#### Translation

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## Summary of Consolidated Financial Results for the Three Months Ended March 31, 2025 (Based on Japanese GAAP)

May 15, 2025

Company name: teno. Holdings Company Limited

Stock exchange listing: Tokyo, Fukuoka

Stock code: 7037 URL https://www.teno.co.jp/

Representative: President & CEO Hiroko Ikeuchi

Inquiries: Director, GM of Administrative Headquarter Motoshi Okada TEL 092 (263) 3550

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended March 31, 2025 (from January 1, 2025 to March 31, 2025)

(1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		EBITDA		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended March 31, 2025	4,386	15.1	245	39.5	124	91.7	117	80.8	46	283.8
Three months ended March 31, 2024	3,809	12.4	176	9.1	65	8.9	65	(15.1)	12	(30.3)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended March 31, 2025	10.23	=
Three months ended March 31, 2024	2.66	=

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of March 31, 2025	11,094	1,740	15.7
As of December 31, 2024	9,759	1,735	17.8

#### 2. Cash dividends

		Annual dividends per share							
	1st quarter-end	st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end Total							
	Yen	Yen	Yen	Yen	Yen				
Year ended December 31, 2024	-	0.00	_	9.00	9.00				
Year ending December 31, 2025	_								
Year ending December 31, 2025 (Forecast)		0.00		9.00	9.00				

3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	17,800	11.1	440	123.4	400	118.7	150	_	32.83

#### 4. Notes

(1) Significant changes in the scope of consolidation during the three months ended March 31, 2025:

Yes

(2) Application of special accounting methods for preparing quarterly consolidated financial statements:

No

No

No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Changes in accounting policies due to other reasons:

Changes in accounting estimates: No Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	and parious (marasaming around	only enuively		
As of March 31, 2025	4,701,300 shares	As of December 31, 2024	İ	4,701,300 shares
Number of treasury shares at the end of the	period			
As of March 31, 2025	132,724 shares	As of December 31, 2024	1	132,724 shares
Average number of shares during the period	d (cumulative from the beg	ginning of the fiscal year)		
Three months ended March 31, 2025	4,568,576 shares	Three months ended March 31, 2024	-	4,568,576 shares

### **Quarterly consolidated financial statements Consolidated balance sheets**

(Millions of yen)

		(Millions of yell)
	As of December 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	2,171	2,469
Accounts receivable - trade and contract assets	1,309	1,421
Inventories	67	65
Other	908	1,319
Allowance for doubtful accounts	(17)	(18)
Total current assets	4,438	5,257
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,297	3,612
Accumulated depreciation	(1,638)	(1,821)
Buildings and structures, net	1,658	1,791
Leased assets	38	38
Accumulated depreciation	(36)	(37)
Leased assets, net	2	0
Construction in progress	21	9
Other	663	879
Accumulated depreciation	(496)	(528)
Other, net	166	350
Total property, plant and equipment	1,849	2,152
Intangible assets		
Goodwill	1,506	1,628
Other	333	345
Total intangible assets	1,839	1,973
Investments and other assets		
Investment securities	10	10
Long-term loans receivable	656	645
Long-term prepaid expenses	305	297
Deferred tax assets	113	189
Leasehold and guarantee deposits	545	561
Other	3	9
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	1,631	1,711
Total non-current assets	5,320	5,837
Total assets	9,759	11,094

