



FY2025 First Quarter Consolidated Financial Results

August 7, 2025

Daido Metal Co., Ltd.

[TSE Prime Market, NSE Premier Market]

Code:7245

Note: This document is a translation of a part of the original Japanese version and provided for reference purposes only.
In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

Overview <Actual>

Unit: JPY Million



	Actual		Year-on-year comparison	
	2024/6	2025/6	Amount	%
Net sales	33,215	33,516	301	0.9%
Operating profit Operating margin	1,389 4.2%	1,832 5.5%	442 1.3pt	31.9%
Ordinary profit Ordinary income margin	1,352 4.1%	1,467 4.4%	115 0.3pt	8.5%
Profit attributable to owners of parent Net profit margin	467 1.4%	592 1.8%	125 0.4pt	26.8%
Return on Equity (ROE) *1	2.7%	3.3%	0.6pt	—
Net assets to total assets	36.5%	36.7%	0.2pt	—
Net interest bearing debt	35,409	37,367	1,957	5.5%
Exchange rate (USD)	151.41	149.52	Exchange rate is TTM rate as of March 31.	
Exchange rate (EUR)	163.24	162.08		

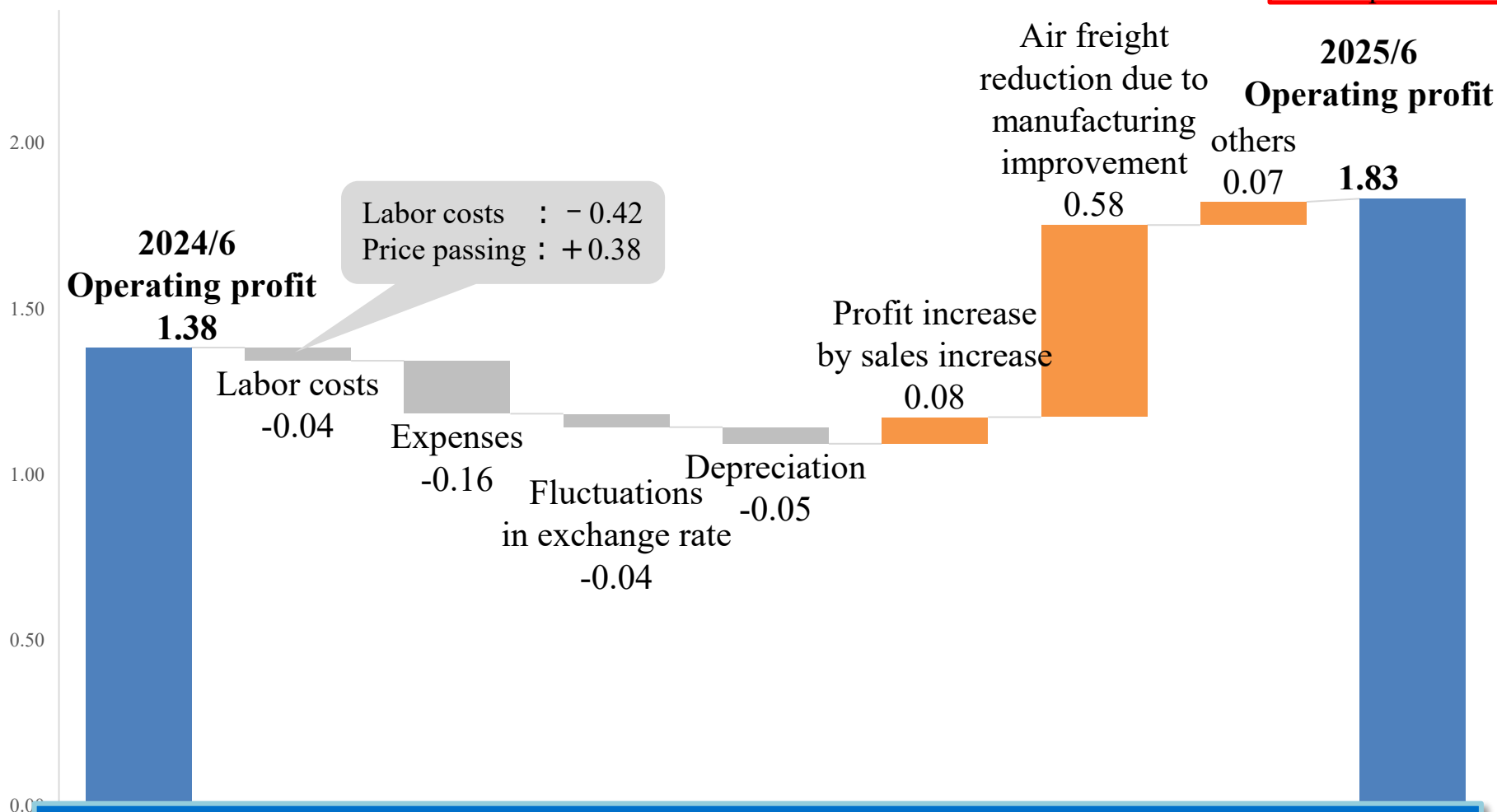
*1 Annualized

Causes of Fluctuation in Operating profit

Unit: JPY Billion



Year-on-year
comparison



Although profit decreased from increase in labor costs and expenses, fluctuations in exchange rate, increase in depreciation by about 0.29 JPY billion, profit increased by about 0.44 JPY billion in total from the same period of the previous year due to profit increase by sales increase, air freight reduction due to manufacturing improvement and others about 0.73 JPY billion.

