



October 1, 2026

Company name: Murata Manufacturing Co., Ltd.
Name of representative: Norio Nakajima
President and Representative Director
(Code: 6981, Tokyo Stock Exchange Prime Market)
Contact: Eiichiro Imazato
General Manager of Corporate Communication Dept.
(Phone: 075-955-6786)

Announcement Concerning Absorption-type Merger with a Wholly Owned Subsidiary and Closure of its Business Site

Murata Manufacturing Co., Ltd. (“the Company”) hereby announces that its Board of Directors resolved today (October 1, 2026) to conduct an absorption-type merger (“the Merger”) with Saitama Murata Manufacturing Co., Ltd. (“Saitama Murata”), a wholly owned subsidiary of the Company, and to close Saitama Murata’s business site, as described below.

As the Merger is an absorption-type merger involving a wholly owned subsidiary of the Company, certain disclosure items and details have been omitted.

1 . Purpose

Saitama Murata primarily engages in the development of components on behalf of the Company.

The Company has decided to absorb Saitama Murata, its wholly owned subsidiary, through the Merger, with the aim of improving management efficiency through consolidation of management resources by integrating Saitama Murata’s functions into the Company.

2 . Outline of the Merger

(1) Schedule of the Merger

Board Resolution Approving the Merger Agreement: October 1, 2026

Execution of the Merger Agreement: October 1, 2026

General Meeting of Shareholders to Approve the Merger Agreement: June 28, 2027 (planned)

Effective Date of the Merger: July 1, 2027 (planned)

Note: For Saitama Murata, the Merger qualifies as a short-form merger as stipulated in Paragraph 1, Article 784 of the Companies Act, and therefore, it will be carried out without obtaining approval at Saitama Murata’s general meeting of shareholders.

(2) Method of the Merger

An absorption-type merger in which the Company will be the surviving company and Saitama Murata will be the absorbed company. Saitama Murata will be dissolved.

(3) Details of Allotments Concerning the Merger

As the Merger is with a wholly owned subsidiary of the Company, no new shares will be issued, there will be no increase in the Company’s capital, and no merger consideration or any other consideration will be paid.

(4) Handling of Share Acquisition Rights and Bonds with Share Acquisition Rights of the Absorbed Company

Not applicable.

3 . Overview of the Companies Involved in the Merger (as of March 31, 2026)

	Surviving Company		Absorbed Company	
(1) Name	Murata Manufacturing Co., Ltd.		Saitama Murata Manufacturing Co., Ltd.	
(2) Location	10-1, Higashikotari 1-chome, Nagaokakyo-shi, Kyoto		18, Gomigaya, Tsurugashima-shi, Saitama	
(3) Title and Name of Representative	President Norio Nakajima		President Masaki Ahara	
(4) Description of Business	Research, Production and Sales of Electronic Devices made from fine ceramics		Development of components	
(5) Amount of Capital (million yen)	69,444		100	
(6) Date of Establishment	December 23, 1950		August 9, 1955	
(7) Number of Issued and Outstanding Shares	1,963,001,843 shares		106,687,004 shares	
(8) Fiscal Year-end	March 31		March 31	
(9) Major Shareholders and Shareholding Ratio	The Master Trust Bank of Japan, Ltd. (Trust Account)	17.2%	Murata Manufacturing Co., Ltd.	100%
	Custody Bank of Japan, Ltd. (Trust Account)	6.7%		
	STATE STREET BANK AND TRUST COMPANY 505001	2.9%		
	Nippon Life Insurance Company	2.7%		
	Meiji Yasuda Life Insurance Company	2.6%		
(10) Financial Position and Operating Results for the Previous Fiscal Year				
Fiscal Year	Fiscal Year ended March 31, 2026 (Consolidated)		Fiscal Year ended March 31, 2026 (Non-consolidated)	
Net assets (million yen)	2,717,810		28,529	
Total assets (million yen)	3,199,099		30,849	
Net assets per share (yen)	1,493.58		267.42	
Net sales (million yen)	1,830,856		3,092	
Operating profit (million yen)	281,835		143	
Ordinary profit (million yen)	308,643		554	
Profit for the period (million yen)	233,920		414	
Basic earnings per share (yen)	127.66		3.88	

Note: The Company prepares its consolidated financial statements in accordance with IFRS Accounting Standards. Accordingly, for the Company, “Net assets,” “Net assets per share,” “Net sales,” “Ordinary profit” and “Profit

for the Period” in the table above represent “Total equity,” “Equity attributable to owners of parent per share,” “Revenue,” “Profit before tax” and “Profit attributable to owners of parent,” respectively.

4 . Situation After the Merger

There will be no changes in the name, location, title and name of representative, description of business, amount of capital, or fiscal year-end of the Company as a result of the Merger.

5 . Closure of Business Site and Transfer of Functions in Connection with the Merger

In connection with the Merger, Saitama Murata’s business site will be closed as of May 31, 2027, and functions currently performed at the business site, including product development, will be transferred to the Company’s headquarters and other business sites.

6 . Future Outlook

As the Merger is an absorption-type merger with a wholly owned subsidiary of the Company, the impact of the Merger on the Company’s consolidated financial results is expected to be minimal. If any matters requiring disclosure arise in the future, the Company will promptly disclose them.