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## Share Split and Subsequent Partial Amendment to Articles of Incorporation

KYB Corporation (hereinafter the “Company”) announced today that its Board of Directors has approved a share split and a partial amendment to its Articles of incorporation as follows.

### 1. Purpose of the share split

In the domestic market, the introduction of the new NISA scheme and other initiatives are expected to further broaden the investor base. Under these circumstances, the Company aims to create a more accessible investment environment for investors by reducing the minimum investment unit for its common stock. Through this measure, the Company seeks to improve the liquidity of its shares and to further expand its investor base.

### 2. Share split

#### (1) Method of the share split

The record date of the share split will be September 30, 2026. The Company’s common shares held by shareholders listed or recorded as of the end of that day will be split at a ratio of three-for-one. The Company's Class A preferred shares are not subject to this share split.

#### (2) Number of shares to be increased by the share split

Total number of common shares issued before the share split	40,598,798 shares
Number of common shares to be increased by the share split	81,197,596 shares
Total number of common shares issued after the share split	121,796,394 shares
Total number of shares authorized to be issued and total number of class shares authorized to be issues with respect to common shares after the share split	171,900,000 shares

(\*) At the Board of Directors meeting held on April 8, 2026, of the Company resolved to cancel its treasury shares (class of shares to be canceled: common shares; total number of shares to be canceled:9,869,864

shares) on June 29, 2026. Total number of common shares issued before the share split reflects the number after taking into account the cancellation of the said treasury shares.

(3) Schedule of the share split

Date of public notice of record date	September 15, 2026 (planned)
Record date of share split	September 30, 2026
Effective date of share split	October 1, 2026

(4) Conditions for the share split

The share split is conditional upon approval of the proposal on the amendment to the Articles of Incorporation by the Company's 104th ordinary General Meeting of Shareholders scheduled to be held on June 24, 2026.

(5) Other

There will be no change in the Company's capital in connection with this share split.

3. Partial amendment to Articles of Incorporation

(1) Reason for the amendment

In connection with the share split described above, the Company will amend the total number of shares authorized to be issued and the total number of class shares authorized to be issued, described in Article 6 of its Articles of Incorporation.

(2) Details of the amendment

The details on the amendment are as follows.

(Bold sections indicated proposed amendments.)

Current Articles of Incorporation	Articles of Incorporation after proposed amendment
<p>(Total number of shares authorized to be issued and total number of class shares authorized to be issued by the Company)</p> <p>Article 6 The total number of shares authorized to be issued by the Company shall be <u>fifty-seven million three hundred thousand (57,300,000)</u> shares, and the total number of shares of each class authorized to be issued by the Company shall be as follows:</p> <p>Common shares <u>fifty-seven million three hundred thousand (57,300,000)</u> shares</p> <p>Class A preferred shares One hundred twenty five (125) shares</p>	<p>(Total number of shares authorized to be issued and total number of class shares authorized to be issued by the Company)</p> <p>Article 6 The total number of shares authorized to be issued by the Company shall be <u>one hundred seventy-one million nine hundred thousand (171,900,000)</u> shares, and the total number of shares of each class authorized to be issued by the Company shall be as follows:</p> <p>Common shares <u>one hundred seventy-one million nine hundred thousand (171,900,000)</u> shares</p> <p>Class A preferred shares One hundred twenty five (125) shares</p>

(3) Schedule of the amendment to Articles of Incorporation

Date of Annual General Meeting of Shareholders to amend the Articles of Incorporation	June 24, 2026 (planned)
Effective date for amendment to the Articles of Incorporation	October 1, 2026(planned)

4. Dividends per common share

The effective date of the share split is scheduled for October 1, 2026. However, assuming that the share split was implemented with an effective date of April 1, 2025, the planned dividends per share for the fiscal year ended March 31, 2026 are as follows.

	Interim	Year-end	Total
Pre-share split	¥75.00	¥75.00	¥150.00
Post-share split	¥25.00	¥25.00	¥50.00