

Translation

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Consolidated Financial Results for the Three Months of the Fiscal Year Ending December 31, 2026 (Under Japanese GAAP)

May 14, 2026

Company name:	ICHIKOH INDUSTRIES, Ltd.
Stock exchange listings:	Tokyo Stock Exchange
Stock code:	7244
URL:	http://www.ichikoh.com/
Representative:	Christophe Vilatte, President, CEO, Representative director
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Scheduled date for dividend payment:	None
Supplementary materials for financial summaries:	None
Financial results briefing:	None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Three Months of the Fiscal Year Ending December 31, 2026 (from January 01, 2026 to March 31, 2026)

(1) Consolidated operating results (Cumulative)

(Percentage indicate YoY changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended March 31, 2026	29,429	4.2	1,165	(19.1)	1,594	(11.9)	1,245	21.2
March 31, 2025	28,235	(7.9)	1,439	(4.2)	1,809	19.5	1,027	28.0

(Note) Comprehensive income For the three months ended December 31, 2026: 1,492 million yen (- %) For the three months ended December 31, 2025: (41) million yen (- %)

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
March 31, 2026	12.94	-
March 31, 2025	10.68	-

(2) Consolidated financial positions

	Total assets	Net assets	Capital adequacy ratio
As of	Million yen	Million yen	%
March 31, 2026	124,502	80,820	64.1
December 31, 2025	129,641	80,120	61.0

(Reference) Owner's equity As of the first quarter of the fiscal year ending December 2026: 79,829 million yen As of the fiscal year ended December 2025: 79,106 million yen

2. Cash dividends

	Annual dividends				
	End of first quarter	End of second quarter	At the end of the third quarter	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	7.00	-	7.00	14.00
Fiscal year ending December 31, 2026	-				
Fiscal year ending December 31, 2026 (Forecast)		9.00	-	9.00	18.00

(Note) Presence or absence of revisions from the most recently announced dividend forecast: None

3. Consolidated Earnings Forecasts for the Fiscal Year Ending December 31, 2026 (from January 01, 2026 to December 31, 2026)

(Percentages indicate YoY changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Second quarter (cumulative)	57,000	2.6	2,700	0.6	3,200	(12.7)	2,400	(7.6)	24.96
Fiscal year ending December 31, 2026	118,000	0.8	5,900	1.4	6,600	(12.8)	5,000	(19.4)	52.01

(Note) Correction of financial forecast from the most recent financial forecast: None

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Application of specific accounting for the consolidated quarterly financial statements: Yes
- (3) Changes in accounting policies, changes in accounting estimates, retrospective restatement
- (i) Changes in accounting policies based on revisions of accounting standard : None
 - (ii) Changes in accounting policies other than (i) above : None
 - (iii) Changes in accounting estimates : None
 - (iv) Retrospective restatement : None
- (4) Number of shares issued (common stock)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	96,431,141 shares
As of December 31, 2025	96,431,141 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	182,047 shares
As of December 31, 2025	181,947 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026	96,249,156 shares
Three months ended March 31, 2025	96,181,721 shares

※ Review of attached consolidated quarterly financial statements by a certified public accountant or an audit firm: None

* Notes on the appropriate use of forecasts and other special items

Forward-looking statements such as forecasts of business performance contained in this document are based on information currently available to the Company and on certain assumptions deemed reasonable. Actual results may differ significantly due to various factors.

1. Qualitative information regarding the quarterly financial results

(1) Explanation of operating results

During this cumulative period of the first quarter, the Japanese economy continued on a moderate recovery trend, supported by improvements in the employment and income environment. In addition to the resilience of personal consumption due to the turnaround in real wages, steady automobile exports also contributed to this recovery. On the other hand, the surge in crude oil prices and supply uncertainties for raw materials due to heightened tensions in the Middle East have continued to push up manufacturing and logistics costs, resulting in a persistently uncertain outlook. In the United States, the economy remained firm, supported by AI investment and personal consumption, but automobile demand showed signs of restraint due to continued high interest rates, persistently high vehicle prices, and rising gasoline prices. In ASEAN, Malaysia's economy remained strong in both domestic and external demand, and Indonesia showed signs of economic recovery, although the risk of renewed inflation emerged. Meanwhile, in Thailand, prolonged tensions in the Middle East became a downward factor, increasing uncertainty in the economic outlook.

