

November 5, 2025

Consolidated Financial Results for the Second Quarter (Semi-annual) of the Fiscal Year Ending March 31, 2026 [Under Japanese GAAP]

Company name: **Mitsubishi Motors Corporation**

Listing: Prime Market, the Tokyo Stock Exchange

Stock code: 7211

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Scheduled date to file semi-annual securities report: November 12, 2025

Scheduled date to deliver cash dividends: December 3, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

1. Consolidated performance for the second quarter (Semi-annual) of fiscal year ending March 31, 2026 (April 1, 2025 to September 30, 2025)

(Figures less than one million yen are rounded down)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	1,261,259	(3.5)	17,253	(81.0)	15,824	(77.1)	(9,231)	-
September 30, 2024	1,307,382	(1.8)	90,737	(12.9)	69,235	(42.8)	37,951	(43.8)

Note: Comprehensive income For the six months ended September 30, 2025: ¥(4,231) million (-%)

For the six months ended September 30, 2024: ¥39,582 million ((62.8)%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	(6.90)	-
September 30, 2024	25.52	25.52

Note: Diluted earnings per share for the six months ended September 30, 2025 are not shown even though there are potential shares, because a basic loss per share is reported for the period.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	2,158,772	907,845	40.2
March 31, 2025	2,245,920	973,565	41.6

Reference: Net assets excluding share acquisition rights and non-controlling interests

As of September 30, 2025: ¥867,502 million As of March 31, 2025: ¥934,402 million

2. Cash dividends

Record Date	Cash dividend per share				
	First quarter end	Second quarter end	Third quarter end	Fiscal year end	Total
	Yen	Yen	Yen	Yen	Yen
FY2024	-	7.50	-	7.50	15.00
FY2025	-	5.00			
FY2025 (Forecast)			-	5.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated earnings forecasts for fiscal year 2025 (from April 1, 2025 to March 31, 2026)

(Percentages indicate changes from the previous fiscal year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	2,820,000	1.1	70,000	(49.6)	60,000	(39.1)	10,000	(75.6)	7.47

Note: Revisions to the consolidated earnings forecasts most recently announced: Yes

Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (Mitsubishi Motors Finance Philippines Inc.)

Excluded: 2 companies

(JATCO Ltd., Shenyang Aerospace Mitsubishi Motors Engine Manufacturing Co., Ltd.)

Note: Please refer to "2. Semi-annual consolidated financial statements (4) Notes on semi-annual consolidated financial statements -Notes on changes in the scope of consolidation or application of the equity method" in page 10 for details.

(2) Application of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

Note: Please refer to "2. Semi-annual consolidated financial statements (4) Notes on semi-annual consolidated financial statements -Notes on accounting treatment specific to the preparation of semi-annual consolidated financial statements" in page 10 for details.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations
: None

(ii) Changes in accounting policies other than (i): None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of shares issued and outstanding (common shares)

(i) Total number of shares issued and outstanding at the end of the period (including treasury shares)

As of September 30, 2025: 1,460,476,846 shares

As of March 31, 2025: 1,460,476,846 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025: 122,123,932 shares

As of March 31, 2025: 122,320,463 shares

(iii) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025: 1,338,246,825 shares

Six months ended September 30, 2024: 1,486,962,402 shares

Note: The number of treasury shares at the end of each period includes shares of the Company held by the BIP Trust Account (2,128,940 shares as of September 30, 2025 and 2,325,526 shares as of March 31, 2025). The shares of the Company held by the BIP Trust Account is included in the number of treasury shares deducted in the calculation of average number of shares during each period (2,235,075 shares in the six months ended September 30, 2025 and 2,514,357 shares in the six months ended September 30, 2024).

- * Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters:

(Note for the description about financial forecast)

This material contains forward-looking statements, based on judgments and estimates that have been made on the basis of currently available information. By nature, such statements are subject to uncertainty and risk. Therefore, you are advised that the final results might be significantly different from the aforementioned statements due to changes in economic environments related to our business, market trends, fluctuations in interest rates and exchange rates, changes in laws, regulations and government policies, etc.

Potential risks and uncertainties are not limited to the above and Mitsubishi Motors Corporation (MMC) is not under any obligation to update the information in this material to reflect any developments or events in the future.

If you are interested in investing in MMC, you are requested to make a final investment decision at your own risk, taking the foregoing into consideration. Please note that neither MMC nor any third party providing information shall be responsible for any damage you may suffer due to investment in MMC based on the information shown in this material.

