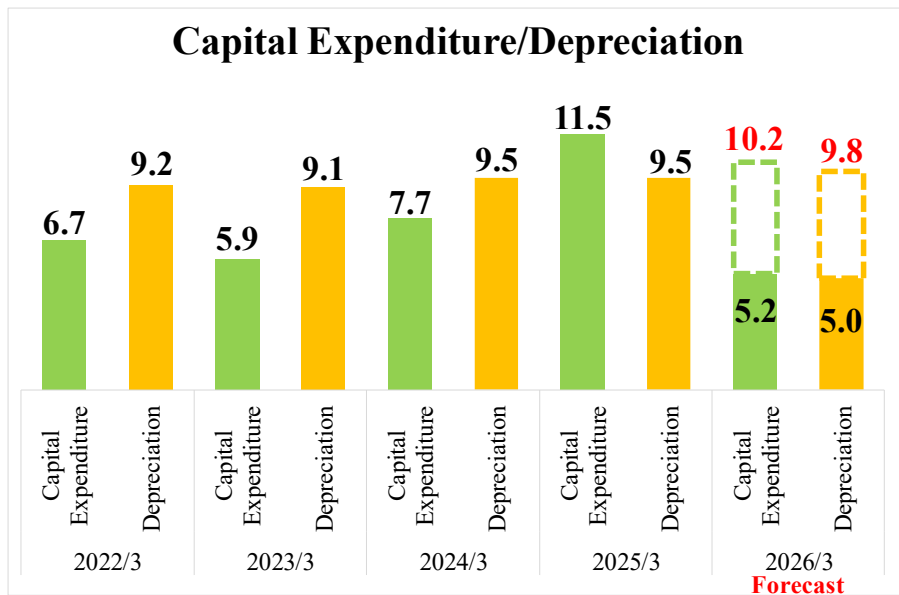
## Ordinary profit/Ordinary income margin



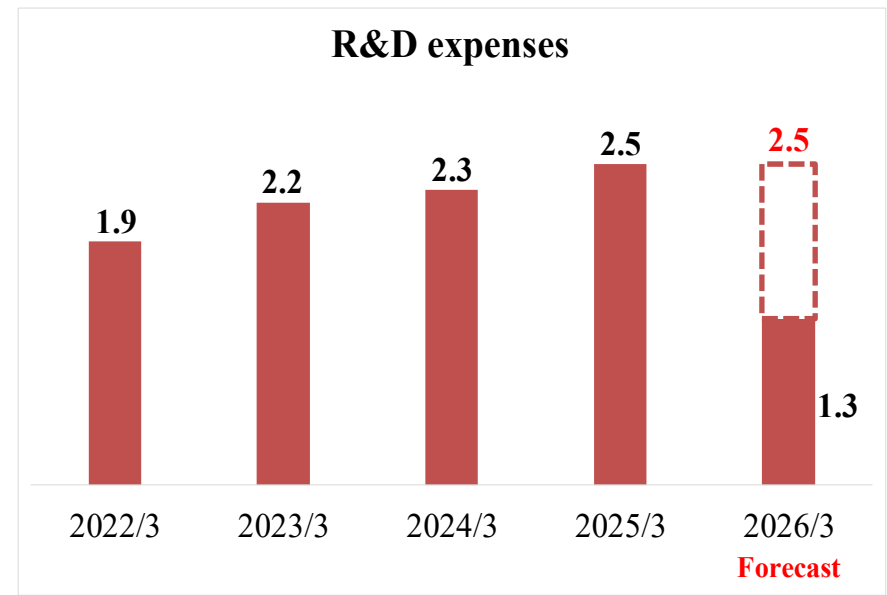
# Capital Expenditure, Depreciation and R&D expenses