Under these circumstances, automobile production volume for this cumulative period of the first quarter was higher than the same period of the previous year in Japan, our main market, driven by strong automobile exports. In ASEAN, production in Thailand exceeded the previous year, mainly due to a recovery in pickup truck production. However, production in Malaysia fell below the previous year due to increased holidays such as the Lunar New Year, while Indonesia remained at about the same level as the previous year. As a result, total production in ASEAN showed a slight increase compared to the same period of the previous year.

As a result, for this cumulative period of the first quarter, our Net sales exceeded the previous year's level in both Japan and ASEAN, and the year-on-year changes in both Net sales and automobile production volume also surpassed the previous year in both regions. As a result, Net sales were 29,429 million yen (up 4.2% YoY), while the increase in profit from higher sales was offset by temporary factors, resulting in Operating profit of 1,165 million yen (down 19.1% YoY) and Ordinary profit of 1,594 million yen (down 11.9% YoY). However, as there were no Business restructuring expenses and other such costs in the current period as there were in the previous period, Profit attributable to owners of parent increased to 1,245 million yen (up 21.2% YoY).

(3) Explanation regarding consolidated forecasts and other forward-looking information

There are no revisions to the consolidated forecasts for the fiscal year ending December 2026 from the figures announced on February 13, 2026.

In the current business environment, uncertainty is increasing due to geopolitical risks and rising prices, and this trend is expected to continue in the future. In addition, the automotive industry is drawing attention to three trends: the reorganization of the EV market, the full-scale adoption of SDVs (Software Defined Vehicles), and the rising procurement risks. In order to turn these changes into opportunities and overcome threats, our company aims to build a robust management foundation that is resilient to market fluctuations and achieve sustainable growth by expanding the supply of high value-added finished goods and thoroughly streamlining operations.

Please note that any statements regarding forecasts or other forward-looking information contained in this document are based on information currently available to the Company and on certain assumptions deemed reasonable. Actual results may differ due to various factors.

2. Quarterly Consolidated Financial Statements and Main Notes

(1) Quarterly Consolidated Balance Sheet

(Unit: Million yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	12,431	11,459
Notes and accounts receivable - trade	12,594	14,794
Electronically recorded monetary claims - operating	103	124
Merchandise and finished goods	1,593	1,740
Work in process	3,023	2,756
Raw materials and supplies	3,935	3,697
Short-term loans receivable	33,158	27,323
Others	2,620	2,528
Allowance for doubtful accounts	(66)	(81)
Total current assets	69,394	64,344
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,237	12,013
Machinery, equipment and vehicles, net	15,374	15,008
Tools, furniture and fixtures, net	1,597	1,412
Land	1,785	1,779
Leased assets, net	5,078	4,904
Construction in progress	1,686	1,722
Total property, plant and equipment	37,759	36,841
Intangible assets		
Other	41	43
Total intangible assets	41	43
Investments and other assets		
Investment securities	4,368	4,643
Investments in capital of subsidiaries and associates	7,503	8,101
Long-term loans receivable	868	865
Deferred tax assets	3,537	3,372
Others	6,170	6,293
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	22,445	23,273
Total non-current assets	60,247	60,158
Total assets	129,641	124,502

(Unit: Million yen)