(How to obtain supplementary material on financial results / details of the financial results briefing)

Supplementary material on financial results are disclosed on the MMC web site on the same day as publication of the results. In addition, an audio recording of the financial results briefing held on the same day will, together with the material used for the briefing, be posted on the MMC website promptly following the briefing.

Table of Contents of Attachments

1. Overview of Financial Results, etc.	2
(1) Overview of Financial Results	2
(2) Financial Position	2
(3) Overview of Cash Flow	2
(4) Summary of earnings forecasts	3
2. Semi-annual consolidated financial statements	4
(1) Semi-annual consolidated balance sheet	4
(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income	6
Semi-annual consolidated statement of income	6
Semi-annual consolidated statement of comprehensive income	7
(3) Semi-annual consolidated statement of cash flows	8
(4) Notes on semi-annual consolidated financial statements	10
Notes on changes in the scope of consolidation or application of the equity method	10
Notes on accounting treatment specific to the preparation of semi-annual consolidated financial statements	10
Notes on segment information	11
Notes on significant changes in the amount of shareholders' equity	13
Notes on the going concern assumption	13

1. Overview of Financial Results, etc.

(1) Overview of Financial Results

While uncertainties surrounding tariff policies in the United States have partially eased and there are signs of easing environmental regulations, price competition, particularly from Chinese manufacturers, is intensifying further. Geopolitical and macroeconomic uncertainties, such as supply concerns and economic stagnation stemming from the U.S.-China rivalry, remain high. In this environment, our sales environment continues to face severe challenges due to rising costs and a slow recovery in demand.

The number of vehicles sold for the six months ended September 30, 2025 was 384,000 units globally, down 6% year on year, and consolidated net sales were down 4% year on year to 1,261.3 billion yen. Consolidated operating profit was 17.3 billion yen (a decrease of 73.4 billion yen year on year). Consolidated ordinary profit was 15.8 billion yen (a decrease of 53.4 billion yen year on year) and net loss attributable to the owners of the parent company was 9.2 billion yen (a decrease of 47.2 billion yen year on year).

The operating status by business segment is as shown below.

(i) Automobile business

Net sales for the six months ended September 30, 2025 were 1,244.9 billion yen (a decrease of 51.7 billion yen year on year), and operating profit was 15.6 billion yen (a decrease of 73.2 billion yen year on year).

(ii) Financial service business

Net sales for the six months ended September 30, 2025 were 25.0 billion yen (an increase of 2.6 billion yen year on year), and operating profit was 1.5 billion yen (a decrease of 0.7 billion yen year on year).

(2) Financial Position

Total assets as of September 30, 2025 amounted to 2,158.8 billion yen (down 87.1 billion yen from the end of the previous fiscal year). Cash and deposits amounted to 325.0 billion yen (down 127.5 billion yen from the end of the previous fiscal year). Total liabilities amounted to 1,250.9 billion yen (down 21.5 billion yen from the end of the previous fiscal year). Of total liabilities, the interest-bearing debt balance was 367.7 billion yen (up 52.9 billion yen from the end of the previous fiscal year). Net assets amounted to 907.8 billion yen (down 65.8 billion yen from the end of the previous fiscal year). As a result, the equity ratio was 40.2% (41.6% at the end of the previous fiscal year).

(3) Overview of Cash Flow

The balance of cash and cash equivalents as of September 30, 2025 decreased by 125.1 billion yen from 450.1 billion yen at the end of the previous fiscal year to 325.0 billion yen. The status of each cash flow for the six months ended September 30, 2025 and their factors are as follows:

(Cash flows from operating activities)

Net cash used in operating activities was 100.9 billion yen. This net outflow is mainly attributable to an increase in inventories and a decrease in trade payables. Net cash used in operating activities increased by 160.5 billion yen from the same period of the previous fiscal year. This increase was mainly due to a decrease in profit before income taxes, an increase in inventories, and a decrease in trade payables.

(Cash flows from investing activities)

Net cash used in investing activities amounted to 66.7 billion yen. This net outflow was mainly due to expenditures for the acquisition of property, plant and equipment. Net cash used in investing activities increased by 13.9 billion yen from the same period of the previous fiscal year. This increase was mainly due to an increase in expenditures for the acquisition of property, plant and equipment and a decrease in the change in short-term loans receivable.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to 31.7 billion yen. This net inflow was mainly due to an increase in short-term borrowings. Net cash provided by financing activities increased by 130.1 billion yen from the same period of the previous fiscal year. This increase was mainly due to a decrease in expenditures resulting from the repayment of long-term borrowings and an increase in short-term borrowings.

