Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 30, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: Futaba Industrial Co., Ltd.
Listing: Tokyo Stock Exchange, Nagoya Stock Exchange
Securities code: 7241
URL: https://www.futabasangyo.com
Representative: Toshiyuki Hisatsune, President
Inquiries: Yoshihiro Kobayashi, Accounting Manager
Telephone: +81-564-31-2211
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	175,614	7.1	3,649	(12.9)	4,102	3.4	2,474	(5.4)
June 30, 2025	163,920	(12.1)	4,191	16.0	3,969	(0.6)	2,614	10.2

Note: Comprehensive income
For the three months ended June 30, 2026: ¥ 2,661 million [40.9%]
For the three months ended June 30, 2025: ¥ 1,888 million [(61.7) %]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	27.71	27.71
June 30, 2025	29.22	29.22

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	335,596	146,458	41.5
March 31, 2026	334,332	145,851	41.5

Reference: Equity
As of June 30, 2026: ¥ 139,245 million
As of March 31, 2026: ¥ 138,885 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	20.00	-	23.00	43.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		22.00	-	23.00	45.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	690,000	1.8	19,000	1.5	19,000	(8.8)	14,000	(12.6)	156.65

Note: Revisions to the financial result forecast most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 companies(FUTABA MANUFACTURING MAHARASHTRA PRIVATE LIMITED)

Excluded: - companies( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	89,580,827 shares
As of March 31, 2026	89,580,827 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	277,956 shares
As of March 31, 2026	277,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	89,302,968 shares
Three months ended June 30, 2025	89,489,614 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements contained in this report are based on information currently available to management. As such, these estimates are subject to uncertainties. In addition, actual results may differ materially from those discussed in the forward-looking statement due to in changes in the economy, markets, stock prices and exchange rates.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	21,384	24,547
Electronically recorded monetary claims - operating	4,290	4,038
Accounts receivable - trade	83,996	83,336
Finished goods	5,480	5,786
Work in process	15,663	18,132
Raw materials and supplies	8,001	7,910
Other	14,480	12,737
Total current assets	153,298	156,489
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	35,424	36,137
Machinery, equipment and vehicles, net	53,719	51,609
Tools, furniture and fixtures, net	13,971	12,584
Land	15,119	15,154
Leased assets, net	3,194	3,234
Construction in progress	17,618	19,434
Total property, plant and equipment	139,048	138,156
Intangible assets	1,947	1,902
Investments and other assets		
Investment securities	24,195	23,198
Long-term loans receivable	33	32
Retirement benefit asset	14,370	14,435
Deferred tax assets	1,107	1,064
Other	337	321
Allowance for doubtful accounts	(5)	(5)
Total investments and other assets	40,039	39,047
Total non-current assets	181,034	179,106
Total assets	334,332	335,596

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	2,056	2,032
Accounts payable - trade	79,552	80,276
Short-term borrowings	9,603	8,069
Current portion of long-term borrowings	12,096	11,223
Income taxes payable	2,482	2,664
Accrued consumption taxes	1,737	1,645
Provision for bonuses for directors (and other officers)	56	8
Accrued expenses	15,942	17,952
Other	14,723	15,287
Total current liabilities	138,249	139,160
Non-current liabilities		
Bonds payable	6,000	6,000
Long-term borrowings	25,952	25,871
Deferred tax liabilities	9,910	9,580
Provision for product warranties	284	284
Provision for environmental measures	153	153
Provision for decommissioning and removal	503	503
Retirement benefit liability	4,576	4,664
Other	2,850	2,919
Total non-current liabilities	50,231	49,977
Total liabilities	188,481	189,137
Net assets		
Shareholders' equity		
Share capital	16,820	16,820
Capital surplus	9,219	9,219
Retained earnings	74,241	74,662
Treasury shares	(251)	(251)
Total shareholders' equity	100,030	100,450
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	12,362	11,599
Foreign currency translation adjustment	18,825	19,705
Remeasurements of defined benefit plans	7,666	7,489
Total accumulated other comprehensive income	38,854	38,794
Non-controlling interests	6,966	7,213
Total net assets	145,851	146,458
Total liabilities and net assets	334,332	335,596

