

March 31, 2025

To All

Company Name	Frontier Management Inc.
Representative	Akinori Nishida Representative Director, President & Executive Officer (COO) (Stock code: 7038 The Prime Market of the Tokyo Stock Exchange)
Contact	Yasunori Kinoshita, Head of Business Management & IR Division (TEL. +81-3-6862-8335)

Comprehensive management support for the Tokyo Heart Association by Frontier Capital

Frontier Capital Inc. (Head Office: Roppongi, Minato-ku, Tokyo; Representative Director: Shoichiro Onishi; hereinafter referred to as "FCI"), which is a consolidated subsidiary of Frontier Management Inc. (Head Office: Roppongi, Minato-ku, Tokyo; Representative Director: Shoichiro Onishi & Akinori Nishida) will provide comprehensive management support and management support (hereinafter referred to as "management support, etc.") to the Tokyo Heart Association (Head Office: Edogawa-ku, Tokyo; President: Teruki Kurosawa; hereinafter referred to as "Tokyo Heart Association") as follows.

In recent years, as awareness of preventive medical care has increased, the importance of health checkups and being a family doctor in the community has been increasing in order to extend the financial aspect of medical care and healthy life expectancy. In such an environment, Tokyo Heart Association was founded in 2003 in Edogawa-ku, Tokyo, and has accumulated a track record and trust in medical care in the community for more than 20 years. Currently, the company operates three internal medicine and pediatric clinics: Ichinoe Heart Clinic (1F High Rise Annex, 7-37-17 Ichinoe, Edogawa-ku, Tokyo), Nihonbashi Heart Clinic (2F Sharoshi Building, 3-2-12 Nihonbashi-Hongokuchō, Chuo-ku, Tokyo), and Ryogoku Kids Clinic (3F Ryogoku TY Building, 1-14-4 Midori, Sumida-ku, Tokyo). Each clinic boasts a high level of customer satisfaction by providing medical care to the local community through its network of affiliated hospitals as a home doctor.

FCI will utilize the expertise accumulated over many years of the Frontier Management Group in providing consulting services, including management support, to the healthcare industry to promote the sustainable development of the Tokyo Heart Association and further improvement of services for patients. In turn, it will contribute to the development of the healthcare industry as a whole.

The concept of FCI is to contribute to the revitalization of local economies by providing support for resolving management issues from a long-term perspective, by investing people, know-how, and money to various entities with management issues, not limited to specific industries, areas, and industries. In the healthcare industry, where many small and medium-sized corporations and individuals are active and where there is considerable room for improvement through management support and other means, we will continue to actively consider providing business support and other services to many medical-related corporations with the aim of improving productivity by strengthening management aspects, supporting business succession needs, and sustaining the maintenance and improvement of regional healthcare.

FCI differs from conventional PE funds in that it focuses on long-term, sustainable growth from a managerial perspective through a variety of management support methods and teamwork of internal human resources. In response to the management issues faced by business support providers, each company in the Frontier Management Group will work together to provide management improvement know-how, abundant management personnel, and various networks to support long-term and continuous value enhancement.

1. Outline of Tokyo Heart Association

(1)	Name	Tokyo Heart Association Medical Corporation
(2)	Address	37-17, ichinoe 7-chome, Edogawa-ku, tokyo
(3)	Job title/name of representative	Director-Chief Teruyoshi Kurosawa
(4)	Description of Businesses	Operation of internal medicine and pediatric clinics

2. Future Outlook

This business support will have no impact on our consolidated financial results for the fiscal year ending December 2025.

<Frontier Capital Inc.>

Company name: Frontier Capital Inc.

Representative: shoichiro Onishi, president and CEO and COO

Head office: 43rd floor sumitomo fudosan roppongi grand tower, 3-2-1 roppongi, minato-ku, tokyo

Description of business: Investment and management execution aimed at long-term and sustainable improvement of corporate value of investee companies

Formation and management of joint investment funds with financial institutions and business companies

URL: <https://frontier-cptl.com/>

<Ichinoe Heart Clinic>

Location: High Rise Annex 1F, 7-37-17, Ichinoe, Edogawa-ku, Tokyo. (1 minute walk from Ichinoe Sta.)

Medical services: general internal medicine, cardiovascular medicine, gastroenterology, ophthalmology, various medical checkups, etc.

Phone: 03-5661-810

URL: <https://www.tyo-heart.jp/matsukawa/index.html>

<Nihonbashi Heart Clinic>

Location : 2F of the workman's building at the 3-chome No. 2-12 of Nihonbashi-Honshi-cho, Chuo-ku, Tokyo (3 minutes walk from Mitsukoshi-mae Station)

Medical services: various medical checkups, complete medical checkups, gastroscopy, general internal medicine, cardiovascular medicine, etc.

Phone: 03-5201-8100

URL: <https://www.tyo-heart.jp/nihonbashi/index.html>

<Ryogoku Kids Clinic>

Location: Ryogoku TY Building 3F, 1-14-4 Midori, Sumida-ku, Tokyo. 7 minutes walk from Ryogoku Sta.

Details of medical care: general pediatrics, infant checkups, various vaccinations, etc.

Phone: 03-5669-8100

URL: <https://www.tyo-heart.jp/r-kids/index.html>