Unit: JPY Billion

## Capital Expenditure/Depreciation



## R&D expenses



# Overview <Sales and Operating profit by Segment>

Unit: JPY Million

Year-on-year  
comparison

Segment	Net sales ratio 2025/9	【Net sales】		【Operating profit or loss】	
		Amount	%	Amount	%
Powertrain business (Previous segment: Automotive engine bearings )	52.3%	- 1,223	- 3.3%	372	8.3%
Marine & Energy business (Previous segment: Non-automotive bearings )	13.6%	624	7.2%	121	7.3%
Life business (Previous segment: Automotive non-engine bearings)	16.3%	471	4.4%	428	29.4%
Frontier business (Previous segment: Other automotive parts)	16.2%	- 788	- 6.7%	575	—
Others	1.6%	- 51	- 4.5%	51	28.3%
Elimination of inter-segment transactions		132		- 365	
Total :		- 835	- 1.2%	1,183	43.7%



# Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million

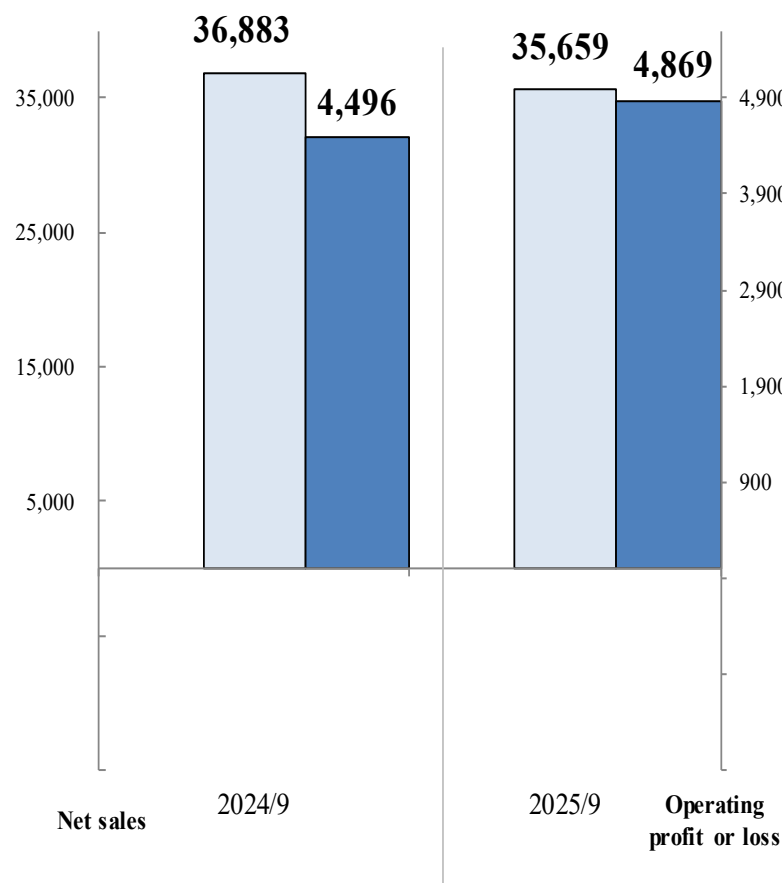


Year-on-year  
comparison

## Powertrain business

Previous segment  
: Automotive engine bearings

□ Net sales  
■ Operating profit or loss



(+)Gains (-)Losses

### 【Net sales】 - 1,223 (- 3.3%)

(+) Japan (Trucks): Orders increased due to recovery in demand for industrial machinery exports to China and the impact of price increases.

(+) South Korea: Orders increased due to overall market recovery and strong demand for hybrid vehicles.

(+) China: Orders increased due to a recovery in demand from Chinese brand vehicles, expanding sales of plug-in hybrid vehicles and development of Chinese brand motorcycles.

(-) Europe: Orders decreased decline in demand for internal combustion engine vehicles due to the impact of vehicle electrification.

### 【Operating profit or loss】 +372 (+8.3%)

(+) Japan/South Korea/China: Impact of increased sales.

(+) North America: Impact of dollar appreciation against the peso which had led to decreased production costs for Mexican parts, decreasing in depreciation and price improvements.