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Three-Month Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Net sales	163,920	175,614
Cost of sales	152,149	164,199
Gross profit	11,771	11,415
Selling, general and administrative expenses	7,579	7,765
Operating profit	4,191	3,649
Non-operating income		
Interest income	94	115
Dividend income	279	313
Gain on sale of scraps	50	88
Share of profit of entities accounted for using equity method	98	54
Foreign exchange gains	-	179
Miscellaneous income	117	201
Total non-operating income	641	953
Non-operating expenses		
Interest expenses	203	250
Loss on abandonment of non-current assets	50	230
Foreign exchange losses	571	-
Miscellaneous losses	38	19
Total non-operating expenses	863	499
Ordinary profit	3,969	4,102
Profit before income taxes	3,969	4,102
Income taxes	1,242	1,515
Profit	2,726	2,587
Profit attributable to non-controlling interests	111	113
Profit attributable to owners of parent	2,614	2,474

Quarterly Consolidated Statement of Comprehensive Income

For the Three-Month Period

(Millions of yen)

	For the three months ended June 30, 2025	For the three months ended June 30, 2026
Profit	2,726	2,587
Other comprehensive income		
Valuation difference on available-for-sale securities	(429)	(763)
Foreign currency translation adjustment	(168)	959
Remeasurements of defined benefit plans, net of tax	(169)	(177)
Share of other comprehensive income of entities accounted for using equity method	(70)	54
Total other comprehensive income	(838)	73
Comprehensive income	1,888	2,661
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,799	2,414
Comprehensive income attributable to non-controlling interests	89	246

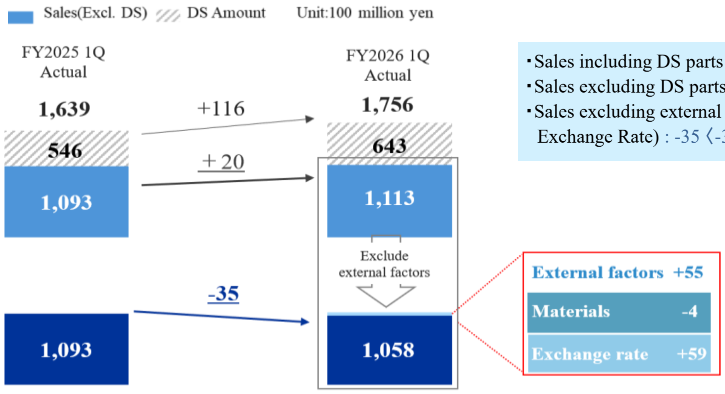
Supplementary data for FY2026 (2026.4 – 2026.6)

1. Consolidated financial results

(Million yen)

	FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change		FY2026 (Forecast) (2026.4 - 2027.3)		Change	
		% of total		% of total	Amount	%		% of total	Amount	%
Net sales [Incl.DS]	175,614		163,920		11,693	7.1%	690,000		12,080	1.8%
[Excl.DS]	111,399	100.0%	109,377	100.0%	2,021	1.8%	446,000	100.0%	(157)	(0.0%)
Operating profit	3,649	3.3%	4,191	3.8%	(542)	(12.9%)	19,000	4.3%	284	1.5%
Ordinary profit	4,102	3.7%	3,969	3.6%	133	3.4%	19,000	4.3%	(1,840)	(8.8%)
Profit attributable to owners of parent	2,474	2.2%	2,614	2.4%	(140)	(5.4%)	14,000	3.1%	(2,026)	(12.6%)
Earnings per share	27.71		29.22				156.65			
Capital expenditures	4,953		6,323		(1,370)	(21.7%)	37,000		8,686	30.7%
Depreciation	6,416		5,346		1,070	20.0%	27,000		3,343	14.1%
Foreign exchange rate (USD/Yen)	159.5yen		144.6yen				155yen			

* Supplementary explanations regarding year-on-year change in net sales



・Sales including DS parts : +116
・Sales excluding DS parts : +20
・Sales excluding external factor(Material & Exchange Rate) : -35 〈-3.2%〉

-Meaning of the term "DS Parts"
Direct Supply Parts.
It is the parts supplied by customers.
The selling price including DS parts includes values of parts supplied by customers. No Profit Impact

-Meaning of the term "Material Impact"
Due to changes in market, Unit purchase prices of materials and material cost in sales prices fluctuate by the same amount. No Profit Impact

2. Factors for increase/decrease in operating profit (year-on-year comparison)

(100 Million yen)