Overview <Forecast> for the FY2025

Unit: JPY Million



	Actual	Forecast	Year-on-year comparison	
	2025/3	2026/3	Amount	%
Net sales	136,303	134,000	- 2,303	- 1.7%
Operating profit	7,091	8,000	908	12.8%
Operating margin	5.2%	6.0%	0.8pt	
Ordinary profit	6,820	7,000	179	2.6%
Ordinary income margin	5.0%	5.2%	0.2pt	
Profit attributable to owners of parent	2,720	3,500	779	28.7%
Net profit margin	2.0%	2.6%	0.6pt	
Exchange rate (USD)	158.18	143.00		
Exchange rate (EUR)	164.92	165.00		

*TTM rate as of December 31.

There are no changes to the forecast for the FY2025 announced on May 13, 2025.

Dividend/ Dividend Payout Ratio

Unit: JPY



(Forecast)

	FY2021	FY2022	FY2023	FY2024	FY2025
Interim	10	10	2	7	12
Year-end	15	2	13	11	12
Annual	25	12	15	18	24
Dividend Payout Ratio	61.4%	—	27.5%	31.2%	32.2%
Dividend Yield (Year-end price basis)	4.4%	2.3%	2.2%	3.6%	—

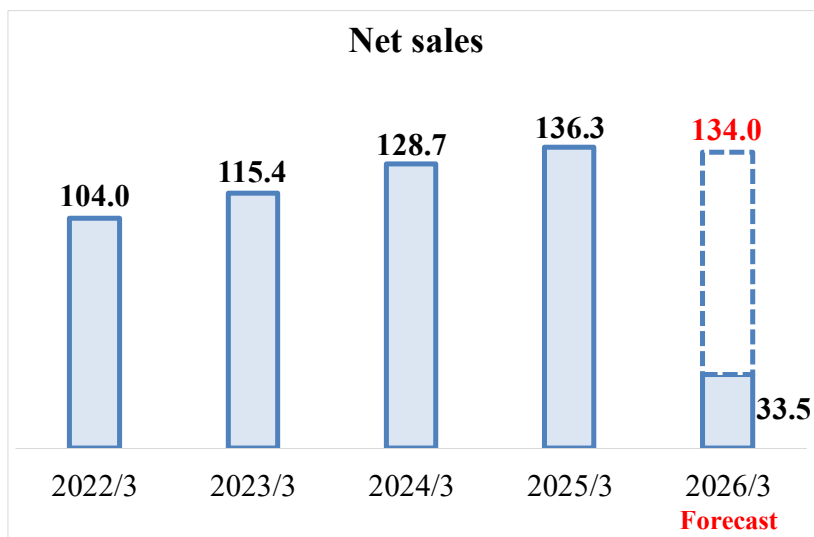
There are no changes to the dividend forecast for the FY2025 announced on May 13, 2025.

