

KURASHICOM

Summary of Results for the Six Months Ended January 31, 2024

Kurashicom Inc.

(TOKYO GROWTH MARKET: 7110)

HIGHLIGHTS

YoY Sales Growth Ratio

+26.1%

YoY EBITDA Growth Ratio

+60.7%

EBITDA Margin

20.0%

- The 26.1% increase in sales was due to the growth in "Hokuoh Kurashi no Douguten" sales and the inclusion of "foufou" sales.
- The 60.7% increase in EBITDA was due to the sales growth and appropriate cost control.
- EBITDA margin is higher than this year's forecast of 15%.
- Steady progress in 1H, exceeding earnings forecasts

Consolidated Statements of Income for 2Q of FY7/2024 vs. 2Q of the Previous Year

Our 2Q financial results are growing despite the continuous moderate inflation and downward trend in consumer spending. Record quarterly sales and EBITDA due to the solid growth of "Hokuoh Kurashi no Douguten" and inclusion of "foufou" started from this year.

[¥Million]

| | 2Q Results FY Jul.24 (Consolidated) | 2Q Results FY Jul.23 (Non-Consolidated) | Change | Change[%] |
|--|--|--|--------|-----------|
| Net Sales | 1,823 | 1,446 | +377 | +26.1 |
| Cost of sales | 1,019 | 832 | +187 | +22.5 |
| Gross Profit | 804 | 614 | +190 | +30.9 |
| Gross profit ratio | 44.1% | 42.5% | - | - |
| Selling, general and administrative expenses | 454 | 389 | +65 | +16.7 |
| Operating profit | 349 | 224 | +124 | +55.5 |
| Operating profit ratio | 19.2% | 15.6% | - | - |
| Ordinary profit | 405 | 227 | +178 | +78.6 |
| Ordinary profit ratio | 22.3% | 15.7% | - | - |
| Profit attributable to owners of parent | 264 | 157 | +107 | +68.2 |
| EBITDA | 363 | 226 | +137 | +60.7 |
| EBITDA margin | 20.0% | 15.7% | - | - |

By Segment

Results by segment for 2Q of FY7/2024 vs. 2Q of the Previous Year

Despite the difficult domestic consumption environment and a warm winter, "Hokuoh Kurashi no Douguten" increased its sales significantly and achieved both sales and profit growth.

"foufou" has been focusing on building a new management structure. Profitability remained strong throughout the second quarter despite the first sales campaign.

| | | 2Q Results FY Jul. 24 | 2Q Results FY Jul. 23 | Change | Change[%] |
|---------------------------------------|---------------|--------------------------|--------------------------|--------|-----------|
| Hokuoh Kurashi no Douguten Segment | Net Sales | 1,722 | 1,446 | 276 | +19.1% |
| | EBITDA | 349 | 226 | 122 | +54.2% |
| | EBITDA margin | 20.3% | 15.7% | - | - |
| foufou Segment | Net Sales | 101 | - | - | - |
| | EBITDA | 14 | - | - | - |
| | EBITDA margin | 14.6% | - | - | - |
| Consolidated | Net Sales | 1,823 | 1,446 | 377 | +26.1% |
| | EBITDA | 363 | 226 | 137 | +60.7% |
| | EBITDA margin | 20.0% | 15.7% | - | - |

Consolidated

Balance Sheets at 2Q of FY7/2024

The assets and liabilities, including goodwill, increased due to the start of "foufou" consolidation.

The net cash was 3.77 billion yen which is sufficient despite M&A expenditures and dividend payments.

The capital reduction completed on December 15, 2023 during 2Q which aimed for ensuring flexibility in capital policy and shareholder returns (no impact on net assets)

[¥Million]

| | As of Jan. 31, 2024 | As of Jul. 31, 2023 | Change | Main Reason for change |
|--------------------|------------------------|------------------------|--------|--|
| Total Assets | 5,375 | 5,020 | +355 | |
| Current Assets | 4,829 | 4,829 | +0 | |
| Cash and deposits | 3,958 | 4,336 | ∆378 | Acquisition of foufou and Dividend payment △631M Cash from operating activities +334M |
| Merchandise | 438 | 271 | +167 | · fouofou +54M · Hokuoh Kurashi no Douguten +113M |
| Non-current assets | 545 | 190 | +354 | |
| Goodwill | 204 | _ | +204 | Acquisition of foufou |
| Liabilities | 972 | 742 | +229 | |
| Borrowings | 184 | 216 | ∆31 | |
| Other | 787 | 526 | +261 | Accounts payable for spring/summer products +136M |
| Net Assets | 4,403 | 4,277 | +125 | Profit(Cumulative 2Q) +462MDividend payment △331M |

Consolidated Progress of Business Forecasts for FY7/2024

Sales and profit exceeded the forecast in the 1H despite the impact of various external factors such as unfavorable climate and consumption environment.

As the fixed costs will increase in the 2H due to the relocation of new offices and there could have marketing expenditures and other investments, adjustment of forecast for the fiscal year will be determined after 3Q.

[¥Million]

| | Result [Cumulative 2Q] | FY Jul. 2024 Forecasts | Rate of progress[%] | |
|---|---------------------------|------------------------|---------------------|--|
| Net Sales | 3,583 | 6,835 | 52.4% | |
| Operating Profit | 654 | 945 | 69.3% | |
| Ordinary Profit | 714 | 960 | 74.5% | |
| Profit attributable to owners of parent | 462 | 635 | 72.8% | |
| EBITDA | 683 | 1,025 | 66.7% | |
| EBITDA margin | 19.1% | 15.0% | - | |

By Segment

Progress of Business Forecasts by segment for FY7/2024

Both sales and EBITDA of "Hokuoh Kurashi no Douguten" exceeded the forecast.

The sales of "foufou" were mostly in line with the plan. EBITDA exceeded the expectation.

[¥Million]

| | | Result [Cumulative 2Q] | FY Jul. 2024 Forecasts | Rate of progress[%] |
|---------------------------------------|---------------|---------------------------|------------------------|---------------------|
| Hokuoh Kurashi no Douguten Segment | Net Sales | 3,377 | 6,465 | 52.2% |
| | EBITDA | 645 | 970 | 66.5% |
| | EBITDA margin | 19.1% | 15.0% | - |
| foufou Segment | Net Sales | 205 | 370 | 55.6% |
| | EBITDA | 38 | 55 | 69.6% |
| | EBITDA margin | 18.6% | 14.9% | - |
| Consolidated | Net Sales | 3,583 | 6,835 | 52.4% |
| | EBITDA | 683 | 1,025 | 66.7% |
| | EBITDA margin | 19.1% | 15.0% | - |