Current liabilities		As of December 31, 2024	As of March 31, 2025
Current liabilities   61   50     Accounts payable - trade   61   50     Short-term borrowings   1,947   3,151     Current portion of long-term borrowings   646   641     Accounts payable - other   877   853     Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Share capital   455   455     Capital surplus   532   383   82   987	I jabilities	AS OF December 31, 2024	713 01 Water 31, 2023
Accounts payable - trade   61   50     Short-term borrowings   1,947   3,151     Current portion of long-term borrowings   646   641     Accounts payable - other   877   853     Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total shilities   8,024   9,353     Net assets     Share capital   455   455     Capital surplus   532   383     Retained earnings   832   967     Treasury shares			
Short-term borrowings   1,947   3,151     Current portion of long-term borrowings   646   641     Accounts payable - other   877   853     Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Shareholders' equity   532   383     Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)		61	50
Current portion of long-term borrowings   646   641     Accounts payable - other   877   853     Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   16   16     Long-term borrowings   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   4     Asset retirement obligations   218   218     Other   25   23     Total inon-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets     Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total net assets   1,73			
Accounts payable - other   877   853     Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total net assets   1,735   1,740			
Income taxes payable   109   120     Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total labilities   8,024   9,353     Net assets   Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total net assets   1,735   1,740		877	853
Provision for bonuses   81   194     Contract liabilities   599   428     Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total net assets   1,735   1,740		109	120
Other   624   675     Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Shareholders' equity   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	* *	81	194
Total current liabilities   4,947   6,116     Non-current liabilities   2,772   2,934     Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Share capital   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	Contract liabilities	599	428
Non-current liabilities	Other	624	675
Long-term borrowings 2,772 2,934   Deferred tax liabilities 16 16   Provision for retirement benefits for directors (and other officers) 42 44   Asset retirement obligations 218 218   Other 25 23   Total non-current liabilities 3,076 3,237   Total liabilities 8,024 9,353   Net assets   Shareholders' equity 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Total current liabilities	4,947	6,116
Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Shareholders' equity   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	Non-current liabilities	-	
Deferred tax liabilities   16   16     Provision for retirement benefits for directors (and other officers)   42   44     Asset retirement obligations   218   218     Other   25   23     Total non-current liabilities   3,076   3,237     Total liabilities   8,024   9,353     Net assets   Shareholders' equity   455   455     Capital surplus   532   383     Retained earnings   832   987     Treasury shares   (84)   (84)     Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	Long-term borrowings	2,772	2,934
officers) 42 44   Asset retirement obligations 218 218   Other 25 23   Total non-current liabilities 3,076 3,237   Total liabilities 8,024 9,353   Net assets Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740		16	16
officers) 218 218   Other 25 23   Total non-current liabilities 3,076 3,237   Total liabilities 8,024 9,353   Net assets   Shareholders' equity 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Provision for retirement benefits for directors (and other	42	4.4
Other 25 23   Total non-current liabilities 3,076 3,237   Total liabilities 8,024 9,353   Net assets Shareholders' equity   Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	officers)	42	44
Total non-current liabilities 3,076 3,237   Total liabilities 8,024 9,353   Net assets Shareholders' equity   Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Asset retirement obligations	218	218
Total liabilities 8,024 9,353   Net assets Shareholders' equity   Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Other	25	23
Net assets   Shareholders' equity 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Total non-current liabilities	3,076	3,237
Shareholders' equity 455 455   Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Total liabilities	8,024	9,353
Share capital 455 455   Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Net assets		
Capital surplus 532 383   Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Shareholders' equity		
Retained earnings 832 987   Treasury shares (84) (84)   Total shareholders' equity 1,735 1,740   Total net assets 1,735 1,740	Share capital	455	455
Treasury shares   (84)   (84)     Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	Capital surplus	532	383
Total shareholders' equity   1,735   1,740     Total net assets   1,735   1,740	Retained earnings	832	987
Total net assets 1,735 1,740	Treasury shares	(84)	(84)
	Total shareholders' equity	1,735	1,740
Total liabilities and net assets 9,759 11,094	Total net assets	1,735	1,740
	Total liabilities and net assets	9,759	11,094

# Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

## **Consolidated statements of income (cumulative)**

		(Millions of yen)
	Three months ended	Three months ended
	March 31, 2024	March 31, 2025
Net sales	3,809	4,386
Cost of sales	3,229	3,723
Gross profit	579	663
Selling, general and administrative expenses	514	538
Operating profit	65	124
Non-operating income		
Interest income	1	1
Subsidy income	4	4
Other	0	1
Total non-operating income	6	7
Non-operating expenses		
Interest expenses	5	12
Other	0	1
Total non-operating expenses	6	14
Ordinary profit	65	117
Extraordinary income		
Subsidy income	27	2
Total extraordinary income	27	2
Extraordinary losses		
Loss on tax purpose reduction entry of non-current assets	27	2
Total extraordinary losses	27	2
Profit before income taxes	65	117
Income taxes - current	41	115
Income taxes - deferred	10	(45)
Total income taxes	52	70
Profit	12	46
Profit attributable to owners of parent	12	46

#### Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

		(Millions of Jen)
	Three months ended	Three months ended
	March 31, 2024	March 31, 2025
Profit	12	46
Comprehensive income	12	46
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	12	46