Consolidated Financial Results

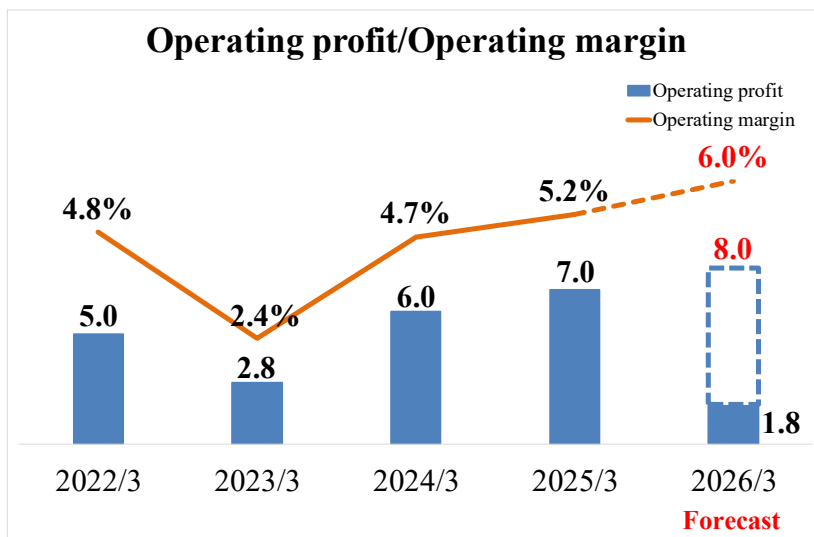
Unit: JPY Billion



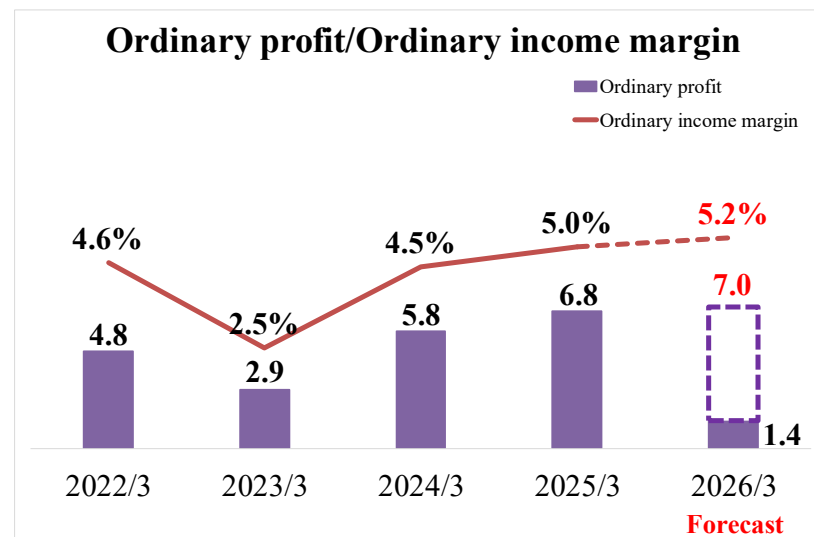
Net sales



Operating profit/Operating margin



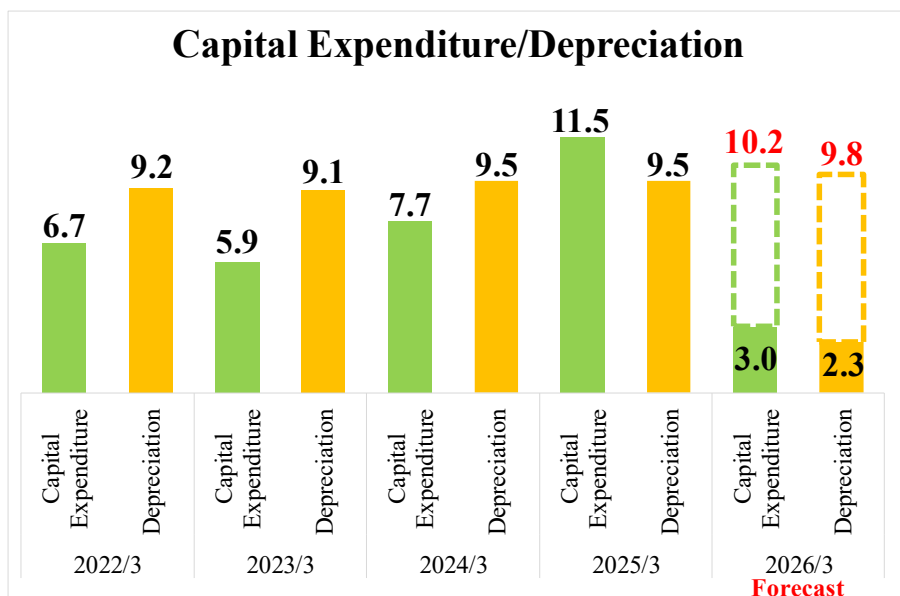
Ordinary profit/Ordinary income margin



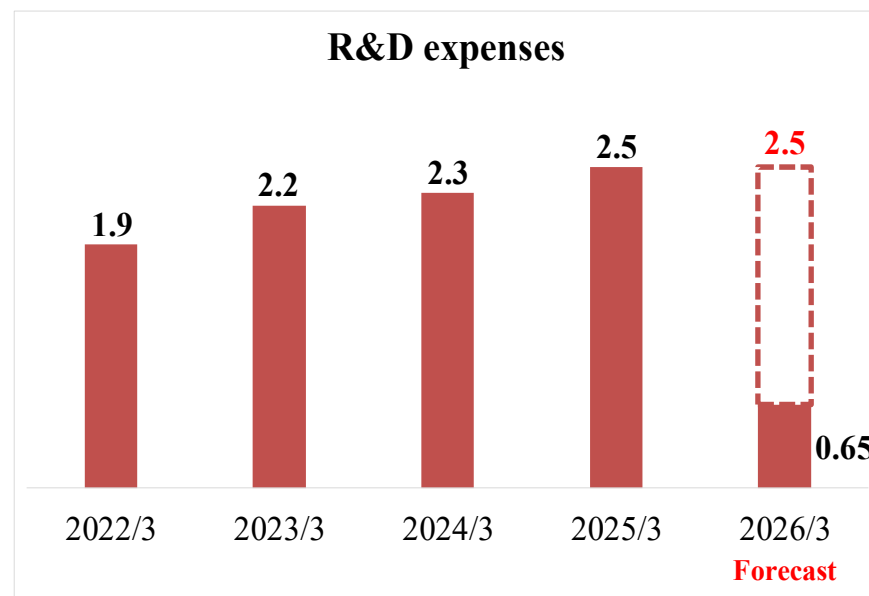
Capital Expenditure, Depreciation and R&D expenses

Unit: JPY Billion

Capital Expenditure/Depreciation



R&D expenses



Overview <Sales and Operating profit by Segment>

Unit: JPY Million

Year-on-year
comparison

Segment	Net sales ratio 2025/6	【Net sales】		【Operating profit or loss】	
		Year-on-year comparison		Year-on-year comparison	
		Amount	%	Amount	%
Powertrain business (Previous segment: Automotive engine bearings)	51.9%	- 387	- 2.2%	51	2.3%
Marine & Energy business (Previous segment: Non-automotive bearings)	13.5%	420	10.1%	76	9.0%
Life business (Previous segment: Automotive non-engine bearings)	16.6%	468	9.1%	184	27.4%
Frontier business (Previous segment: Other automotive parts)	16.4%	- 255	- 4.4%	261	—
Others	1.6%	- 47	- 8.0%	23	28.4%
Elimination of inter-segment transactions		103		- 155	
Total :		301	0.9%	442	31.9%

