July 3, 2026

KYB Corporation
Masahiro Kawase, Representative Director, President Chief Executive Officer (CEO)
Code number: 7242 (Tokyo Stock Exchange)

Notice Regarding Completion of the Allocation of Treasury Shares Disposed of as Restricted Stock Compensation for Directors (Excluding Outside Directors)

KYB Corporation hereby announces that, with respect to the disposal of treasury shares as stock compensation under the Post-Delivery Performance-Linked Stock Compensation Plan (Performance Share Unit Plan), which was announced in the "Notice Regarding Disposal of Treasury Shares as Restricted Stock Compensation for Directors (Excluding Outside Directors)" dated June 24, 2026, the allocation procedures were completed today. Details are as follows.

Outline of the Treasury Share Disposal

(1) Allotment Date	July 3, 2026
(2) Class and Number of Shares to Be Disposed of	11,116 common shares of the Company
(3) Planned Allottees	Three Directors of the Company
(4) Disposal Price per Share	¥3,830
(5) Total Disposal Price	¥42,574,280* * Although the Treasury Share Disposal will be made without monetary contribution as compensation, etc. for Directors pursuant to Article 202-2 of the Companies Act, the disposal price has been determined as a fair valuation amount by multiplying the closing price of the Company's common shares on the Tokyo Stock Exchange on June 23, 2026, the business day immediately preceding the date of the Board of Directors' resolution held on June 24, 2026, which was ¥3,830, by the number of shares to be disposed of, namely 11,116 shares, resulting in ¥42,574,280.