

(English Translation)

June 30, 2025

To whom it may concern,

IHI Corporation

3-1-1 Toyosu, Koto-ku, Tokyo

Hiroshi Ide, Representative Director,

President, and Chief Executive Officer

(Securities Code: 7013)

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Our View, Policy, Regarding Reduction of Investment Unit

1. Our view regarding reduction of investment unit

IHI Corporation (hereinafter “IHI”) recognizes that lowering the investment unit is one of the effective measures to enhance stock liquidity and encourage greater participation from a wider range of investors in the market.

2. Our policy regarding reduction of investment unit

IHI will carefully consider it by comprehensively taking into account factors such as stock price trends and the costs associated with implementation.

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