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



Year-on-year
comparison

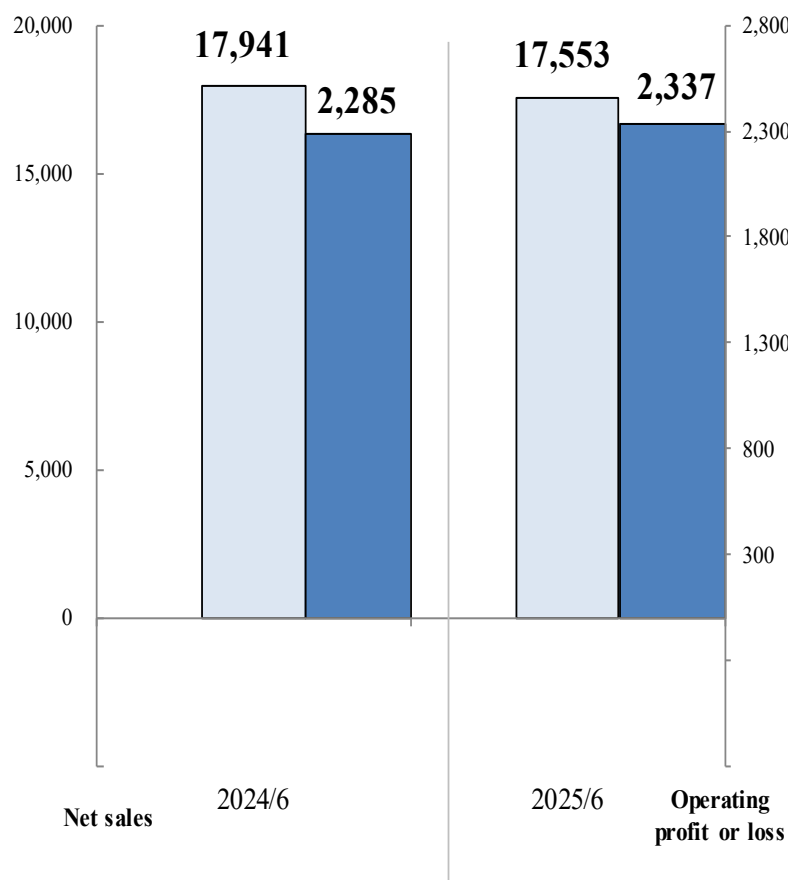
(+)Gains (-)Losses

Powertrain business

Previous segment
: Automotive engine bearings

□ Net sales

■ Operating profit or loss



【Net sales】 - 387 (- 2.2%)

(+) Japan (Passenger Vehicles): Orders increased due to a rebound from the previous year's vehicle certification issues and the launch of new engines, despite weak demand from some automakers.

(+) Japan (Trucks): Orders increased due to recovery in demand for industrial machinery exports to China and the impact of price increases.

(+) South Korea: Orders increased due to overall market recovery and strong demand for hybrid vehicles.

(+) China: Orders increased due to a recovery in demand from Chinese brand vehicles and development of Chinese brand motorcycles.

(-) Europe: Orders decreased due to inventory adjustments for heavy-duty trucks, in addition to a decline in demand for internal combustion engine vehicles due to the impact of vehicle electrification.

【Operating profit or loss】 +51 (+2.3%)

(+) Japan: Impact of continuous cost improvement activities, sales price adjustments, and profit improvement by raising prices of unprofitable products.

(+) North America: Impact of the depreciation of the dollar against the peso in the previous year, which had led to increased production costs for Mexican parts, resulting in a rebound in profitability. This was further supported by price increases and higher orders for value-added products.

(-) Europe: Despite cost reductions in SG&A (e.g., warehouse and logistics), profit declined due to lower sales.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



(+)Gains (-)Losses

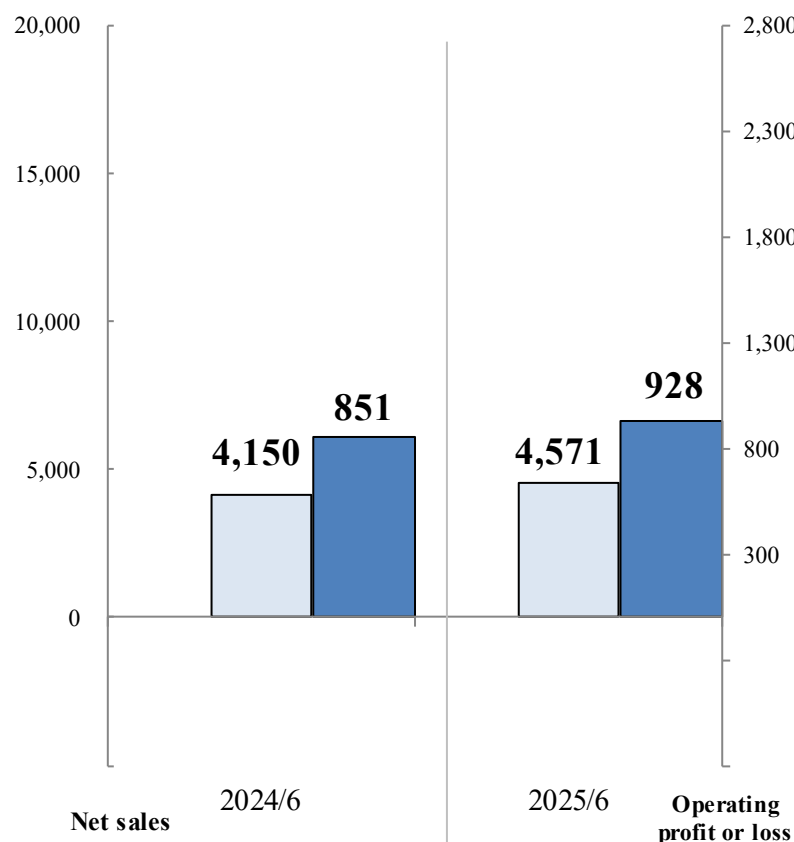
Year-on-year
comparison

Marine & Energy business

Previous segment
: Non-automotive bearings

□ Net sales

■ Operating profit or loss



【Net sales】 +420 (+10.1%)