(4) Summary of earnings forecasts

Regarding the consolidated financial forecasts, we have revised our consolidated net sales forecast, taking into account sales performance during the current interim consolidated accounting period and recent demand trends. However, operating profit, ordinary profit, and net profit attributable to owners of parent remain unchanged from the earnings forecast announced on August 27, 2025.

Revision of Consolidated Financial Forecasts for Fiscal Year 2025 (April 1, 2025 - March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
Previously released forecast (A)	Millions of yen 2,860,000	Millions of yen 70,000	Millions of yen 60,000	Millions of yen 10,000	Yen 7.47
Revised forecast (B)	2,820,000	70,000	60,000	10,000	7.47
Variance (B – A)	-40,000	0	0	0	-
Variance (%)	-1.4%	0.0%	0.0%	0.0%	-
(Ref.) Results of previous fiscal year (Fiscal Year 2024)	2,788,232	138,826	98,602	40,987	28.70

2. Semi-annual consolidated financial statements

(1) Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	452,510	324,981
Notes and accounts receivable - trade, and contract assets	154,199	158,225
Finance receivables	267,041	290,691
Merchandise and finished goods	266,209	287,589
Work in process	26,504	35,145
Raw materials and supplies	70,492	83,179
Short-term loans receivable	2,251	2,273
Other	153,419	184,272
Allowance for doubtful accounts	(1,498)	(1,178)
Total current assets	1,391,131	1,365,180
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	96,521	100,223
Machinery, equipment and vehicles, net	188,780	202,340
Tools, furniture and fixtures, net	65,803	80,313
Land	122,179	122,324
Construction in progress	51,085	28,776
Total property, plant and equipment	524,369	533,979
Intangible assets	51,168	50,253
Investments and other assets		
Investment securities	102,736	53,723
Long-term loans receivable	2,909	3,054
Retirement benefit asset	9,290	8,956
Deferred tax assets	78,821	81,195
Other	90,108	67,169
Allowance for doubtful accounts	(4,614)	(4,740)
Total investments and other assets	279,251	209,359
Total non-current assets	854,789	793,592
Total assets	2,245,920	2,158,772

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	350,954	351,381
Electronically recorded obligations - operating	106,039	80,788
Short-term borrowings	22,651	89,843
Commercial papers	47,500	59,000
Current portion of long-term borrowings	83,427	81,537
Lease liabilities	3,867	4,381
Accounts payable - other, and accrued expenses	216,737	178,207
Income taxes payable	12,178	7,750
Provision for product warranties	70,062	67,193
Other	90,517	83,654
Total current liabilities	1,003,936	1,003,739
Non-current liabilities		
Long-term borrowings	130,460	102,982
Lease liabilities	26,884	29,961
Deferred tax liabilities	92	88
Retirement benefit liability	40,576	43,776
Other	70,404	70,378
Total non-current liabilities	268,418	247,187
Total liabilities	1,272,355	1,250,926
Net assets		
Shareholders' equity		
Share capital	284,382	284,382
Capital surplus	185,780	185,780
Retained earnings	500,609	438,470
Treasury shares	(56,383)	(56,310)
Total shareholders' equity	914,388	852,322
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	(400)	(460)
Deferred gains or losses on hedges	(25)	(1,264)
Foreign currency translation adjustment	33,331	29,665
Remeasurements of defined benefit plans	(12,892)	(12,760)
Total accumulated other comprehensive income	20,013	15,180
Share acquisition rights	6	6
Non-controlling interests	39,157	40,337
Total net assets	973,565	907,845
Total liabilities and net assets	2,245,920	2,158,772

(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income

Semi-annual consolidated statement of income

(Millions of yen)

	Six months ended September 30, 2024 (from Apr.1,2024 to Sep.30,2024)	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)
Net sales	1,307,382	1,261,259
Cost of sales	1,024,266	1,068,064
Gross profit	283,116	193,194
Selling, general and administrative expenses		
Advertising expenses	29,126	21,522
Freight costs	47,621	41,204
Provision of allowance for doubtful accounts	5	(66)
Remuneration, salaries and allowances for directors (and other officers)	43,566	42,318
Retirement benefit expenses	2,053	2,312
Depreciation	9,114	10,501
Research and development expenses	31,461	32,139
Other	29,429	26,009
Total selling, general and administrative expenses	192,378	175,941
Operating profit (loss)	90,737	17,253
Non-operating income		
Interest income	7,012	4,623
Dividend income	659	869
Gain on reversal of accounts payable for overseas customs duties and others	2,555	-
Other	2,098	1,483
Total non-operating income	12,325	6,976
Non-operating expenses		
Interest expenses	3,431	2,832
Foreign exchange losses	25,732	159
Litigation expenses	991	493
Share of loss of entities accounted for using equity method	214	1,976
Other	3,457	2,941
Total non-operating expenses	33,828	8,405
Ordinary profit (loss)	69,235	15,824
Extraordinary income		
Gain on sale of non-current assets	660	862
Gain on sale of investment securities	-	2,500
Other	14	159
Total extraordinary income	675	3,522

