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February 16, 2026

Non-consolidated Financial Results for the Fiscal Year Ended December 31, 2025 (Under Japanese GAAP)

Company name: CUBE CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 7112
 URL: <http://www.cube-co.com/>
 Representative: Kazutake Hashimoto, President and Representative Director
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 Telephone: +81-3-6427-0791
 Scheduled date of annual general meeting of shareholders: March 27, 2026
 Scheduled date to commence dividend payments: -
 Scheduled date to file annual securities report: March 25, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Non-consolidated financial results for the fiscal year ended December 31, 2025 (from January 1, 2025 to December 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
December 31, 2025	4,863	-0.0	59	-64.3	63	-62.4	34	-68.0
December 31, 2024	4,863	0.1	166	-42.6	170	-41.7	108	-43.0

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended					
December 31, 2025	5.70	-	0.9	1.4	1.2
December 31, 2024	17.88	-	2.8	3.7	3.4

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended December 31, 2025: ¥-68 million

For the fiscal year ended December 31, 2024: ¥- million

Note: Figures for diluted earnings per share are not presented since there were no dilutive shares.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of				
December 31, 2025	4,611	4,042	87.7	658.42
December 31, 2024	4,791	3,982	83.1	654.22

Reference: Equity

As of December 31, 2025: ¥4,042 million

As of December 31, 2024: ¥3,982 million

(3) Non-consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
December 31, 2025	-254	-1,238	-	930
December 31, 2024	238	-172	-0	2,423

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio	Ratio of dividends to net assets
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
December 31, 2024	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ended	-	0.00	-	0.00	0.00	-	-	-
December 31, 2025	-	0.00	-	0.00	0.00	-	-	-
Fiscal year ending	-	0.00	-	0.00	0.00		-	
December 31, 2026 (Forecast)	-	0.00	-	0.00	0.00		-	

3. Forecast of non-consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	4,965	2.1	115	93.8	120	87.5	66	89.4	10.74

*** Notes**

(1) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(2) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	6,139,647 shares
As of December 31, 2024	6,087,604 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	29 shares
As of December 31, 2024	29 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended December 31, 2025	6,114,747 shares
Fiscal year ended December 31, 2024	6,083,267 shares

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements regarding future performance in this material are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable at the time this report was prepared. Therefore, the Company does not make promises about the achievements. Actual results may differ significantly from the forecasts due to various factors.