(+) Large ships: Increased shipments due to strong demand for assembly and auxiliary parts and the gradual effects of the expansion of facilities in our company.

(+) Small/Medium ships, Industrial generator, Construction machinery, etc.: Impact of strong demand for bearings used in medium and high-speed engines, especially for marine auxiliary equipment and industrial generators including those for data centers, leading to an increase in orders.

(+) Electric energy, industrial compressors, etc.: Orders increased for bearings of hydroelectric generators for replacement and compressor-related spare parts for plant applications.

【Operating profit or loss】 +76 (+9.0%)

(+) Impact of compressor bearings for plants and effects of profit improvement.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



Year-on-year
comparison

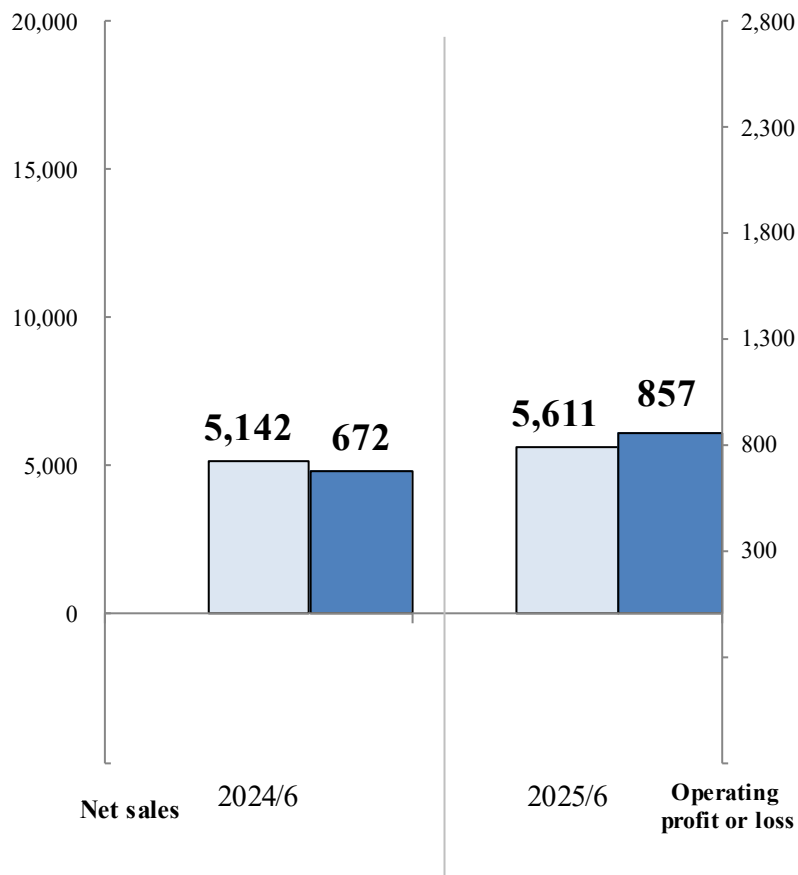
Life business

Previous segment

: Automotive non-engine bearings

□ Net sales

■ Operating profit or loss



(+)Gains (-)Losses

【Net sales】 +468 (+9.1%)

(+) Japan: Impact of a rebound from the previous year's vehicle certification issues and price increases.

(+) China: Orders increased due to strong demand for EV and plug-in hybrid vehicle parts.

(+) North America: Orders increased due to strong demand for automotive parts (such as shock absorbers) and new development of compressor bearings for HVAC equipment.

(-) Europe: Orders decreased due to reduced demand for internal combustion engines related parts due to the introduction of electrified vehicles.

【Operating profit or loss】 +184 (+27.4%)

(+) Japan and North America:
Impact of increased sales and sales price improvement.

Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



Year-on-year
comparison

Frontier business

Previous segment
: Other automotive parts

□ Net sales
■ Operating profit or loss

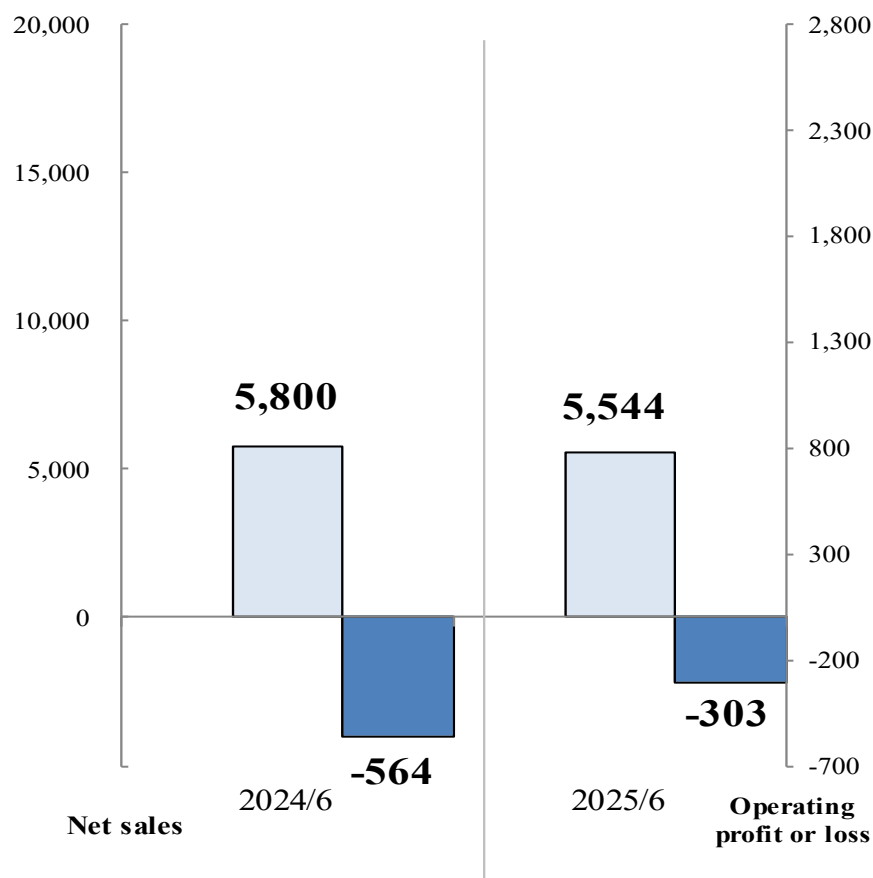
(+)Gains (-)Losses

【Net sales】 -255 (- 4.4%)

(-) Aluminum die cast products: Orders decreased due to the end of production for some Japanese bound products and declining demand for electric vehicles.
(-) Precision metal work parts: Orders decreased due to sluggish demand for Japanese brand vehicles in China.

【Operating profit or loss】 +261 (-)

(+) Aluminum die cast products: Losses were reduced due to lower air freight costs resulting from manufacturing improvements, but fell short of the planned budget due to a temporary decline in productivity and an increase in repair costs associated with unexpected equipment failures. We will make systematic progress on measures for further improvement.
(+) Precision metal work parts: Orders increased due to improved delivery lead times resulting from enhanced production capacity, including the elimination of bottlenecks in the production process, and the effect of reduced logistics costs such as air freight.



Sales and Operating profit by Segment

(Before elimination of inter-segment transactions)

Unit: JPY Million



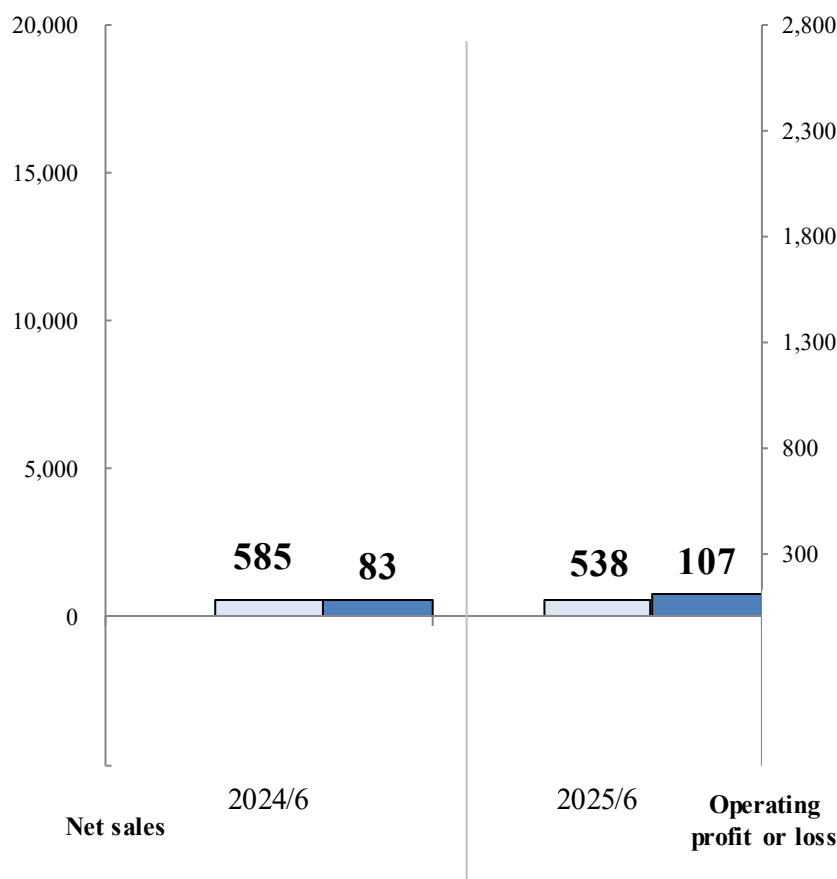
Year-on-year
comparison

Others

(+)Gains (-)Losses

□ Net sales

■ Operating profit or loss



【Net sales】 -47 (- 8.0%)

(-) Although the pump related products business was supported by an increase in orders from new business development and steady demand for lubricants for equipment, large spot orders were not received for metal based non-lubricated bearings in the previous year.