Factors for profit increase	Amount	Factors for profit decrease	Amount
Price pass-through	13	Increase in depreciation	-10
Kaizen	6	Sales price revision	-6
		Decrease in profit due to lower sales in Parts Business	-4
		Increase in material costs, labor costs, and expenses	-3
		Decrease in profit outside Parts Business	-1
Total	19	Total	-24
Net Balance	Decrease in operating profit		-5

3. Financial results by segment

(Million yen)

		FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change		FY2026 (Forecast) (2026.4 - 2027.3)		Change	
			Profit margin		Profit margin	Amount	%		Profit margin	Amount	%
Japan	Net sales [Excl.DS]	53,860		50,484		3,375	6.7%	* 224,000		12,069	5.7%
	Operating profit	1,542	2.9%	1,513	3.0%	29	1.9%	* 9,000	4.0%	661	7.9%
North America	Net sales [Excl.DS]	37,515		34,712		2,802	8.1%	* 144,000		8,174	6.0%
	Operating profit	1,294	3.5%	1,348	3.9%	(54)	(4.0%)	* 6,200	4.3%	2,424	64.2%
Europe	Net sales [Excl.DS]	10,528		9,655		873	9.0%	* 40,000		(2,686)	(6.3%)
	Operating profit	376	3.6%	602	6.2%	(226)	(37.6%)	* 1,600	4.0%	(580)	(26.6%)
China	Net sales [Excl.DS]	8,338		12,406		(4,068)	(32.8%)	* 34,000		(15,565)	(31.4%)
	Operating profit	(39)	(0.5%)	453	3.7%	(493)	-	* 600	1.8%	(2,427)	(80.2%)
Asia	Net sales [Excl.DS]	4,688		4,474		213	4.8%	20,000		2,167	12.2%
	Operating profit	490	10.5%	288	6.5%	201	69.7%	* 1,600	8.0%	332	26.2%
Elimination	Net sales	(3,531)		(2,356)		(1,175)		(16,000)		(4,317)	
	Operating profit	(14)		(15)		1		0		(124)	
Total	Net sales [Excl.DS]	111,399		109,377		2,021	1.8%	* 446,000		(157)	(0.0%)
	Operating profit	3,649	3.3%	4,191	3.8%	(542)	(12.9%)	19,000	4.3%	284	1.5%

* indicates a correction to the previously announced forecast.

Supplementary data for FY2026 (2026.4 – 2026.6)

4.Sales by Customer

[Incl.DS] / [Excl.DS] (100 Million yen)

	[Incl.DS] FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change		[Excl.DS] FY2026 (2026.4 - 2026.6)		FY2025 (2025.4 - 2025.6)		Change	
					Amount	%					Amount	%
Toyota Group	1,358	77.4%	1,355	82.7%	2	0.2%	943	84.7%	943	86.3%	0	0.0%
Suzuki	200	11.4%	128	7.9%	71	55.3%	53	4.8%	50	4.7%	2	5.6%
Mitsubishi Motors	71	4.1%	42	2.6%	28	66.9%	30	2.7%	23	2.2%	6	28.8%
Nissan Group	28	1.6%	24	1.5%	3	14.2%	21	2.0%	18	1.7%	3	20.0%
Honda Motor	16	0.9%	17	1.1%	(0)	(4.8%)	14	1.3%	14	1.3%	(0)	(0.5%)
Other	80	4.6%	69	4.2%	11	16.6%	49	4.5%	43	3.8%	6	15.4%
Total	1,756	100.0%	1,639	100.0%	116	7.1%	1,113	100.0%	1,093	100.0%	20	1.8%

5.Sales Composition Ratio by Product Category

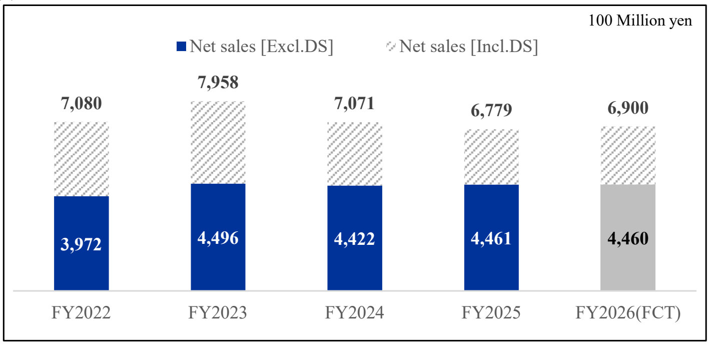
	Net sales [Incl.DS]	Net sales [Excl.DS]	Comparison
Exhaust and fuel system parts	48.7%	28.8%	(19.9pt)
Body and interior parts	42.5%	58.8%	16.3pt
Suspension parts	5.0%	6.7%	1.7pt
Other	3.7%	5.7%	2.0pt
Total	100.0%	100.0%	0.0pt