(-) Europe: Despite cost reductions in SG&A (e.g., warehouse and logistics), profit declined due to lower sales.

# Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



## Marine & Energy business

(+)Gains (-)Losses

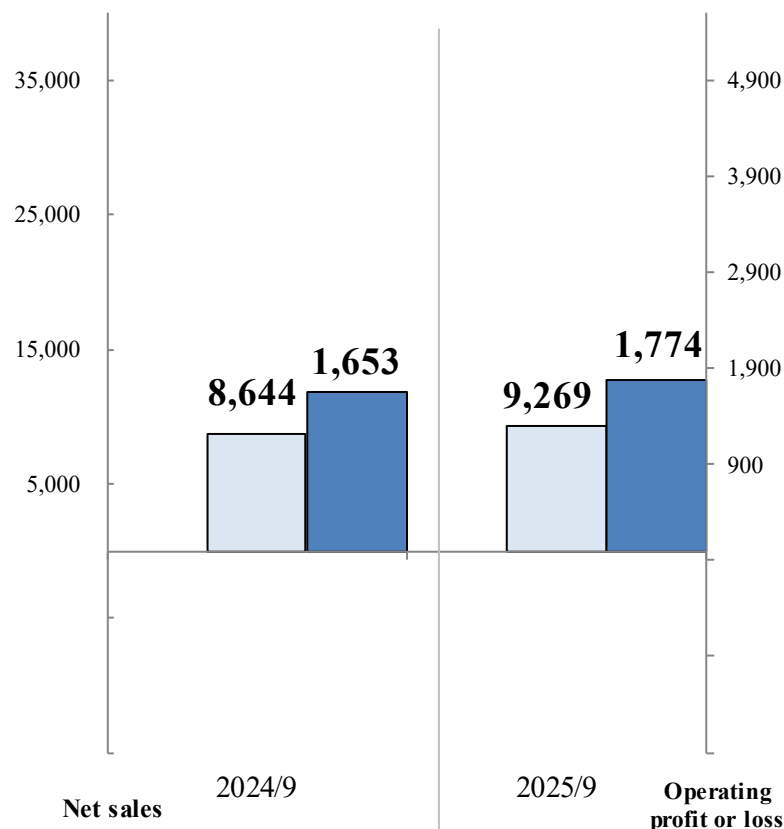
Year-on-year  
comparison

Previous segment

: Non-automotive bearings

□ Net sales

■ Operating profit or loss



**【Net sales】 +624 (+7.2%)**

(+) Large ships: Increased shipments due to strong demand for assembly and auxiliary parts as well as the gradual effects of the expansion of facilities in our company.

(+) Small/Medium ships, Industrial generator, Construction machinery, etc.: Impact of strong demand for bearings used in medium and high-speed engines, especially for marine auxiliary equipment and industrial generators including those for data centers, leading to an increase in orders.

(+) Electric energy, industrial compressors, etc.: Orders increased due to strong demand for high-efficiency gas turbine bearings for power generators and development of new compressor bearings business for plants, and the price improvement overall.

**【Operating profit or loss】 +121 (+7.3%)**

(+) Impact of compressor bearings for plants and effects of profit improvement.

# Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



## Life business

(+)Gains (-)Losses

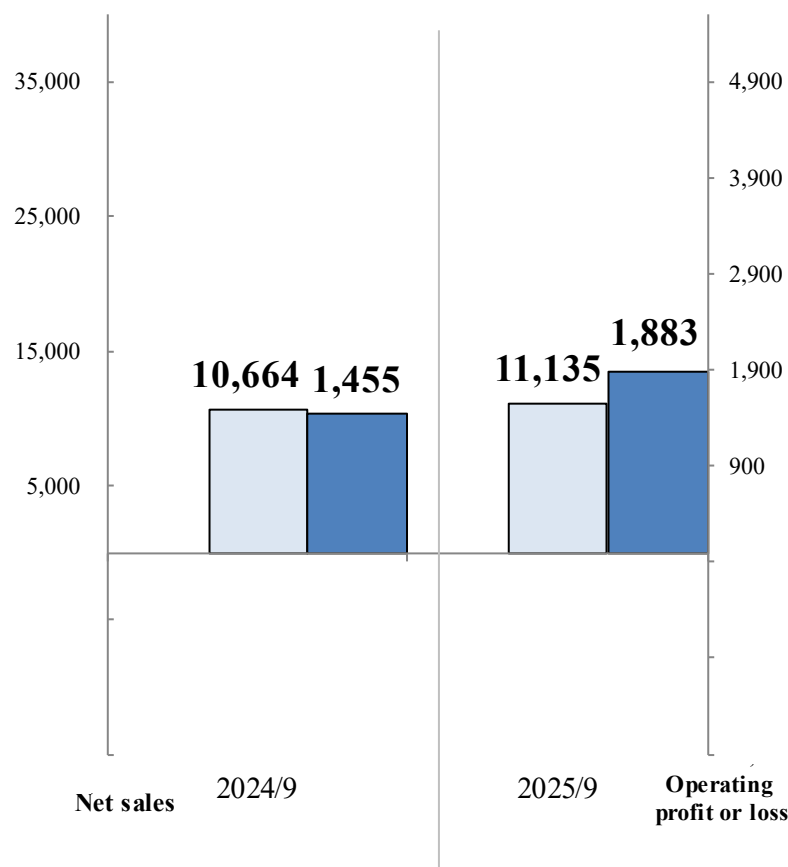
Year-on-year  
comparison

Previous segment

: Automotive non-engine bearings

□ Net sales

■ Operating profit or loss



**【Net sales】 +471 (+4.4%)**

(+) Japan: Impact of a rebound from the previous year's vehicle certification issues and price increases.

(+) China: Orders increased due to strong demand for EV and plug-in hybrid vehicle parts and share-up for Chinese local customers.

(-) Europe: Orders decreased due to reduced demand for internal combustion engines related parts due to the introduction of electrified vehicles.

**【Operating profit or loss】 +428 (+29.4%)**

(+) Japan and North America:  
Impact of increased sales and sales price improvement.

# Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

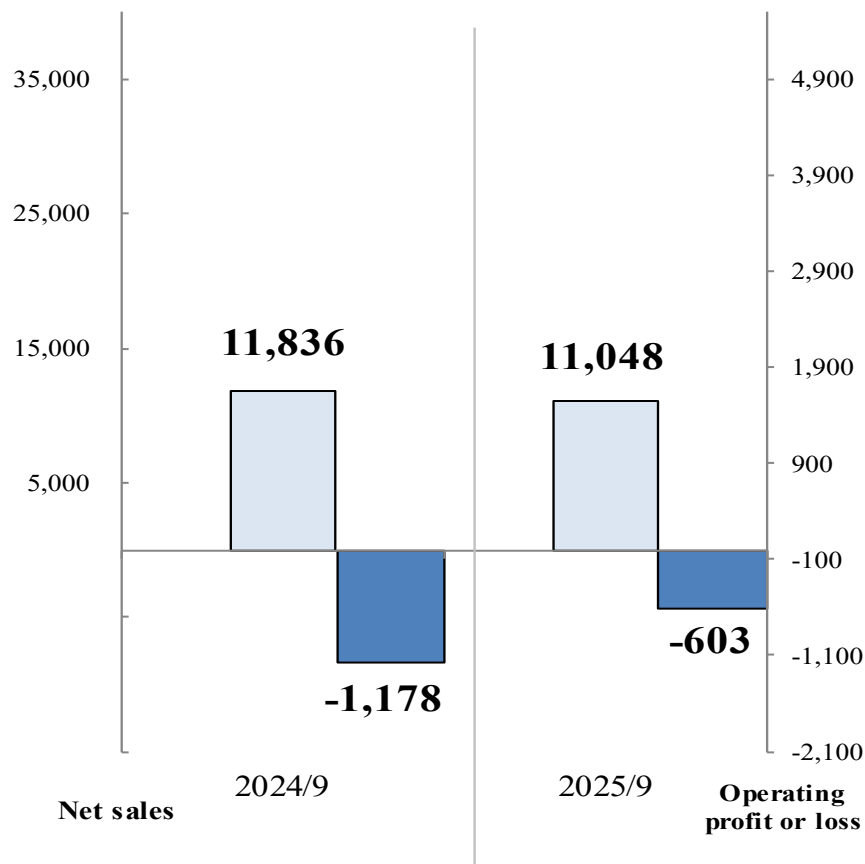
Unit: JPY Million



## Frontier business

Previous segment  
: Other automotive parts

□ Net sales  
■ Operating profit or loss



(+)Gains (-)Losses

Year-on-year  
comparison

**【Net sales】 -788 (- 6.7%)**

(-) Aluminum die cast products: Orders decreased due to the end of production for some Japanese bound products and declining demand for North America and Thailand.

(-) Precision metal work parts: Impact of the yen appreciation and Orders decreased due to sluggish demand for Japanese brand vehicles in China.

**【Operating profit or loss】 +575 (-)**

(+) Aluminum die cast products: Losses were reduced due to lower air freight costs resulting from manufacturing improvements, in addition to temporary factors that worsened earnings in the first quarter were resolved, and recovering profitability in the second quarter.

(-) Precision metal work parts: Improvements in delivery times due to increased production capacity resulting in a reduction in logistics costs such as air freight, but impact of decreased sales and delayed pass-through of material and labor costs to customers.

Strengthen cost-reduction activities through price pass-through and manufacturing improvements.

# Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



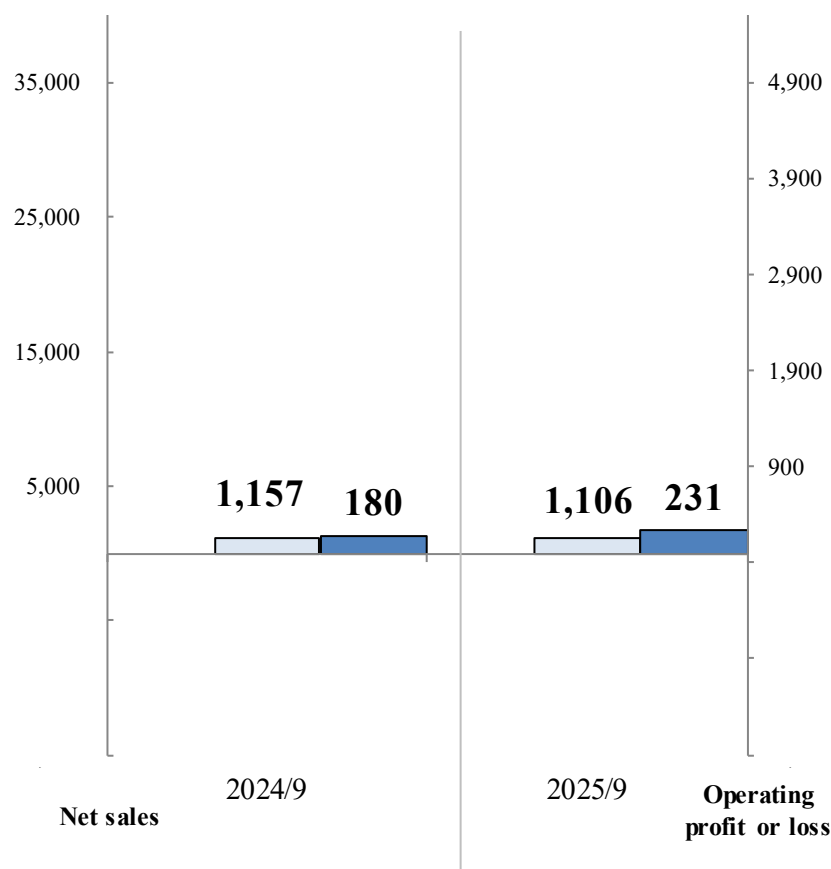
## Others

(+)Gains (-)Losses

Year-on-year  
comparison

□ Net sales

■ Operating profit or loss



**【Net sales】 - 51 (- 4.5%)**

(-) Although the pump related products business were supported by recovery from the previous year's decline in demand, price improvements and an increase in orders from new business development and steady demand for lubricants for equipment, large spot orders were not received for metal based non-lubricated bearings in the previous year.