【Operating profit or loss】 +23 (+28.4%)

(+) Impact of sales price improvement.

* “Others” includes the metallic dry bearings business, pump-related products businesses, and electrode sheets for electric double layer capacitors.

Overview <Sales and Operating profit by Region>

Unit: JPY Million

Year-on-year
comparison

【Net sales】

【Operating profit or loss】

Region	Net sales ratio 2025/6	Year-on-year comparison		Year-on-year comparison	
		Amount	%	Amount	%
Japan	52.7%	844	4.1%	352	41.5%
Asia	25.6%	- 478	- 4.4%	390	—
North America	13.2%	- 179	- 3.2%	6	2.0%
Europe	8.5%	- 647	- 15.6%	- 295	—
Elimination of inter-segment transactions		763		- 10	
Total :		301	0.9%	442	31.9%

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million



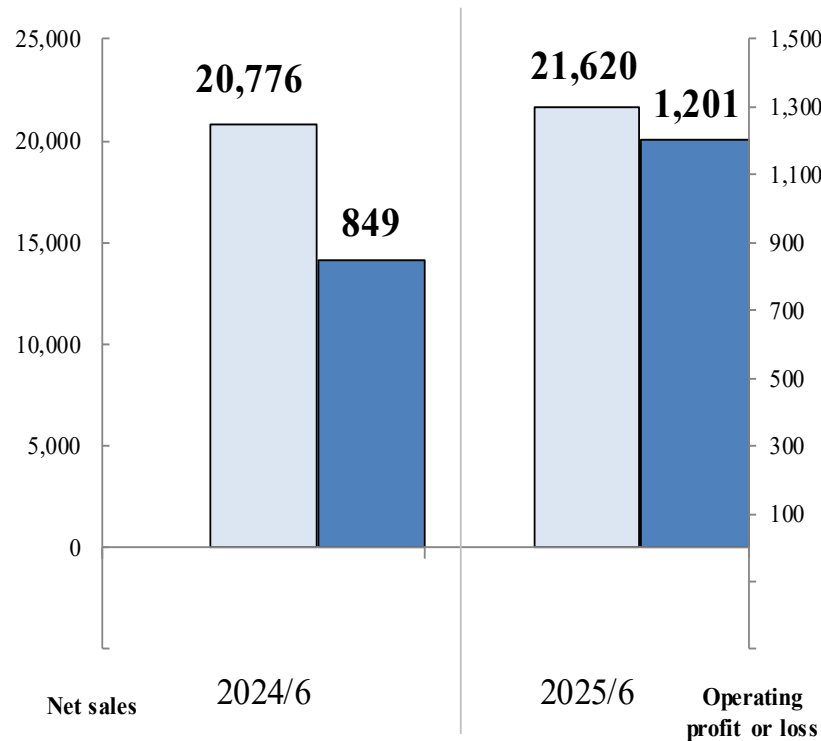
Year-on-year
comparison

Japan

(+)Gains (-)Losses

□ Net sales

■ Operating profit or loss



【Net sales】 +844 (+4.1%)

(+) Automotive: Impact of a rebound from the previous year's vehicle certification issues.

【Operating profit or loss】 +352 (+41.5%)

(+) Impact of continuous cost improvement activities, sales price adjustments, and profit improvement by raising unprofitable products.

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

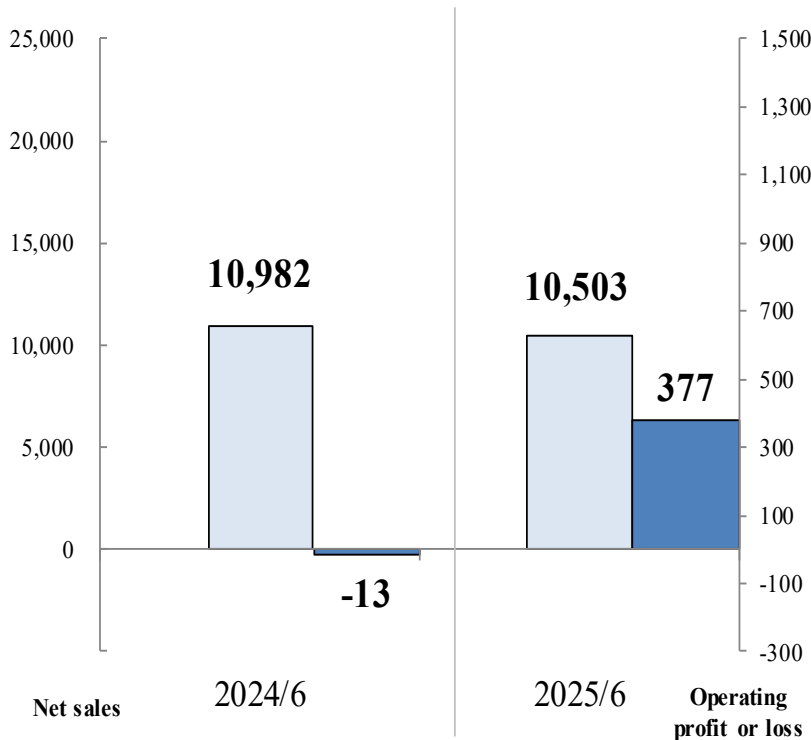


Year-on-year
comparison

Asia

(+)Gains (-)Losses

□ Net sales
■ Operating profit or loss



【Net sales】 - 478 (- 4.4%)

(-) Automotive bearings in Thailand: Orders decreased due to stricter loan screening by financial institutions and economic slowdown.