(Millions of yen)

	Six months ended September 30, 2024 (from Apr.1,2024 to Sep.30,2024)	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)
Extraordinary losses		
Loss on retirement of non-current assets	1,540	1,288
Loss on sale of investments in capital of subsidiaries and associates	-	6,271
Loss on valuation of U.S. environmental credits	-	7,061
Other	405	614
Total extraordinary losses	1,945	15,236
Profit (loss) before income taxes	67,964	4,111
Income taxes	23,033	9,321
Profit (loss)	44,930	(5,210)
Profit (loss) attributable to non-controlling interests	6,979	4,020
Profit (loss) attributable to owners of parent	37,951	(9,231)

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2024 (from Apr.1,2024 to Sep.30,2024)	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)
Profit (loss)	44,930	(5,210)
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,598)	(61)
Deferred gains or losses on hedges	274	(1,370)
Foreign currency translation adjustment	(7,058)	7,497
Remeasurements of defined benefit plans, net of tax	219	144
Share of other comprehensive income of entities accounted for using equity method	2,815	(5,230)
Total other comprehensive income	(5,348)	978
Comprehensive income	39,582	(4,231)
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	33,311	(7,081)
Comprehensive income attributable to non-controlling interests	6,270	2,849

(3) Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2024 (from Apr.1,2024 to Sep.30,2024)	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)
Cash flows from operating activities		
Profit (loss) before income taxes	67,964	4,111
Depreciation	36,433	39,367
Loss on valuation of U.S. environmental credits	-	7,061
Increase (decrease) in allowance for doubtful accounts	(170)	(264)
Increase (decrease) in retirement benefit liability	822	3,001
Interest and dividend income	(7,671)	(5,493)
Interest expenses	3,431	2,832
Foreign exchange losses (gains)	6,059	(1,883)
Share of loss (profit) of entities accounted for using equity method	214	1,976
Loss (gain) on sales and retirement of non-current assets	892	455
Decrease (increase) in trade receivables	(15,248)	343
Decrease (increase) in financial receivables	(3,052)	(23,781)
Decrease (increase) in inventories	(9,852)	(31,786)
Increase (decrease) in trade payables	1,434	(32,367)
Increase (decrease) in accounts payable - other, and accrued expenses	(24,511)	(28,083)
Other, net	12,125	(20,377)
Subtotal	68,871	(84,888)
Interest and dividends received	9,200	6,824
Interest paid	(3,421)	(2,679)
Income taxes paid	(15,059)	(20,138)
Net cash provided by (used in) operating activities	59,591	(100,882)
Cash flows from investing activities		
Purchase of property, plant and equipment	(53,020)	(57,043)
Proceeds from sale of property, plant and equipment	2,878	1,825
Purchase of intangible assets	(6,898)	(6,276)
Decrease (increase) in short-term loans receivable	7,258	18
Other, net	(3,039)	(5,240)
Net cash provided by (used in) investing activities	(52,822)	(66,715)

(Millions of yen)

	Six months ended September 30, 2024 (from Apr.1,2024 to Sep.30,2024)	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	(13,218)	67,495
Increase (decrease) in commercial papers	(5,000)	11,500
Proceeds from long-term borrowings	123,392	15,375
Repayments of long-term borrowings	(190,735)	(44,465)
Dividends paid	(7,434)	(10,033)
Dividends paid to non-controlling interests	(2,670)	(4,782)
Other, net	(2,723)	(3,438)
Net cash provided by (used in) financing activities	(98,388)	31,651
Effect of exchange rate change on cash and cash equivalents	(13,643)	4,073
Net increase (decrease) in cash and cash equivalents	(105,262)	(131,872)
Cash and cash equivalents at beginning of period	674,204	450,111
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	-	6,713
Cash and cash equivalents at end of period	568,942	324,952

(4) Notes on semi-annual consolidated financial statements

Notes on changes in the scope of consolidation or application of the equity method

Mitsubishi Motors Finance Philippines Inc., which was an unconsolidated subsidiary in the previous fiscal year, has been included in the scope of consolidation since the six months ended September 30, 2025, due to increased materiality.