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,540	14,023
Electronically recorded obligations - operating	12,746	7,512
Lease liabilities	741	737
Income taxes payable	608	781
Accrued expenses	4,913	4,317
Provision for bonuses	590	861
Provision for bonuses for directors (and other officers)	5	19
Provision for product warranties	397	402
Other	5,269	4,385
Total current liabilities	38,813	33,042
Non-current liabilities		
Lease liabilities	4,803	4,752
Retirement benefit liability	5,729	5,749
Asset retirement obligations	26	26
Other	147	110
Total non-current liabilities	10,707	10,639
Total liabilities	49,521	43,681
Net assets		
Shareholders' equity		
Share capital	9,017	9,017
Capital surplus	2,536	2,536
Retained earnings	59,758	60,330
Treasury shares	(56)	(56)
Total shareholders' equity	71,255	71,827
Accumulated other comprehensive income		
Foreign currency translation adjustment	5,978	6,143
Remeasurements of defined benefit plans	1,873	1,858
Total accumulated other comprehensive income	7,851	8,002
Non-controlling interests	1,013	991
Total net assets	80,120	80,820
Total liabilities and net assets	129,641	124,502

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

For the three months ended

(Unit: Million yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net sales	28,235	29,429
Cost of sales	23,238	24,278
Gross profit	4,996	5,151
Selling, general and administrative expenses	3,556	3,985
Operating profit	1,439	1,165
Non-operating income		
Interest income	63	98
Dividend income	0	-
Share of profit of entities accounted for using equity method	381	483
Other	24	6
Total non-operating income	470	588
Non-operating expenses		
Interest expenses	55	38
Commission expenses	0	13
Foreign exchange losses	42	107
Other	2	0
Total non-operating expenses	101	159
Ordinary profit	1,809	1,594
Extraordinary income		
Gain on disposal of non-current assets	-	2
Total extraordinary income	-	2
Extraordinary losses		
Loss on disposal of non-current assets	30	3
Business restructuring expenses	365	-
Total extraordinary losses	395	3
Net income before income taxes	1,413	1,593
Income taxes	345	271
Net income	1,068	1,321
Net income attributable to non-controlling interests	40	76
Profit attributable to owners of parent	1,027	1,245

Quarterly Consolidated Statement of Comprehensive Income

For the three months ended

(Unit: Million yen)

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Net income	1,068	1,321
Other comprehensive income		
Foreign currency translation adjustment	(451)	(204)
Remeasurements of defined benefit plans, net of tax	39	(14)
Share of other comprehensive income of entities accounted for using equity method	(698)	389
Total other comprehensive income	(1,110)	170
Comprehensive income	(41)	1,492
Comprehensive income attributable to		
Quarterly comprehensive income attributable to owners of the parent	(47)	1,396
Quarterly comprehensive income attributable to non- controlling interests	5	95

(3) Notes to the quarterly consolidated financial statements

(Notes regarding the assumption of a going concern)

There are no applicable matters.

(Notes in case of significant changes in the amount of shareholders' equity)

There are no applicable matters.

(Applying of specific accounting of the consolidated quarterly financial statements)

(Calculation of tax expenses)

With regard to income tax expenses, the effective tax rate after applying tax effect accounting to the pre-tax net income for the consolidated fiscal year including the first quarter of the current fiscal year is reasonably estimated, and the estimated effective tax rate is applied to the pre-tax net income to calculate the tax expenses.

However, if calculating tax expenses using the estimated effective tax rate results in a significantly unreasonable outcome, the statutory effective tax rate is used instead.

(Segment Information, etc.)

I For the three months ended March 31, 2025

As our group operates in a single segment, the Automotive Parts business, disclosure is omitted.

II For the three months ended March 31, 2026

As our group operates in a single segment, the Automotive Parts business, disclosures have been omitted.

(Notes to the Statement of Cash Flows)

The quarterly consolidated statement of cash flows for the three months ended has not been prepared. Depreciation for the three months ended (including amortization of intangible assets other than goodwill) is as follows.

	For the three months ended March 31, 2025	For the three months ended March 31, 2026
Depreciation	1,338million yen	1,403million yen