(-) Precision metal work parts: Orders decreased due to sluggish demand for Japanese brand vehicles in China.

【Operating profit or loss】 +390 (-)

(+) Impact of improved profit and loss in Frontier business.

(+) Automotive bearings in China: Impact of increased sales.

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million

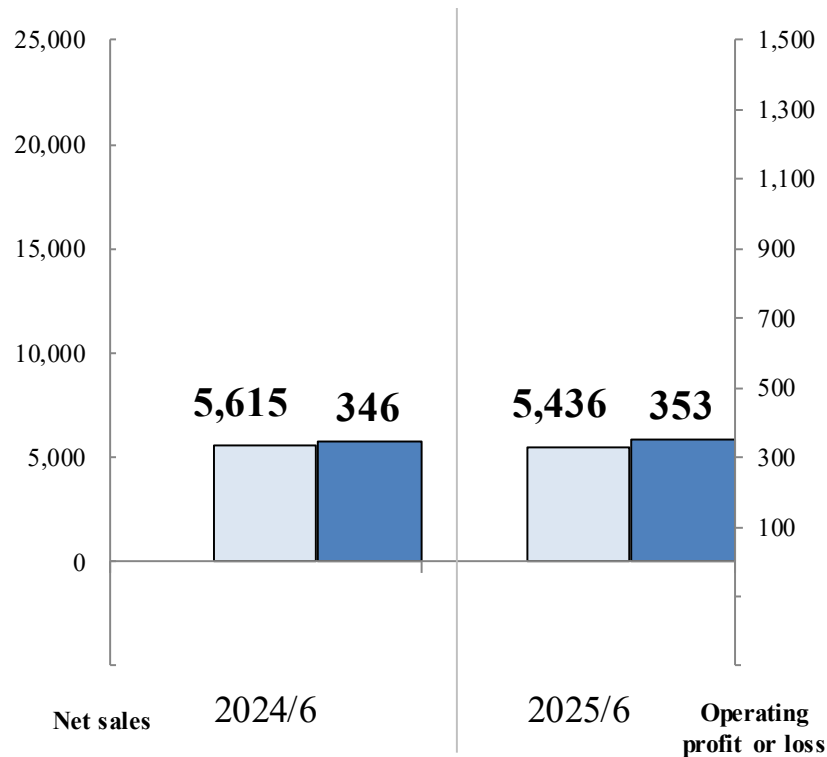


North America

(+)Gains (-)Losses

Year-on-year
comparison

□ Net sales
■ Operating profit or loss



【Net sales】 -179 (- 3.2%)

(-) Impact of yen appreciation.

【Operating profit or loss】 +6 (+2.0%)

Sales and Operating profit by Region

(Before elimination of internal transactions)

Unit: JPY Million



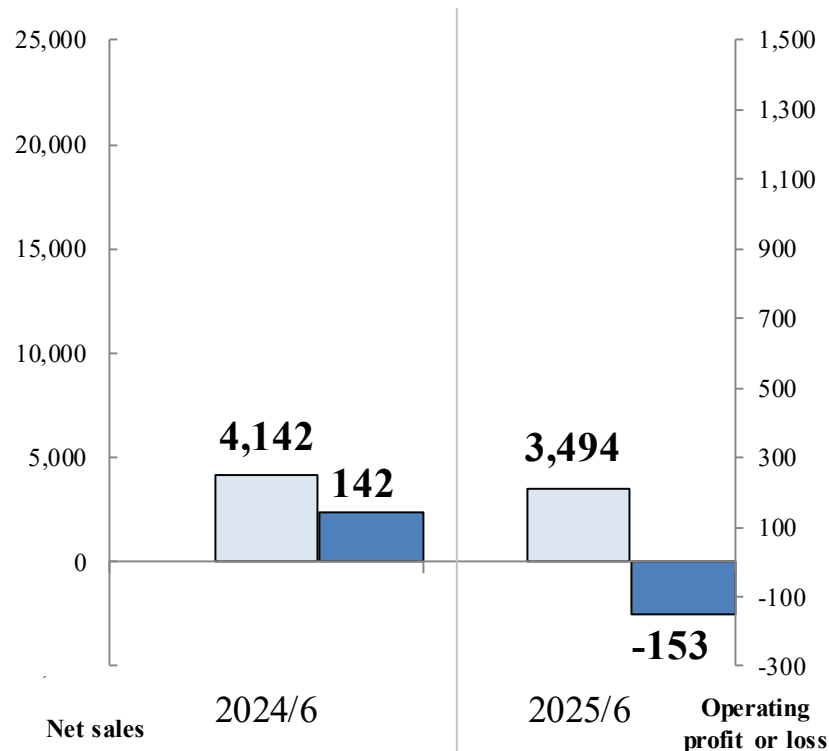
Year-on-year
comparison

Europe

(+)Gains (-)Losses

□ Net sales

■ Operating profit or loss



【Net sales】 -647 (- 15.6%)

(-) Orders decreased a decline in demand for internal combustion engine vehicles due to the impact of vehicles electrification.

【Operating profit or loss】 - 295 (-)

(-) Impact of decreased sales for automotive bearings.



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[rounding method used in this document]

numbers: rounded down to the nearest

ratio: rounded to the nearest