For the six months ended September 30, 2025, JATCO Ltd., an equity-method associate, was excluded from the scope of application of the equity method due to reduced influence. In addition, Shenyang Aerospace Mitsubishi Motors Engine Manufacturing Co., Ltd., an equity-method associate, was excluded from the scope of application of the equity method due to the sale of equity interest.

Notes on accounting treatment specific to the preparation of semi-annual consolidated financial statements

(Tax expense calculation)

Tax expenses are calculated first by reasonably estimating the effective tax rate after applying tax effect accounting against profit (loss) before income taxes for the fiscal year including the six months ended September 30, 2025, and next by multiplying the profit (loss) before income taxes by such estimated effective tax rate. In case where the estimated effective tax rate is unavailable, statutory effective tax rate is used.

Notes on segment information

I. For the six months ended September 30, 2024 (from April 1, 2024 to September 30, 2024)

1. Information on the amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Automobiles	Financial services	Total	Adjustment (Note 1)	Grand total (Note 2)
Net sales					
(1) External customers					
Revenue from contracts with customers	1,286,554	9,264	1,295,819	-	1,295,819
Other revenue	284	11,278	11,563	-	11,563
Subtotal	1,286,839	20,543	1,307,382	-	1,307,382
(2) Intersegment sales	9,774	1,821	11,595	(11,595)	-
Total	1,296,614	22,364	1,318,978	(11,595)	1,307,382
Segment profit (loss)	88,839	2,222	91,061	(323)	90,737

(Notes) 1. The adjustment resulted from eliminating transactions among segments.

2. Segment profit (loss) agrees to the amount of operating profit (loss) presented in the semi-annual consolidated statement of income.

(Supplementary information about geographic information)

1. Net sales to the external customers, classified by the geographic location of the external customers

(Millions of yen)

	Japan	North America	Europe	Asia	Oceania	Other	Total
Net sales							
External customers							
Revenue from contracts with customers	261,574	367,928	53,421	267,094	161,208	184,592	1,295,819
Other revenue	11,331	217	—	—	13	—	11,563
Total	272,906	368,145	53,421	267,094	161,222	184,592	1,307,382

(Notes) Main countries and regions outside Japan are grouped as follows:

- (1) North America..... The United States, Canada, Mexico
- (2) Europe..... Germany, France, Spain, the Netherlands
- (3) Asia..... The Philippines, Indonesia, Thailand, Vietnam
- (4) Oceania..... Australia, New Zealand
- (5) Other..... U.A.E., Brazil

II. For the Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information on the amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Automobiles	Financial services	Total	Adjustment (Note 1)	Grand total (Note 2)
Net sales					
(1) External customers					
Revenue from contracts with customers	1,240,974	9,810	1,250,785	-	1,250,785
Other revenue	266	10,207	10,473	-	10,473
Subtotal	1,241,241	20,018	1,261,259	-	1,261,259
(2) Intersegment sales	3,651	4,938	8,590	(8,590)	-
Total	1,244,892	24,956	1,269,849	(8,590)	1,261,259
Segment profit (loss)	15,573	1,540	17,114	138	17,253

(Notes) 1. The adjustment resulted from eliminating transactions among segments.

2. Segment profit (loss) agrees to the amount of operating profit (loss) presented in the semi-annual consolidated statement of income.

(Supplementary information about geographic information)

1. Net sales to the external customers, classified by the geographic location of the external customers

(Millions of yen)

	Japan	North America	Europe	Asia	Oceania	Other	Total
Net sales							
External customers							
Revenue from contracts with customers	272,011	297,264	73,389	279,679	135,113	193,327	1,250,785
Other revenue	10,036	205	-	221	10	-	10,473
Total	282,047	297,470	73,389	279,901	135,123	193,327	1,261,259

(Notes) Main countries and regions outside Japan are grouped as follows:

- (1) North America..... The United States, Canada, Mexico
- (2) Europe..... Germany, Spain, the Netherlands
- (3) Asia..... The Philippines, Indonesia, Vietnam, Thailand
- (4) Oceania..... Australia, New Zealand
- (5) Other..... U.A.E., Brazil

Notes on significant changes in the amount of shareholders' equity

There is no item to be reported.

Notes on the going concern assumption

There is no item to be reported.