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May 13, 2026

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### Notice Concerning Distribution of Dividends from Surplus

KYB Corporation (the “Company”) announces that it has resolved, at a meeting of its Board of Directors held on May 13, 2026, to distribute surplus (year-end dividend) with a record date of March 31, 2026. Details are as follows. This matter is scheduled to be submitted for approval at the 104th Ordinary General Meeting of Shareholders to be held in June 2026.

#### 1. Details of dividends

##### Common shares

	Amount determined	Most recent dividend forecast (Announced on February 12, 2026)	Results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as at left	March 31, 2025
Dividend per share	81.00 yen	75.00 yen	60.00 yen (Common stock dividend: 55.00 yen) (Commemorative dividend: 5.00 yen)
Total dividends	3,497 million yen	—	2,874 million yen
Effective date	June 25, 2026	—	June 25, 2025
Source of dividends	Retained earnings	—	Retained earnings

##### Class A preferred stock

	Amount determined	Most recent dividend forecast (Announced on February 12, 2026)	Results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as at left	March 31, 2025
Dividend per share	3,739,726.00 yen	Same as at left	3,739,726.00 yen
Total dividends	467 million yen	—	467 million yen

Effective date	June 25, 2026	—	June 25, 2025
Source of dividends	Retained earnings	—	Retained earnings

## 2. Reason

The Company recognizes that the appropriate return of profits to shareholders is one of its most important management issues. With this in mind, it aims for stable and continuous dividends, with a targeted consolidated dividend payout ratio of 30% or higher. With regard to the year-end dividends for the current fiscal year, the Company planned to pay 75.00 yen per share of common stock, but considering the dividend policy and financial results for the current fiscal year, it decided to increase the dividend by 6.00 yen per share to 81.00 yen per share. In addition, the Company will pay 3,739,726.00yen per share of Class A preferred stock. This will result in an annual dividend of 156.00 yen per share of common stock and 7,500,000.00 yen per share of Class A preferred stock.

### (Reference) Breakdown of annual dividends

#### Common shares

Record date	Dividend per share (yen)		
	Interim	Year-end	Annual
Dividend paid for FY ended March 31, 2026	75.00 yen	81.00 yen	156.00 yen
Dividend paid for FY ended March 31, 2025 (Adjusted to reflect the stock split effective December 3, 2024)	100.00 yen (Note 1) (50.00 yen)	60.00 yen (Notes 1, 2)	— (Note 1) (110.00 yen)

(Note 1) The Company carried out a two-for-one stock split of shares of common stock on December 3, 2024.

The interim dividend per share for the fiscal year ended March 2025 is stated as the amount before the stock split. The year-end dividend per share for the fiscal year ended March 2025 is stated as the amount taking into account the impact of the stock split, and the total annual dividend is stated as “—”.

(Note 2) The year-end dividend per share for the fiscal year ended March 2025 includes a commemorative dividend of 5.00 yen per share in celebration of the Company’s 90th anniversary.

#### Class A preferred shares

Record date	Dividend per share (yen)		
	Interim	Year-end	Annual
Dividend paid for FY ended March 31, 2026	3,760,274.00 yen	3,739,726.00 yen	7,500,000.00 yen
Dividend paid for FY ended March 31, 2025	3,760,274.00 yen	3,739,726.00 yen	7,500,000.00 yen