**【Operating profit or loss】 +51 (+28.3%)**

(+) Impact of sales price improvement.

\* "Others" includes the metallic dry bearings business, pump-related products businesses, and electrode sheets for electric double layer capacitors.

# Overview <Sales and Operating profit by Region>



Unit: JPY Million

Year-on-year  
comparison

Region	Net sales ratio 2025/9	【Net sales】		【Operating profit or loss】	
		Amount	%	Amount	%
Japan	52.4%	834	2.0%	329	17.6%
Asia	25.8%	- 1,212	- 5.4%	1,145	—
North America	12.9%	- 1,027	- 8.8%	266	50.5%
Europe	8.8%	- 1,139	- 13.5%	- 547	—
Elimination of inter-segment transactions		1,709		- 10	
Total :		- 835	- 1.2%	1,183	43.7%

# Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million



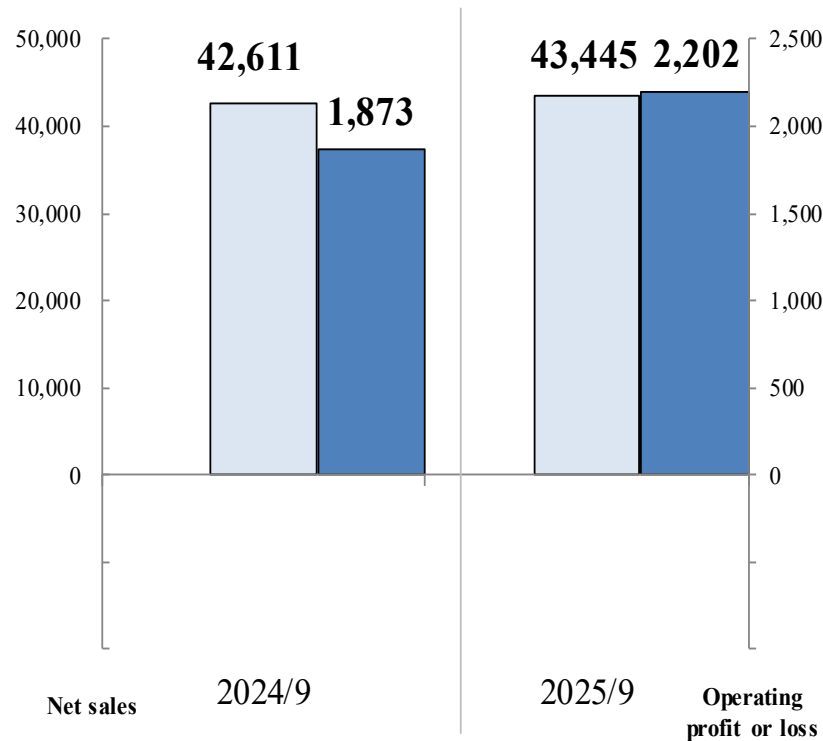
Year-on-year  
comparison

## Japan

(+)Gains (-)Losses

□ Net sales

■ Operating profit or loss



**【Net sales】 +834 (+2.0%)**

(+) Orders increased due to strong demand for automotive and Marine & Energy business.

**【Operating profit or loss】 +329 (+17.6%)**

(+) Impact of continuous cost improvement activities, sales price adjustments, and profit improvement for unprofitable products.

(-) Precision metal work parts: Delayed pass-through of material and labor costs to customers.

# Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

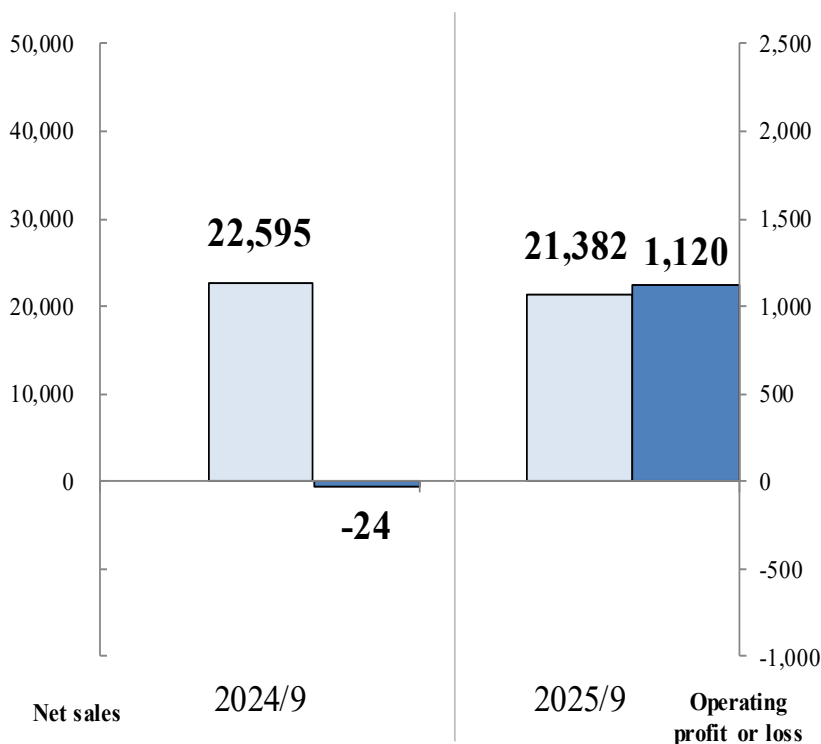


Year-on-year  
comparison

## Asia

(+)Gains (-)Losses

□ Net sales  
■ Operating profit or loss



### 【Net sales】 - 1,212 (- 5.4%)

(+) Automotive bearings in China: Orders increased due to steady demand and share-up for Chinese local customers.

(-) Automotive bearings in Thailand: Orders decreased due to stricter loan screening by financial institutions and economic slowdown.

(-) Aluminum die cast products: Orders decreased due to the end of production for some Japanese bound products and declining demand for North America and Thailand.

(-) Precision metal work parts: Orders decreased due to sluggish demand for Japanese brand vehicles in China.

### 【Operating profit or loss】 +1,145 (-)

(+) Automotive bearings in South Korea and China: Impact of increased sales

(+) Aluminum die cast products: Losses were reduced due to lower air freight costs resulting from manufacturing improvements.

(+) Precision metal work parts: Improvements in delivery times due to increased production capacity resulted in a reduction in logistics costs such as air freight.



# Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

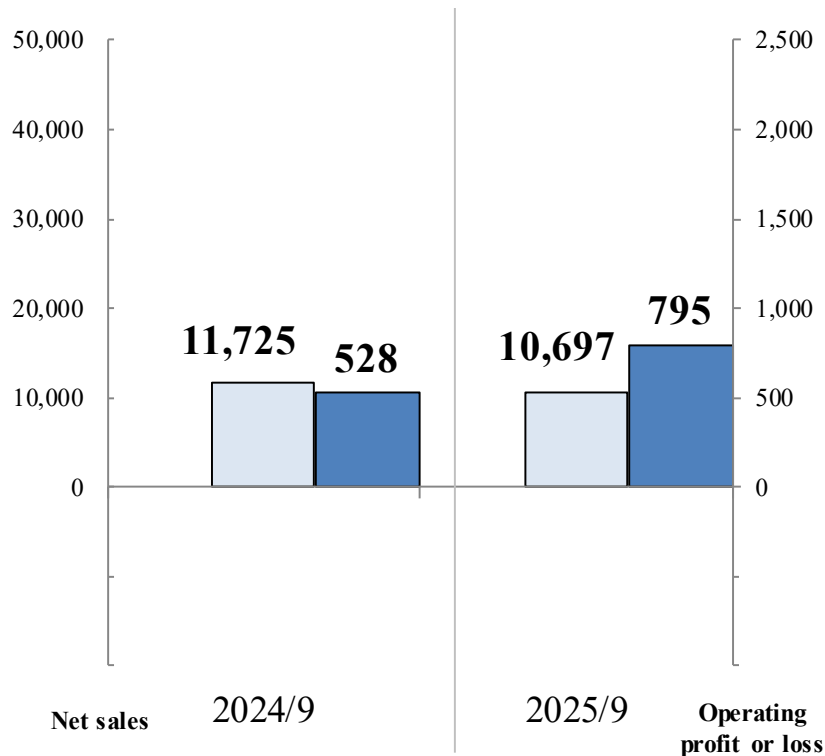


## North America

(+)Gains (-)Losses

Year-on-year  
comparison

□ Net sales  
■ Operating profit or loss



**【Net sales】 - 1,027 (- 8.8%)**

(+) Orders increased for steady demand for Automotive and strong demand for bearings used in medium and high-speed engines for data centers.

(-) Impact of yen appreciation.

**【Operating profit or loss】 +266 (+50.5%)**

(+) Impact of dollar appreciation against the peso which had led to decreased production costs for Mexican parts, decreasing in depreciation and price improvements.

# Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million



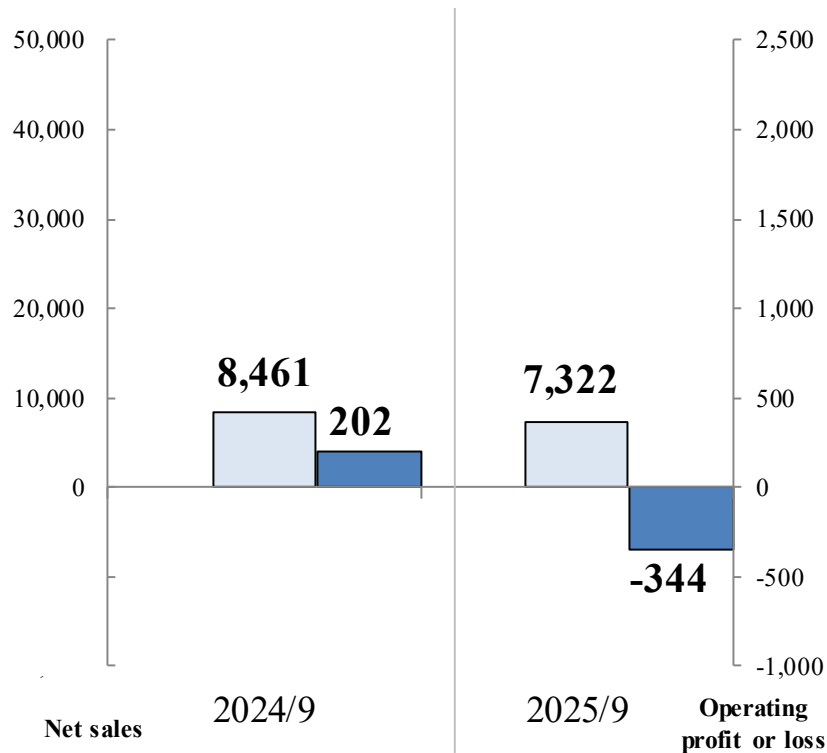
Year-on-year  
comparison

## Europe

(+)Gains (-)Losses

□ Net sales

■ Operating profit or loss



**【Net sales】 - 1,139 (- 13.5%)**

(-) Orders decreased due to a decline in demand for internal combustion engine vehicles due to the impact of vehicles electrification.

**【Operating profit or loss】 - 547 (-)**

(-) Impact of decreased sales for automotive bearings.



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#### **[rounding method used in this document]**

numbers:      rounded down to the nearest

ratio:          rounded to the nearest