July 31, 2026

KYB Corporation
Masahiro Kawase, Representative Director, President Chief Executive Officer (CEO)
Code number: 7242 (Tokyo Stock Exchange)
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Notice Concerning Completion of Allotment of Treasury Shares as Restricted Stock Compensation for Executive Officers

KYB Corporation hereby announces that the allotment procedures for the disposal of treasury shares as stock compensation under the post-delivery performance-linked stock compensation plan (Performance Share Unit Plan), as announced in the "Notice Concerning Disposal of Treasury Shares as Restricted Stock Compensation for Executive Officers" dated July 9, 2026, were completed today, as described below.

Overview of the Disposal (Disposal of Treasury Shares)

(1) Payment Date	July 31, 2026
(2) Class and Number of Shares Disposed of	3,720 common shares of the Company
(3) Allottees	9 Executive Officers of the Company who do not concurrently serve as Directors: 3,720 shares
(4) Disposal Price per Share	4,140 yen per share
(5) Total Disposal Price	15,400,800 yen