Comparison of the sales composition ratios by
Net sales [Incl. DS] and Net sales [Excl. DS]

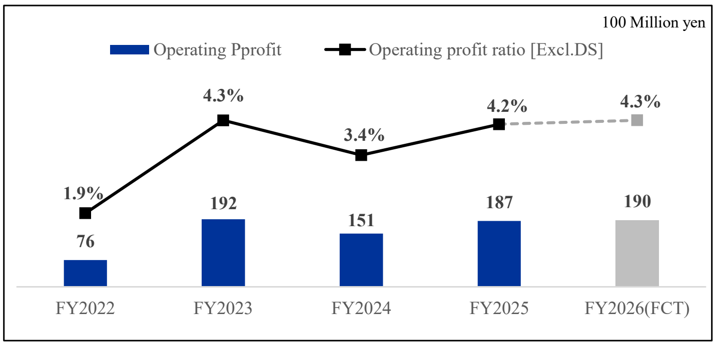
Exhaust and fuel system parts 48.7% → 28.8% (- 19.9pt)
Body and interior parts 42.5% → 58.8% (+16.3pt)

6.Trends in Financial Results

(1)Sales

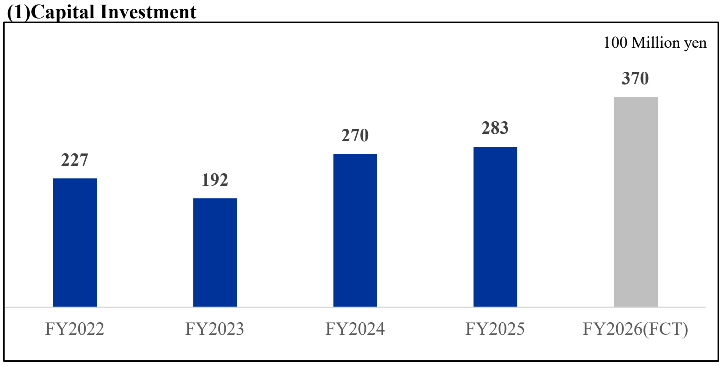


(2)Operating Profit

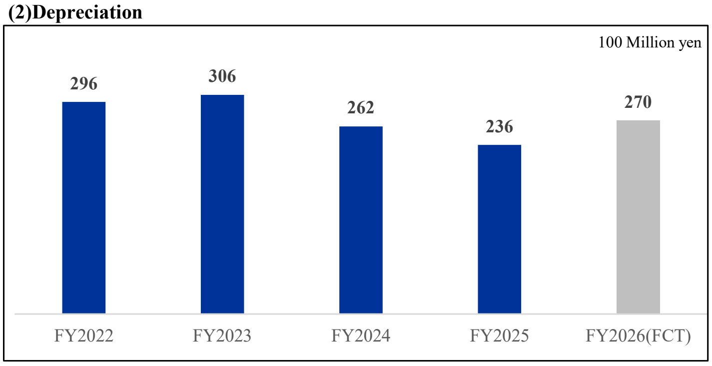


7.Trends in Financial Indicators

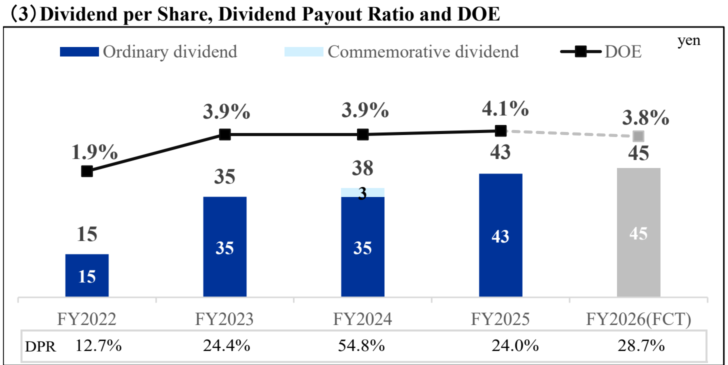
(1)Capital Investment



(2)Depreciation



(3) Dividend per Share, Dividend Payout Ratio and DOE



(4)Profit attributable to owners of parent and ROE